	000	
Form	330	

** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.



Α	For th	e 2021 calendar year, or tax year beginning JUN 1, 2021 and e	ending DI	EC 31, 2021					
в	Check if	C Name of organization		D Employer identif	ication number				
ä	applicab	THE GERMAN MARSHALL FUND OF THE							
	Addre chane	INITED STATES							
	Name chane			52-0954751					
	Initial returr	Number and street (or P.0. box if mail is not delivered to street address)	Room/suite	E Telephone number	er				
	Final returr	/ 1744 R. STREET, NW	1744 R. STREET, NW (20						
	termii ated	City or town, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	41,034,669.					
	Amer returr	WASHINGTON, DC 20009		H(a) Is this a group r	return				
	Appli tion	F Name and address of principal officer: HEATHER A. CONLEY		for subordinate	s? Yes X No				
	pendi	^{ng} same as c above		H(b) Are all subordinates i	included? Yes No				
		empt status: 🗴 501(c)(3) 501(c) ()◀ (insert no.) 4947(a)(1) o	r 527	If "No," attach a	a list. See instructions				
<u>J</u>	Vebsi	te: HTTP://WWW.GMFUS.ORG		H(c) Group exemption	on number 🕨				
		forganization: X Corporation Trust Association Other	L Year	of formation: 1972	M State of legal domicile: DC				
Pa	art I	Summary							
ð	1	Briefly describe the organization's mission or most significant activities: SEE SCH	IEDULE O						
ů D									
Governance	2	Check this box F if the organization discontinued its operations or dispose	ed of more	than 25% of its net as	1				
Ň	3		<u>3</u>						
ය ඉ	4	Number of independent voting members of the governing body (Part VI, line 1b)							
es	5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)			104				
iti	6	Total number of volunteers (estimate if necessary)			16				
Activities &	7 a	Total unrelated business revenue from Part VIII, column (C), line 12							
	b	Net unrelated business taxable income from Form 990-T, Part I, line 11	<u></u>	7b	,				
				Prior Year	Current Year				
e	8	Contributions and grants (Part VIII, line 1h)		21,695,669.	, ,				
Revenue	9	Program service revenue (Part VIII, line 2g)		485,303.	· · · · · ·				
Be	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		2,522,159.					
_	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		22,418.	90.				
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		24,725,549.	26,233,944.				
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		6,748,037.	8,630,171.				
	14	Benefits paid to or for members (Part IX, column (A), line 4)		16,113,221.	8,608,932.				
ses Ses	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		10,113,221.	0.				
Expenses	168	Professional fundraising fees (Part IX, column (A), line 11e)	566	0.	0.				
ЦХр				7,945,778.	5,465,654.				
_	''	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		30,807,036.					
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		-6,081,487.					
or	19	Revenue less expenses. Subtract line 18 from line 12		, ,	, ,				
ts o	200	Total associa (Dart V. Jina 16)		ginning of Current Year 210,871,420.	End of Year 208,998,480.				
Assets	20 21	Total assets (Part X, line 16)		23,546,712.	· · ·				
let /	21	Total liabilities (Part X, line 26)		187,324,708.					
	art II	Net assets or fund balances. Subtract line 21 from line 20		10, 321, 100.	1 107,200,713.				
_									

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign	Signature of officer		Date					
Here	TIM CHILDRESS, CHIEF FINANCIAL O	FICER						
	Type or print name and title							
	Print/Type preparer's name	Preparer's signature	Date	Check PTIN				
Paid	YONG ZHANG, CPA	Preparer's signature Yong Zhang	10/21/22	self-employed P01249785				
Preparer	Firm's name 🕒 RSM US LLP			's EIN 🕨 42-0714325				
Use Only	Firm's address 🕨 1861 INTERNATIONAL DRIVE	E, SUITE 400						
MCLEAN, VA 22102 Phone no.703-33								
May the IRS discuss this return with the preparer shown above? See instructions								
132001 12-0	2001 12-09-21 LHA For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2021)							

	THE GERMAN MARSHALL FUND OF THE	
Form	990 (2021) UNITED STATES	52-0954751 Page 2
	rt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	
1	Briefly describe the organization's mission:	
	THE GERMAN MARSHALL FUND OF THE UNITED STATES (GMF) IS AN AMERICAN	
	INSTITUTION THAT STRENGTHENS TRANSATLANTIC COOPERATION ON REGIONAL,	
	NATIONAL AND GLOBAL CHALLENGES AND OPPORTUNITIES IN THE SPIRIT OF THE	
	MARSHALL PLAN.	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	Yes X No
-	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as me	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,	the total expenses, and
	revenue, if any, for each program service reported.	
4a	(Code:)(Expenses \$10,032,112. including grants of \$8,290,081.) (Revenue CIVIL SOCIETY - GMF SUPPORTS CIVIL SOCIETY BY FOSTERING DEMOCRATIC	\$)
	INITIATIVES, RULE OF LAW AND REGIONAL COOPERATION.	
	INITIATIVES, ROLE OF LAW AND REGIONAL COOPERATION.	
4b	(Code:) (Expenses \$7,531,708. including grants of \$293,773.) (Revenue	\$838,216.)
-10	POLICY - GMF PROVIDES EFFECTIVE WAYS FORWARD TO SOLVING TODAY'S	· · · · · · · · · · · · · · · · · · ·
	TRANSATLANTIC POLICY ISSUES.	
4c	(Code:) (Expenses \$943,121. including grants of \$46,317.) (Revenue	\$)
	LEADERSHIP - GMF OFFERS RISING AND ESTABLISHED LEADERS DYNAMIC	
	OPPORTUNITIES TO BUILD TRANSATLANTIC BRIDGES.	
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses 18,506,941.	

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Par	990 (2021) UNITED STATES 52-095475 t IV Checklist of Required Schedules	-	P	age •
			Vac	No
	Is the examination described in section $E(1/2)(2) \approx 40.47(2)(1)$ (other than a private foundation)?		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		x	
~	If "Yes," complete Schedule A	1 2	X	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			v
	public office? If "Yes," complete Schedule C, Part I	3		<u> </u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			v
_	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		<u> </u>
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u> </u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	х	
с	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	<u> </u>		
1Lu	Schedule D, Parts XI and XII	12a	х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	120		
D.		12b		х
13	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	13		x
13 14a	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If</i> "Yes," <i>complete Schedule E</i>	13 14a	х	
	Did the organization maintain an onice, employees, or agents outside of the United States?	140		
b	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
		14b	x	
15	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			<u> </u>
15		45	х	
16	foreign organization? <i>If</i> "Yes," <i>complete Schedule F, Parts II and IV</i> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		
16		10		х
17	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	4-		х
40	column (A), lines 6 and 11e? <i>If</i> "Yes," <i>complete Schedule G, Part I.</i> See instructions	17		
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			v
	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	Х	

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			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
20	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
		23	х	
24a	Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
214	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	x	
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		x
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	2.40		
U	any tax-exempt bonds?	24c		x
Ь	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		x
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	2.70		
254		25a		x
h	transaction with a disqualified person during the year? <i>If</i> "Yes," <i>complete Schedule L, Part I</i> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	ZJa		
b				
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	056		x
06	Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			x
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	• • • • • •	38	х	
Pa	Note: All Form 990 filers are required to complete Schedule O rt V Statements Regarding Other IRS Filings and Tax Compliance			-
	Check if Schedule O contains a response or note to any line in this Part V			X
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	3		

Id		Id	19					
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0					
с	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming							
	(gambling) winnings to prize winners?							

1c

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Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			U I	
			Yes	No	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
	filed for the calendar year ending with or within the year covered by this return 2a 104				
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х		
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions.				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х		
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a				
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	х		
b	If "Yes," enter the name of the foreign country SEE SCHEDULE O				
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		х	
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х	
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c			
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit				
	any contributions that were not tax deductible as charitable contributions?	6a		x	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts				
	were not tax deductible?	6b			
7	Organizations that may receive deductible contributions under section 170(c).				
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		x	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b			
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required				
	to file Form 8282?	7c		x	
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		х	
f					
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g			
h					
8	8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the				
	sponsoring organization have excess business holdings at any time during the year?				
9	Sponsoring organizations maintaining donor advised funds.				
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a			
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b			
10	Section 501(c)(7) organizations. Enter:				
а	Initiation fees and capital contributions included on Part VIII, line 12 10a				
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	1			
11	Section 501(c)(12) organizations. Enter:				
а	Gross income from members or shareholders 11a				
b	Gross income from other sources. (Do not net amounts due or paid to other sources against				
	amounts due or received from them.)				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a			
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.				
а	Is the organization licensed to issue qualified health plans in more than one state?	13a			
	Note: See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the				
	organization is licensed to issue qualified health plans				
с	Enter the amount of reserves on hand				
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X	
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b			
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or				
	excess parachute payment(s) during the year?	15		x	
	If "Yes," see the instructions and file Form 4720, Schedule N.				
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		x	
	If "Yes," complete Form 4720, Schedule O.				
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any				
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17			
	If "Yes," complete Form 6069.				

THE	GERMAN	MARSHALL	FUND	OF	THE

	THE GERMAN MARSHALL FUND OF THE					
Form	990 (2021) UNITED STATES		52-0954			Page 6
Pa	t VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 th	nrough 7	b below, and fo	ra "No	' respo	nse
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.					
	Check if Schedule O contains a response or note to any line in this Part VI					X
Sec	tion A. Governing Body and Management					
				_	Yes	s No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		16		
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain on Schedule 0.					
b	Enter the number of voting members included on line 1a, above, who are independent	1b		16		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with ar	iy other			
	officer, director, trustee, or key employee?			2	_	X
3	Did the organization delegate control over management duties customarily performed by or under the	direct	supervision			
	of officers, directors, trustees, or key employees to a management company or other person?			. 3	_	X
4	Did the organization make any significant changes to its governing documents since the prior Form 99	90 was	filed?	. 4	_	X
5	Did the organization become aware during the year of a significant diversion of the organization's asse	ets?		. 5	_	X
6	Did the organization have members or stockholders?			6	_	X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap	point or	ne or			
	more members of the governing body?			7a	_	X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, st	ockhold	ers, or			
	persons other than the governing body?			7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	r by the t	ollowing:			
а	The governing body?			8a	Х	
b	Each committee with authority to act on behalf of the governing body?			. 8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read	hed at	the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O			. 9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	venue C	ode.)			
					Yes	s No
10a	Did the organization have local chapters, branches, or affiliates?			. 10;	X	
b	If "Yes," did the organization have written policies and procedures governing the activities of such cha	apters,	affiliates,			
				. 10		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	before	filing the form?	11;	X	_
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13					
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			. 12	x	
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	'es," des	scribe			
	on Schedule O how this was done			120		<u> </u>
13	Did the organization have a written whistleblower policy?					
14	Did the organization have a written document retention and destruction policy?			. 14	X	_
15	Did the process for determining compensation of the following persons include a review and approval	l by inde	ependent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official					
b	Other officers or key employees of the organization			15	x	-
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangem	nent wit	na			
	taxable entity during the year?			16;	1	X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat					
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ					
<u> </u>	exempt status with respect to such arrangements?			16		
	tion C. Disclosure	יי דאי ח				
17	List the states with which a copy of this Form 990 is required to be filed AK, CA, DC, FL, GA, IL, M			(O)	A	- 1- 1 -
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, an	id 990-1	(section 501(c)(3)s only) avail	adie
	for public inspection. Indicate how you made these available. Check all that apply.	_				
40	X Own website Another's website X Upon request Other (explain		,			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, con	ntilCt of	interest policy, a	and fina	ncial	
00	statements available to the public during the tax year.	ko == -!	koogud-			
20	State the name, address, and telephone number of the person who possesses the organization's boo TIM CHILDRESS - 202-683-2650	ks and				

1744	R	STREET	NW	WASHINGTON	DC	20009

	THE GERMAN MARSHALL FUND OF THE		
Form 990 (2	2021) UNITED STATES	52-0954751 Pa	age 7
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highes	t Compensated	
	Employees, and Independent Contractors		
	Check if Schedule O contains a response or note to any line in this Part VII		
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees		
1a Comple	te this table for all persons required to be listed. Report compensation for the calendar year er	ding with or within the organization's tax	year.
	II of the organization's current officers, directors, trustees (whether individuals or organization columns (D), (E), and (F) if no compensation was paid.	s), regardless of amount of compensation	I.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)			(C)			(D)	(E)	(F)
Name and title	Average	(do		Pos) than d	200	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson i	s both	n an	compensation	compensation	amount of
	week		cer ar I	nd a d I	irecto	r/trus I	tee)	from	from related	other
	(list any	rector						the	organizations	compensation
	hours for	or di	96			ated		organization	(W-2/1099-MISC/	from the
	related	ustee	trust		96	bens		(W-2/1099-MISC/ 1099-NEC)	1099-NEC)	organization and related
	organizations below	ual tr	tional		yolqr	t con	_	1099-1420)		organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) ANNIE MAXWELL	1.00	_	-		<u> </u>					
TRUSTEE		х						٥.	0.	0.
(2) CHRISTOPHER SCHROEDER	1.00									
TRUSTEE		Х						٥.	0.	0.
(3) DAVID IGNATIUS	1.00									
TRUSTEE		х						0.	0.	0.
(4) FRANK FRIEDMAN	1.00									
TRUSTEE		х						0.	0.	0.
(5) HEIDI HEITKAMP	1.00									
TRUSTEE		Х						0.	0.	0.
(6) J. ROBINSON WEST	1.00									
TRUSTEE		х						0.	0.	0.
(7) JANET LAMKIN	1.00									
TRUSTEE		Х						0.	0.	0.
(8) JOHN EMERSON	1.00									
TRUSTEE		х						0.	0.	0.
(9) JOYCE CHANG	1.00									
TRUSTEE		х						0.	0.	0.
(10) KATHRYN RUEMMLER	1.00									
TRUSTEE		х						0.	0.	0.
(11) MARC GROSSMAN	1.00									
TRUSTEE		х						0.	0.	0.
(12) MARC LELAND	1.00									
TRUSTEE		х						0.	0.	0.
(13) SHYAM REDDY	1.00									
TRUSTEE		х						0.	0.	0.
(14) SUSANNAH GRAY	1.00									
TRUSTEE		х						0.	0.	0.
(15) THOMAS KELLY	1.00									
TRUSTEE		х						0.	0.	0.
(16) WILLIAM HURD	1.00									
TRUSTEE		х						0.	0.	0.
(17) KAREN DONFRIED (ENDING 09/21)	40.00									
PRESIDENT				х				423,159.	0.	44,687.
132007 12.09-21										Form 990 (2021)

тне	GERMAN	MARSHALL	FUND	OF	THE
	onum.	1111COILLED	1 0110	U 1	

Form 990 (2021) UNITED STATES									52-095	54751		P	age 8
Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	d Hig	ghes	t C	ompensated Employee	s (continued)				
(A) Name and title	(B) Average hours per week	box offi	not c , unle:	Pos heck	erson i	than c s both r/trust	an	(D) Reportable compensation from	(E) Reportable compensation from related		an	(F) timate nount other	of
	(list any hours for related organizations below line)	Individual trustee or director	In stitutional trustee	Officer	Key em ployee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MIS(1099-NEC)		fr org and	pensa om th anizat d relat anizati	ie tion ted
(18) TIM CHILDRESS	40.00							251 752				24	41.0
VP/CFO (19) IAN LESSER	40.00			X	-			251,752.		0.		54,	419.
VP, BRUSSELS	40.00					x		245,324.		٥.		24	728.
(20) KATHERINE SMYTH HASKINS	40.00											,	
CDO/VP, EXTERNAL AFFAIRS						x		222,590.		٥.		7,	750.
(21) KAREN KORNBLUH	40.00												
SENIOR FELLOW AND DIRECTOR						х		182,928.		٥.		50,	968.
(22) STEVEN BOSACKER	40.00												
DIRECTOR, GMF CITIES						X		182,431.		0.		23,	380.
(23) KATE MCCARRY HR DIRECTOR	40.00					x		163,375.		٥.		17,	083.
		-								-+			
										\dashv			
th Subtatal							_	1,671,559.		0.		203	015.
1b Subtotal c Total from continuation sheets to Part VI								0.		0.		200,	0.
d Total (add lines 1b and 1c)								1,671,559.		٥.		203,	015.
2 Total number of individuals (including but n							o re	eceived more than \$100,	000 of reportable				7
compensation from the organization												Yes	No
3 Did the organization list any former officer,	director, trust	ee, k	key e	emp	loye	e, or	hig	hest compensated empl	oyee on	ſ		100	
line 1a? If "Yes," complete Schedule J for s											3		X
4 For any individual listed on line 1a, is the su												х	
and related organizations greater than \$1505 Did any person listed on line 1a receive or a											4	A	
rendered to the organization? If "Yes," com Section B. Independent Contractors	plete Schedule	e J fe	or sı	ich ,	pers	on .			<u></u>		5		X
1 Complete this table for your five highest co	mpensated inc	lepe	ndei	nt co	ontra	actor	s tł	nat received more than \$	100,000 of compe	ensati	on fro	om	
the organization. Report compensation for	the calendar ye	ear e	endir	ng w	/ith c	or wit	hir	the organization's tax ye	ear.				
(A)	addraaa							(B)	onviooo	<u> </u>	(2
Name and business	address							Description of s	ervices		Inpe	nsatio	n
TAOTI ENTERPRISES, INC 530 8TH STREET, WASHINGTON, DC 20003								WEBSITE DEVELOPER				392	872.
ORACLE AMERICA INC., 15612 COLLECTION	NS											552,	072.
CENTER DR., CHICAGO, IL 60693								CONSULTING SERVICE	s			254,	593.
AMNET TECHNOLOGY SOLUTIONS													
26 FAHEY STREET, STAMFORD, CT 06907								IT CONSULTANT				243,	482.
ATLAS PUBLIC POLICY LLC, 515 Q STREE	r nw,												
UNIT 2, WASHINGTON, DC 20001								WEBSITE DEVELOPER				224,	343.
HEIDRICK & STRUGGLES INC.	0671											104	00-
1133 PAYSPHERE CIRCLE, CHICAGO, IL 6	00/4							HR CONSULTANT		184,885.			000.

Total number of independent contractors (including but not limited to those listed above) who received more than
 \$100,000 of compensation from the organization
 8

					STATES					52-095475	1 Page 9
Pa	rt \	VIII	Statement of Re	ven	lue						
			Check if Schedule O	cont	ains a respon	se	or note to any line				
								(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
ស ស	1	а	Federated campaigns		1a						
ran uni			Membership dues								
Contributions, Gifts, Grants and Other Similar Amounts		с	Fundraising events								
ar A		d	Related organizations		1d						
s, s		е	Government grants (conti	ributi	ions) 1e		11,632,940.				
r Si		f	All other contributions, gifts,	gran	ts, and						
ithe			similar amounts not included	d abov	ve 1f		4,334,441.				
			Noncash contributions included in								
ы В		h	Total. Add lines 1a-1f				>	15,967,381.			
							Business Code				
e	2	a	CONTRACT			_	900009	838,216.	838,216.		
le v		b				_					
v n /en		c				_					
Bey		d				_					
Program Service Revenue		e				_					
-			All other program service					838,216.			
	3		Total. Add lines 2a-2f Investment income (include					000,210.			
	J	•	other similar amounts)					1,515,430.		197,157.	1,318,273.
	4	L	Income from investment of					_/ _ /			_, _, _, _,
	5		Royalties		•	•	· F				
					(i) Real		(ii) Personal				
	6	a	Gross rents	6a							
			Less: rental expenses	6b							
			Rental income or (loss)	6c							
		d	Net rental income or (loss	s) <u></u>			►				
	7	'a	Gross amount from sales of		(i) Securitie	es	(ii) Other				
			assets other than inventory	7a	22,713,55	52.					
		b	Less: cost or other basis								
evenue			and sales expenses		14,800,72						
ver			Gain or (loss)		7,912,82						
			Net gain or (loss)				····· >	7,912,827.			7,912,827.
	8	a	Gross income from fundraisi								
S			including \$								
			contributions reported on			~					
		h	Part IV, line 18			<u>8a</u> 8b					
			Less: direct expenses Net income or (loss) from								
	0		Gross income from gamir		- 1	3					
	3	a	Part IV, line 19			9a					
		h	Less: direct expenses			<u>9b</u>					
			Net income or (loss) from								
	10		Gross sales of inventory,		- 1						
			and allowances			10a					
		b	Less: cost of goods sold			10b					
			Net income or (loss) from			′	►				
							Business Code				
ő a	11	а	OTHER INCOME			_	900009	90.			90.
anue		b				_	ļļ				
<u>Revenue</u>		С				_	ļļ				
Revenue			All other revenue								
_			Total. Add lines 11a-11d					90.			
	12	2	Total revenue. See instruction	ons			🕨	26,233,944.	838,216.	197,157.	9,231,190.

Form 990 (2021) UNITED STATES

Part IX Statement of Functional Expenses

52-0954751 Page 10

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respons				
	include amounts reported on lines 6b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Gr	ants and other assistance to domestic organizations				
an	d domestic governments. See Part IV, line 21	182,734.	182,734.		
2 Gr	rants and other assistance to domestic				
ind	dividuals. See Part IV, line 22	9,919.	9,919.		
3 Gr	rants and other assistance to foreign				
or	ganizations, foreign governments, and foreign				
ind	dividuals. See Part IV, lines 15 and 16	8,437,518.	8,437,518.		
4 Be	enefits paid to or for members				
5 Co	ompensation of current officers, directors,				
tru	ustees, and key employees	1,279,042.	573,688.	564,639.	140,715.
6 Co	mpensation not included above to disqualified				
pe	rsons (as defined under section 4958(f)(1)) and				
pe	rsons described in section 4958(c)(3)(B)				
7 Ot	ther salaries and wages	5,907,526.	4,849,591.	844,086.	213,849.
	nsion plan accruals and contributions (include				
se	ction 401(k) and 403(b) employer contributions)	211,930.	155,037.	54,034.	2,859.
9 Ot	ther employee benefits	970,502.	803,930.	125,605.	40,967.
10 Pa	ayroll taxes	239,932.	186,344.	46,258.	7,330.
	ees for services (nonemployees):				
a Ma	anagement				
b Le	egal	25,557.	19,172.	6,385.	
c Ac	ccounting	200,666.	56,738.	143,928.	
d La	bbying				
e Pr	ofessional fundraising services. See Part IV, line 17				
f Inv	vestment management fees	156,993.		156,993.	
g Ot	ther. (If line 11g amount exceeds 10% of line 25,				
CO	lumn (A), amount, list line 11g expenses on Sch 0.)	1,664,338.	1,167,113.	458,822.	38,403.
12 Ac	dvertising and promotion				
13 Of	ffice expenses	1,025,262.	354,466.	656,411.	14,385.
	formation technology				
15 Ro	oyalties				
16 Oc	ccupancy	942,503.	845,311.	78,381.	18,811.
17 Tra	avel	495,350.	473,690.	8,961.	12,699.
18 Pa	ayments of travel or entertainment expenses				
foi	r any federal, state, or local public officials				
19 Co	onferences, conventions, and meetings	171,633.	164,577.	6,045.	1,011.
	terest	6,014.		6,014.	
21 Pa	ayments to affiliates				
22 De	epreciation, depletion, and amortization	434,269.	15,628.	418,641.	
23 Ins	surance	107,287.	9,996.	97,291.	
ab lin	her expenses. Itemize expenses not covered ove. (List miscellaneous expenses on line 24e. If e 24e amount exceeds 10% of line 25, column (A), nount, list line 24e expenses on Schedule 0.)				
a IN	TEREST EXP & BOND ISS	155,980.	121,687.	27,656.	6,637.
b SU	JBSCRIPTIONS/PUBLICATI	79,802.	79,802.		
с _					
d					
e Al	l other expenses				
<u>25 To</u>	tal functional expenses. Add lines 1 through 24e	22,704,757.	18,506,941.	3,700,150.	497,666.
26 Jo	int costs. Complete this line only if the organization				
rep	ported in column (B) joint costs from a combined				
ed	ucational campaign and fundraising solicitation.				
Ch	eck here if following SOP 98-2 (ASC 958-720)				Earm 990 (2021)

UNITED STATES

Pa	τX	Balance Sheet					
		Check if Schedule O contains a response or	note to a	ny line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			499.	1	812.
	2	Savings and temporary cash investments			7,342,709.	2	14,631,976.
	3	Pledges and grants receivable, net			9,257,559.	3	5,559,334.
	4	Accounts receivable, net			57,795.	4	62,228.
	5	Loans and other receivables from any curren					
		trustee, key employee, creator or founder, su	ubstantial	contributor, or 35%			
		controlled entity or family member of any of	these per	sons		5	
	6	Loans and other receivables from other disqu	ualified p	ersons (as defined			
		under section 4958(f)(1)), and persons descri	ibed in se	ction 4958(c)(3)(B)		6	
ŝ	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
As	9	Description of the second state of the second			363,354.	9	187,723.
	10a	Land, buildings, and equipment: cost or othe					
		basis. Complete Part VI of Schedule D	10a	27,264,684.			
	b	Less: accumulated depreciation			17,209,008.	10c	16,859,662.
	11	Investments - publicly traded securities			76,656,248.	11	82,910,862.
	12	Investments - other securities. See Part IV, lin			95,946,422.	12	83,773,760.
	13	Investments - program-related. See Part IV, li				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			4,037,826.	15	5,012,123.
	16	Total assets. Add lines 1 through 15 (must e			210,871,420.	16	208,998,480.
	17	Accounts payable and accrued expenses			1,585,531.	17	1,572,221.
	18	Grants payable	77,272.	18	101,989.		
	19	Deferred revenue			11,152,377.	19	10,365,321.
	20	Tax-exempt bond liabilities			9,178,943.	20	9,193,636.
	21	Escrow or custodial account liability. Comple				21	
Ś	22	Loans and other payables to any current or f	ormer off	icer, director,			
Liabilities		trustee, key employee, creator or founder, su	ubstantial	contributor, or 35%			
abil		controlled entity or family member of any of	these per	sons		22	
Ë	23	Secured mortgages and notes payable to un	related th			23	
	24	Unsecured notes and loans payable to unrela	ated thirc	parties	1,050,000.	24	
	25	Other liabilities (including federal income tax	, payable	s to related third			
		parties, and other liabilities not included on li	ines 17-2	4). Complete Part X			
		of Schedule D			502,589.	25	466,600.
	26	Total liabilities. Add lines 17 through 25			23,546,712.	26	21,699,767.
		Organizations that follow FASB ASC 958,	check he	re 🕨 🗴			
ces		and complete lines 27, 28, 32, and 33.					
lan	27	Net assets without donor restrictions			179,590,372.	27	179,936,593.
Ba	28	Net assets with donor restrictions			7,734,336.	28	7,362,120.
pu		Organizations that do not follow FASB AS	C 958, cl	neck here 🕨 🗌			
ц		and complete lines 29 through 33.					
s of	29	Capital stock or trust principal, or current fur	nds			29	
set	30	Paid-in or capital surplus, or land, building, o				30	
As	31	Retained earnings, endowment, accumulated	d income	or other funds		31	
Net Assets or Fund Balances	32	Total net assets or fund balances			187,324,708.	32	187,298,713.
	33	Total liabilities and net assets/fund balances			210,871,420.	33	208,998,480.

Form 990 (2021)

	THE GERMAN MARSHALL FUND OF THE				
Form	990 (2021) UNITED STATES	52-09547	/51	Pa	_{ge} 12
Par	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>		X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	26	,233,	944.
2	Total expenses (must equal Part IX, column (A), line 25)	2	22	,704,	757.
3	Revenue less expenses. Subtract line 2 from line 1	3	3 ,	,529,	187.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	187	,324,	708.
5	Net unrealized gains (losses) on investments	5	- 3	,198,	468.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9		-356,	714.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	187	,298,	713.
Par	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2 a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			1
	Act and OMB Circular A-133?		3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	red audit			1
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	Х	
				000	

Form **990** (2021)

S	CHE	DULE A		Dublic Cha	rity Status an	d Duk	lia Qu	innort		OMB No. 1545-0047
(Fo	orm	990)			nization is a section 501					2021
					47(a)(1) nonexempt cha					ZUZ I
		t of the Treasury venue Service			Attach to Form 990 or F					Open to Public
			-		v/Form990 for instructio	ons and th	ie latest ii	nformation.	Emerian	
Nar	ne o	f the organizati		RMAN MARSHALL F STATES	TUND OF THE				Employer	identification number 52-0954751
Pa	ırt I	Beason			(All organizations must c	omolete th	nis nart) S	ee instruction	e	52-0954751
					For lines 1 through 12, c				0.	
1	l Gigi	7			on of churches described			()(A)(i).		
2		-			Attach Schedule E (Forn					
3		7			anization described in se		(b)(1)(A)(i	ii).		
4		A medical res	earch organiz	ation operated in co	njunction with a hospital	described	in sectio	n 170(b)(1)(A)(iii). Enter	the hospital's name,
		city, and stat	e:							
5		An organizati	on operated fo	or the benefit of a co	llege or university owned	l or operat	ed by a go	overnmental u	nit describe	ed in
	_	7		Complete Part II.)						
6		-	-	-	nental unit described in					
7	X			-	ntial part of its support fr	om a gove	ernmental	unit or from th	ie general	public described in
8		¬ ·		omplete Part II.)	(1)(A)(vi). (Complete Par	F II)				
9		¬ ·			in section 170(b)(1)(A)(ed in conii	inction with a	land-grant	college
Ū		U U			ulture (see instructions).	· ·			•	
		university:		, , ,	()		, , , , , ,		5	
10		An organizati	on that norma	Ily receives (1) more	than 33 1/3% of its supp	ort from c	ontributior	ns, membersh	ip fees, an	d gross receipts from
		activities rela	ted to its exen	npt functions, subjec	t to certain exceptions; a	and (2) no	more than	33 1/3% of it	s support f	rom gross investment
					(less section 511 tax) fro	m busines	ses acqui	red by the org	anization a	after June 30, 1975.
		7		mplete Part III.)	ter han de state en de litere en			20(-)(4)		
11	-		•	-	ively to test for public satisfies the honofit of the	•			way out the	numpered of one or
12		-	•	-	ively for the benefit of, to ed in section 509(a)(1) o	-			•	
				-	f supporting organization					
a	Ē		-	• •	upervised, or controlled				-	giving
					gularly appoint or elect a	• • • •	-			
		organizatio	n. You must c	complete Part IV, Se	ections A and B.					
k	, [Type II. A s	supporting org	anization supervised	l or controlled in connect	ion with it	s supporte	ed organizatio	n(s), by hav	ving
					anization vested in the sa	ame perso	ns that co	ntrol or mana	ge the supp	ported
	г			t complete Part IV,						
c	; L		-		g organization operated				ly integrate	ed with,
c			0		b). You must complete I porting organization oper			-	tod organi	- ation (a)
Ľ			-		zation generally must sat				•	
					mplete Part IV, Sections				anattenti	
e	, [written determination fro				II, Type III	
			-		nally integrated supporti					
f	Er	nter the number	of supported o	organizations						
	I PI			n about the supporte		(iv) is the orac	anization listed			
		(i) Name of supp organizatior		(ii) EIN	(iii) Type of organization (described on lines 1-10	in your governi	ng document?	(v) Amount o support (see ir		(vi) Amount of other support (see instructions)
		organization	•		above (see instructions))	Yes	No			
Tot	al									

	TH	HE GERMAN MARS	HALL FUND OF 1	ΉE			
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Pa	rt II Support Schedule for	Organizations	Described in S	Sections 170(b	o)(1)(A)(iv) and	170(b)(1)(A)(vi)
	(Complete only if you checked	d the box on line 5	, 7, or 8 of Part I or	if the organization	n failed to qualify u	nder Part III. If the	organization
	fails to qualify under the tests	listed below, pleas	se complete Part II	l.)			
Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	21,663,102.	21,017,755.	24,448,962.	21,695,669.	15,967,381.	104,792,869.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	21,663,102.	21,017,755.	24,448,962.	21,695,669.	15,967,381.	104,792,869.
5	The portion of total contributions				· ·		
-	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						843,276.
6	Public support. Subtract line 5 from line 4.						103,949,593.
	ction B. Total Support						, ,
	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 4	21,663,102.	21,017,755.	24,448,962.	21,695,669.	15,967,381.	104,792,869.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	1,392,896.	1,608,639.	1,639,112.	1,476,809.	1,318,273.	7,435,729.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on					29,621.	29,621.
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	36,675.	27,095.	127,362.	22,418.	90.	213,640.
11	Total support. Add lines 7 through 10				·		112,471,859.
12	Gross receipts from related activities,	etc. (see instructio	ons)	!		12	2,656,273.
13	First 5 years. If the Form 990 is for th						· · ·
	organization, check this box and stor						
Se	ction C. Computation of Publi						
14	Public support percentage for 2021 (I	ine 6, column (f), d	ivided by line 11, c	olumn (f))		14	92.42 %
15	Public support percentage from 2020					15	91.90 %
16 a	33 1/3% support test - 2021. If the c					ore, check this bo>	and
	stop here. The organization qualifies						
Ł	33 1/3% support test - 2020. If the c		-				······································
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact						
	meets the facts-and-circumstances te			-			
t	0 10% -facts-and-circumstances test	-					
-	more, and if the organization meets th						
	organization meets the facts-and-circu						
18	Private foundation. If the organization		-				

Schedule A (Form 990) 2021

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Schedule A (Form 990) 2021 UNITED STATES Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

<u>Se</u>	clion A. Public Support			-			
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
t	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
		(-) 0017	(1-) 0010	(-) 0010	(4) 0000	(-) 0001	
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
Ċ	Add lines 10a and 10b						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for th	e organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3) organi	zation,
Se	ction C. Computation of Public	c Support Per	rcentage				
15	Public support percentage for 2021 (li	ne 8, column (f), c	livided by line 13, o	column (f))		15	%
16	Public support percentage from 2020	Schedule A, Part	III, line 15			16	%
Se	ction D. Computation of Inves	tment Income	e Percentage				
17	Investment income percentage for 20	21 (line 10c, colu	mn (f), divided by li	ne 13, column (f))		17	%
	Investment income percentage from 2					18	%
	33 1/3% support tests - 2021. If the					33 1/3%, and lir	ne 17 is not
	more than 33 1/3%, check this box an 33 1/3% support tests - 2020. If the	nd stop here. The	organization quali	fies as a publicly s	supported organiza	ation	►
•	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization						
-				,			······································

1

Yes

No

Schedule A (Form 990) 2021 UNITE Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If* "Yes." *complete Part I of Schedule L (Form 990).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b

Sob	THE GERMAN MARSHALL FUND OF THE edule & (Form 990) 2021 UNITED STATES	52-0954751	D	
	edule A (Form 990) 2021 UNITED STATES rt IV Supporting Organizations (continued)	52 0554751	Pa	age 5
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		100	110
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
с	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
ec	ction B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of on more supported organizations have the power to regularly appoint or elect at least a majority of the organization's offic directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one suppo	cers,		
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among t supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.			
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
ec	ction C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	1		
ec	the supported organization(s). ction D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		103	140
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
	tion E. Type III Functionally Integrated Supporting Organizations	\		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instru	ictions).		
a ⊾				
b		,	,	
ი ი		(see instruction)		NI -
2	Activities Test. Answer lines 2a and 2b below.		Yes	No

- 2 Activities Test. Answer lines 2a and 2b below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes." then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes." explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.
- b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.

3b Schedule A (Form 990) 2021

2a

2b

3a

THE	GERMAN	MARSHALL	FUND	OF	THE

Scho	dule A (Form 990) 2021 UNITED STATES			52-0954751 Page 6
	t V Type III Non-Functionally Integrated 509(a)(3) Supportin	a Organi	zations	52-0954751 Page 6
1	Check here if the organization satisfied the Integral Part Test as a qualifyin			Part VI). See instructions.
•	All other Type III non-functionally integrated supporting organizations must			
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
_7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see 7 instructions).

Schedule A (Form 990) 2021

THE	GERMAN	MARSHALL	FUND	OF	THE

Sche	dule A (Form 990) 2021 UNITED STATES				52-0954751	Page 7
Par	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	nizations (continu	ied)		
Secti	on D - Distributions		·		Current Y	/ear
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		1		
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported				
	organizations, in excess of income from activity			2		
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations		3		
4	Amounts paid to acquire exempt-use assets			4		
5	Qualified set-aside amounts (prior IRS approval required - prior	ovide details in Part VI)		5		
6	Other distributions (describe in Part VI). See instructions.			6		
7	Total annual distributions. Add lines 1 through 6.			7		
8	Distributions to attentive supported organizations to which the	ne organization is responsive				
	(provide details in Part VI). See instructions.			8		
9	Distributable amount for 2021 from Section C, line 6			9		
10	Line 8 amount divided by line 9 amount			10		
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2021	IS	(iii) Distributa Amount for	
1	Distributable amount for 2021 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2021 (reason-					
	able cause required - explain in Part VI). See instructions.					
3	Excess distributions carryover, if any, to 2021					
a	From 2016					
b	From 2017					
C	From 2018					
d	From 2019					
e	From 2020					
f	Total of lines 3a through 3e					
g	Applied to underdistributions of prior years					
<u>h</u>	Applied to 2021 distributable amount					
<u>i</u>	Carryover from 2016 not applied (see instructions)					
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.					
4	Distributions for 2021 from Section D,					
	line 7: \$					
a	Applied to underdistributions of prior years					
b	Applied to 2021 distributable amount					
C	Remainder. Subtract lines 4a and 4b from line 4.					
5	Remaining underdistributions for years prior to 2021, if					
	any. Subtract lines 3g and 4a from line 2. For result greater					
	than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2021. Subtract lines 3h					
	and 4b from line 1. For result greater than zero, explain in					
	Part VI. See instructions.					
7	Excess distributions carryover to 2022. Add lines 3j					
	and 4c.					
8	Breakdown of line 7:					
a	Excess from 2017					
b	Excess from 2018					

Schedule A (Form 990) 2021

Page 7

c Excess from 2019 d Excess from 2020 e Excess from 2021

THE GERMAN MARSHALL FUND OF 7	THE
Schedule A (Form 990) 2021 UNITED STATES	52-0954751 Page 8
Part VI Supplemental Information. Provide the explanations request Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a,	ired by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, , 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V,
SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME	:
OTHER INCOME FROM EXEMPT ACTIVITIES	
2017 AMOUNT: \$ 36,675.	
2018 AMOUNT: \$ 27,095.	
2019 AMOUNT: \$ 127,362.	
2020 AMOUNT: \$ 22,418.	
2021 AMOUNT: \$ 90.	

* *	PUBLIC	DISCLOSURE	COPY	* *
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Schedule of Contributors

Attach to Form 990 or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Employer identification number

52-0954751

Name of the organization	
--------------------------	--

Schedule B

Department of the Treasury Internal Revenue Service

(Form 990)

THE GERMAN MARSHALL FUND OF THE UNITED STATES

Organization	type (check one):	

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \dots \blacktriangleright \$

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

	B (Form 990) (2021)		Page 2
	rganization 1AN MARSHALL FUND OF THE		Employer identification number
UNITED S			52-0954751
Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contribution	ns Type of contribution
1		\$6,673,	(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
2		\$2,071,	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
3		\$1,747,	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
4		\$800,	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
5		\$797,	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
6			Person X Payroll

Name of or	3 (Form 990) (2021) rganization IAN MARSHALL FUND OF THE	E	Page 2
UNITED S			52-0954751
Part I	Contributors (see instructions). Use duplicate copies of Part I if ac	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$342,72	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

	3 (Form 990) (2021) ganization AN MARSHALL FUND OF THE	E	mployer identification numbe
NITED STATES			52-0954751
art II	Noncash Property (see instructions). Use duplicate copies of P	art II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. rom Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. From Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. rom Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Schedule I	B (Form 990) (2021)		Page 4						
Name of o	rganization		Employer identification number						
THE GERM	IAN MARSHALL FUND OF THE								
UNITED S			52-0954751						
Part III	Exclusively religious, charitable, etc., contributi from any one contributor. Complete columns (a completing Part III, enter the total of exclusively religious, Use duplicate copies of Part III if additional) through (e) and the following line entropy of the contributions of \$1,000 or I	ction 501(c)(7), (8), or (10) that total more than \$1,000 for the year y. For organizations ess for the year. (Enter this info. once.) \$						
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held						
		(e) Transfer of gift							
	Transferee's name, address, an	nd ZIP + 4	Relationship of transferor to transferee						
		[
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held						
	(e) Transfer of gift								
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee						
(a) No.									
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held						
		(e) Transfer of gift	I						
·	Transferee's name, address, at	nd ZIP + 4	Relationship of transferor to transferee						
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held						
		(e) Transfer of gift							
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee						

		Supplement	l Einanaial Statamanta		OMB No. 1545-0047
			al Financial Statements anization answered "Yes" on Form 990,		2021
(Forr	n 990)		, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.		ZUZ I
	ment of the Treasury I Revenue Service		Attach to Form 990. 90 for instructions and the latest information		Open to Public Inspection
	e of the organizatio				er identification number
	-	UNITED STATES			52-0954751
Pa		-	d Funds or Other Similar Funds or A	ccounts.	Complete if the
	organization	n answered "Yes" on Form 990, Part IV, lin			
			(a) Donor advised funds	(b) Funds a	and other accounts
1		id of year			
2		contributions to (during year)			
3		grants from (during year)			
4 5		end of year	ا writing that the assets held in donor advised fur	ada	
5	-		exclusive legal control?		Yes No
6			dvisors in writing that grant funds can be used		
Ŭ	•		r donor advisor, or for any other purpose confe	2	
	impermissible priva			•	Yes No
Pa			ganization answered "Yes" on Form 990, Part I	/, line 7.	
1		ervation easements held by the organization			
	Preservation	of land for public use (for example, recrea	tion or education) Preservation of a his	torically imp	ortant land area
	Protection o	f natural habitat	Preservation of a cer	tified histori	c structure
	Preservation	of open space			
2	•	o o .	ied conservation contribution in the form of a c		
	day of the tax year			He	ld at the End of the Tax Year
а				2a	
b	•			2b	
с.			ucture included in (a)	2c	
d			after 7/25/06, and not on a historic structure		
3			eased, extinguished, or terminated by the orga	2d	ng tha tay
5	vear ►	allon easements mouned, transierred, rei	eased, extinguished, or terminated by the organ	inzation dun	ng the tax
4		where property subject to conservation easily a subject to cons	sement is located		
5		ion have a written policy regarding the per			
		prcement of the conservation easements it			Yes No
6	Staff and voluntee	r hours devoted to monitoring, inspecting,	handling of violations, and enforcing conservat		
	▶				
7	Amount of expense	es incurred in monitoring, inspecting, hanc	lling of violations, and enforcing conservation e	asements di	uring the year
	▶\$				
8			e satisfy the requirements of section 170(h)(4)(E		
_					Yes No
9		•	on easements in its revenue and expense state		
			note to the organization's financial statements t	nat describe	es the
Pa		ounting for conservation easements.	Art, Historical Treasures, or Other	Similar A	ssets.
		the organization answered "Yes" on Form			
1a			8, not to report in its revenue statement and ba	lance sheet	works
	•	· •	blic exhibition, education, or research in further		
			ncial statements that describes these items.	·	
b	If the organization	elected, as permitted under FASB ASC 95	8, to report in its revenue statement and baland	ce sheet wo	rks of
	art, historical treas	ures, or other similar assets held for public	exhibition, education, or research in furtherand	ce of public	service,
	provide the following	ng amounts relating to these items:			
	(i) Revenue inclue	ded on Form 990, Part VIII, line 1		🕨 💲 _	
	.,				
2	-		asures, or other similar assets for financial gain	, provide	
	•	ints required to be reported under FASB A			
a					
b	Assets included in	Form 990, Part X		🕨 \$	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2021

THE	GERMAN	MARSHALL	FUND	OF	TH

	THE GERMAN	MARSHALL FUND O	F THE							
Sche	dule D (Form 990) 2021 UNITED STAT	ES					52-0	954751	Р	age 2
	t III Organizations Maintaining Co	ollections of Art	, Historic	al Tre	easures, or	Other S	Similar Asse	ets _{(contil}		9
3	Using the organization's acquisition, accessio								<u>, , , , , , , , , , , , , , , , , , , </u>	
	collection items (check all that apply):	,	, , ,		5	5				
а	Public exhibition	d		n or exc	hange progra	m				
b	Scholarly research	e			indingo progra					
c	Preservation for future generations	ť		<u> </u>						
4	Provide a description of the organization's col	loctions and ovalain	how thoy f	utbor th	o organizatio	n'e ovomn	t purposo in Pr			
- 5	During the year, did the organization solicit or	-	-		-	-				
5	0,,,		,		,		-	Yes		
Par	to be sold to raise funds rather than to be main that to be main the solution of the solution									No
I UI	reported an amount on Form 990, Part		te il the org	anizatio	n answered	tes on ro	om 990, Part r	7, iirie 9, or		
							li i al a al			
1a	Is the organization an agent, trustee, custodia						-		_	٦.
	on Form 990, Part X?						L	Yes		No
b	If "Yes," explain the arrangement in Part XIII a	nd complete the follo	owing table					•		
								Amoun	τ	
С	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	rm 990, Part X, line 2	21, for escro	ow or cu	ustodial accou	unt liability	?	Yes		No
b	If "Yes," explain the arrangement in Part XIII.	Check here if the exp	lanation ha	s been	provided on F	Part XIII .				
Par	TV Endowment Funds. Complete if	the organization ans	wered "Yes	s" on Fo	orm 990, Part	IV, line 10.				
		(a) Current year	(b) Prior	year	(c) Two year	s back (d) Three years bac	ck (e) Fou	r years	back
1a	Beginning of year balance									
b	Contributions									
с	Net investment earnings, gains, and losses									
d	Grants or scholarships									
e	Other expenditures for facilities									
Ũ										
f	Administrative expenses									
1								_		
g	End of year balance		(line 1							
2	Provide the estimated percentage of the curre	•		iumn (a)) neid as:					
a	Board designated or quasi-endowment		_%							
b	Permanent endowment	%								
С	Term endowment									
	The percentages on lines 2a, 2b, and 2c shou	-								
3a	Are there endowment funds not in the posses	sion of the organizat	ion that are	held ar	nd administer	ed for the o	organization			
	by:								Yes	No
	(i) Unrelated organizations							3a(i)		
	(ii) Related organizations									
b	If "Yes" on line 3a(ii), are the related organizat	ions listed as require	d on Scheo	lule R?				3b		
4	Describe in Part XIII the intended uses of the		ment fund	6.						
Par	t VI Land, Buildings, and Equipme	ent.								
	Complete if the organization answered	"Yes" on Form 990,	Part IV, line	e 11a. S	See Form 990,	Part X, lin	e 10.			
	Description of property	(a) Cost or ot	her	(b) Cost	t or other	(c) Acc	umulated	(d) Boo	k valu	е
		basis (investm	ent)	basis	(other)	depre	eciation	.,		
1 a	Land			1	,237,440.			1	,237,	440.
	Buildings				,865,467.		,477,822.		,387,	
	Leasehold improvements				43,538.		43,538.		. /	0.
d	Equipment				,		, , , , ,			
	Other			1	,118,239.		883,662.		234,	577
	. Add lines 1a through 1e. (Column (d) must ec	•	(; ;]			16	,859,	
iuld		warennu 990 ean X	. couimn (F	u une l	1.11.1					

Schedule D (Form 990) 2021

UNITED STATES 52-0954751 Page 3 Schedule D (Form 990) 2021 Part VII Investments - Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (c) Method of valuation: Cost or end-of-year market value (a) Description of security or category (including name of security) (b) Book value (1) Financial derivatives (2) Closely held equity interests (3) Other (A) ALTERNATIVE INVESTMENTS -EQUITY FUNDS 16,379,881. END-OF-YEAR MARKET VALUE (B) ALTERNATIVE INVESTMENTS HEDGE FUNDS 15,765,897, END-OF-YEAR MARKET VALUE (C) ALTERNATIVE INVESTMENTS PRIVATE (D) EQUITY 25,837,988, END-OF-YEAR MARKET VALUE (E) ALTERNATIVE INVESTMENTS NATURAL (F) _ RESOURCES 15,354,559. END-OF-YEAR MARKET VALUE (G) (H) 83,773,760. Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) 🕨 Part VIII Investments - Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ► Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (a) Description of liability (b) Book value 1 Federal income taxes (1) INTEREST RATE SWAP AGREEMENT 466,600. (2)(3) (4) (5) (6) (7)(8) (9) 466,600. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ► Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the 2.

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

X

	THE GERMAN MARSHALL FUND OF THE				
Sche	dule D (Form 990) 2021 UNITED STATES			52-095	4751 Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Statem	nents With I	Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	2a.			
1	Total revenue, gains, and other support per audited financial statements			1	22,485,780.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	-3,198,468.		
b	Donated services and use of facilities	2b			
с	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)	2d	-392,703.		
е	Add lines 2a through 2d			2e	-3,591,171.
3	Subtract line 2e from line 1			3	26,076,951.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	156,993.		
b	Other (Describe in Part XIII.)	4b			
с	Add lines 4a and 4b			4c	156,993.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)			5	26,233,944.
Pa	t XII Reconciliation of Expenses per Audited Financial State	ments With	Expenses per F	Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	2a.		<u> </u>	
1	Total expenses and losses per audited financial statements			1	22,547,764.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
с	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1			3	22,547,764.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	156,993.		
b	Other (Describe in Part XIII.)	4b			
с	Add lines 4a and 4b			4c	156,993.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	22,704,757.
Pa	t XIII Supplemental Information.				

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

GMF IS RECOGNIZED AS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION

501(C)(3) OF THE INTERNAL REVENUE CODE (THE CODE) AND IS CURRENTLY

CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION WITHIN THE

MEANING OF SECTION 509(A) OF THE CODE. HOWEVER, GMF IS SUBJECT TO INCOME

TAXES ON UNRELATED BUSINESS INCOME AS DEFINED BY THE INTERNAL REVENUE

SERVICE.

DURING THE YEAR ENDED MAY 31, 2022, GMF INCURRED NO TAX EXPENSE RELATED TO

UNRELATED BUSINESS INCOME ACTIVITIES.

1700 18TH STREET LLC (LLC) IS A SINGLE MEMBER LIMITED LIABILITY COMPANY

Part XIII Supplemental Information (continued)

FOR FEDERAL INCOME TAX PURPOSES. ALL TAX ATTRIBUTES FLOW THROUGH TO GMF

UNDER THIS ENTITY FORM. ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS

BEEN MADE.

THE TRANSATLANTIC FOUNDATION (TTF) IS A FOREIGN NONPROFIT ENTITY

INCORPORATED UNDER THE LAWS OF BRUSSELS, BELGIUM. THERE WAS IMMATERIAL

ACTIVITY UNDER TTF DURING THE YEAR ENDED MAY 31, 2022.

ACCORDING TO THE ACCOUNTING STANDARD FOR UNCERTAINTY IN INCOME TAXES, FOR

THE PERIOD FROM GMF'S INCEPTION TO MAY 31, 2022, NO UNRECOGNIZED TAX

PROVISION OR BENEFIT EXISTED. DEFERRED INCOME TAXES ARE PROVIDED USING THE

LIABILITY METHOD, WHEREBY, DEFERRED TAX ASSETS ARE RECOGNIZED FOR

DEDUCTIBLE TEMPORARY DIFFERENCES AND OPERATING LOSS AND TAX CREDIT

CARRYFORWARDS AND DEFERRED TAX LIABILITIES ARE RECOGNIZED FOR TAXABLE

TEMPORARY DIFFERENCES.

TEMPORARY DIFFERENCES ARE THE DIFFERENCES BETWEEN THE REPORTED AMOUNTS OF

ASSETS AND LIABILITIES AND THEIR TAX BASES. DEFERRED TAX ASSETS ARE

REDUCED BY A VALUATION ALLOWANCE WHEN, IN THE OPINION OF MANAGEMENT, IT IS

MORE LIKELY THAN NOT THAT SOME PORTION OR ALL OF THE DEFERRED TAX ASSETS

WILL NOT BE REALIZED. DEFERRED TAX ASSETS AND LIABILITIES ARE ADJUSTED FOR

THE EFFECTS OF THE CHANGES IN TAX LAWS AND RATES OF THE DATE OF ENACTMENT.

WHEN TAX RETURNS ARE FILED, IT IS HIGHLY CERTAIN THAT SOME POSITIONS TAKEN

WOULD BE SUSTAINED UPON EXAMINATION BY THE TAXING AUTHORITIES, WHILE

OTHERS ARE SUBJECT TO UNCERTAINTY ABOUT THE MERITS OF THE POSITION TAKEN

OR THE AMOUNT OF THE POSITION THAT WOULD BE ULTIMATELY SUSTAINED. THE

BENEFIT OF A TAX POSITION IS RECOGNIZED IN THE FINANCIAL STATEMENTS IN THE

Schedule D (Form 990) 2021 UNITED STATES Part XIII Supplemental Information (continued) (continued)

PERIOD DURING WHICH, BASED ON ALL AVAILABLE EVIDENCE, MANAGEMENT BELIEVES

IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON

EXAMINATION, INCLUDING THE RESOLUTION OF APPEALS OR LITIGATION PROCESSES,

IF ANY. TAX POSITIONS TAKEN ARE NOT OFFSET OR AGGREGATED WITH OTHER

POSITIONS. TAX POSITIONS THAT MEET THE MORE LIKELY THAN NOT RECOGNITION

THRESHOLD ARE MEASURED AS THE LARGEST AMOUNT OF TAX BENEFIT THAT IS MORE

THAN 50% LIKELY OF BEING REALIZED UPON SETTLEMENT WITH THE APPLICABLE

TAXING AUTHORITY. THE PORTION OF THE BENEFITS ASSOCIATED WITH TAX

POSITIONS TAKEN THAT EXCEEDS THE AMOUNT MEASURED AS DESCRIBED ABOVE WOULD

BE REFLECTED AS A LIABILITY FOR UNRECOGNIZED TAX BENEFITS IN THE

ACCOMPANYING BALANCE SHEET, ALONG WITH ANY ASSOCIATED INTEREST AND

PENALTIES THAT WOULD BE PAYABLE TO THE TAXING AUTHORITIES UPON

EXAMINATION. MANAGEMENT BELIEVES THERE ARE NO POSITIONS THAT WOULD RESULT

IN ADDITIONAL TAX LIABILITY.

INTEREST AND PENALTIES ASSOCIATED WITH UNRECOGNIZED TAX BENEFITS ARE

CLASSIFIED AS ADDITIONAL INCOME TAXES IN THE STATEMENT OF ACTIVITIES.

GMF FILES INCOME TAX RETURNS IN THE U.S. FEDERAL JURISDICTION. AS OF MAY

31, 2022, AND FOR THE YEAR THEN ENDED, THERE WERE NO MATERIAL

UNRECOGNIZED/DERECOGNIZED TAX BENEFITS OR TAX PENALTIES OR INTEREST.

GENERALLY, GMF IS NO LONGER SUBJECT TO U.S. FEDERAL INCOME TAX

EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE FISCAL YEAR ENDED MAY 31,

2019.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

RETURNED GRANTS TO THIRD PARTIES

GAIN FROM FOREIGN CURRENCY EXCHANGES

-392,703.

Schedule D (Form 990)

Part VIII Investments - Other Securities of 5 - 200 - 199	10	
Part VII Investments - Other Securities. See Form 990, Part X, lir	ne 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market valu
TERNATIVE INVESTMENTS - PRIVATE DEBT	7,654,745.	FMV
TERNATIVE INVESTMENTS - PRIVATE REAL ESTATE	2,780,690.	FMV

SCHEDULE F (Form 990)			ivities Outside the Ur n answered "Yes" on Form 990, Part			ом 2	<u>3 No. 1545-0047</u>
Department of the Treasury Internal Revenue Service	► Go to v	www.irs.gov/Fc	Attach to Form 990. orm990 for instructions and the latest	information.		Open Inspec	to Public
Name of the organization THE GERMAN MARSHALL FU	· ·				Employer		ation number
UNITED STATES					52-095		
Part I General Info	rmation on A	ctivities Out	side the United States. Comple	ete if the organ	ization answ	vered "Ye	es" on
Form 990, Part I	,						
•	0		ds to substantiate the amount of its gra the selection criteria used to award the		,	🗴 🗸	res 🗌 No
2 For grantmakers. Des United States.	cribe in Part V the	e organization's	procedures for monitoring the use of its	s grants and ot	her assistand	ce outsic	le the
			an be duplicated if additional space is n				
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, pro- gram services, investments, grants to recipients located in the region)	is a pro describe	vity listed in gram service specific typ (s) in the reg	e, pe	(f) Total expenditures for and investments in the region
CENTRAL AMERICA AND							
THE CARIBBEAN			INVESTMENTS				1,913,431.
EUROPE (INCLUDING							
ICELAND & GREENLAND)			INVESTMENTS				4,134,255.
EUROPE (INCLUDING							
ICELAND & GREENLAND)	3		GRANTS TO RECIPIENTS				5,110,569.
RUSSIA AND							2 206 052
NEIGHBORING STATES			GRANTS TO RECIPIENTS				3,326,973.
EAST ASIA AND THE							
PACIFIC			PROGRAM SERVICE	CONVENING			923,157.
EUROPE (INCLUDING							
ICELAND & GREENLAND)	5		PROGRAM SERVICE	CONVENING			789,161.
EUROPE (INCLUDING							
ICELAND & GREENLAND)	2		FUNDRAISING				231,224.
	1						_,
SOUTH ASIA			PROGRAM SERVICE	CONVENING			220,105.
3 a Subtotal	10	0					16,648,875.
b Total from continuation							<u> </u>
sheets to Part I	0	0					٥.
c Totals (add lines 3a and 3b)	10	0					16,648,875.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

UNITED STATES

52-0954751

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	164,321.	FUND TRANSFER	٥.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	108,092.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	81 484	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	80,118.	FUND TRANSFER	٥.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	72,749.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	71,254.	FUND TRANSFER	0.		
				,				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	71,211.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY		FUND TRANSFER	0.		
			recognized as charities by the f		•			224
exempt 501(c)(3) orga 3 Enter total number of			or counsel has provided a sect	tion 501(c)(3) equ	uivalency letter	🟲 -		33:

Schedule F (Form 990) 2021

Page **2**

		MAN MARSHALL FUND	OF THE					
Schedule F (Form 990)	UNITED S				52-0954			Page 2
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	Assistance to Organiza (c) Region	tions or Entities Outside the (d) Purpose of grant	United States. (e) Amount of cash grant	(Schedule F (Form 9 (f) Manner of cash disbursement	90), Part II, line 1) (g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	68,553.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	66,947.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	63,761.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	63,450.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	63,424.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	60,209.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	58,778.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	58,375.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	56,597.	ELECTRONIC FUND TRANSFER	0.		

Schedule F	(Form 990)	THE GERI UNITED S	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
Part II	1 1			tions or Entities Outside the	United States.)	
1 (a) Name	of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	54,781.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	54,536.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	54,297.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	53,127.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	49,700.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	47,592.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	47,412.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	47,001.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	46,552.	ELECTRONIC FUND TRANSFER	0.		

		MAN MARSHALL FUND	OF THE	52-0954751				
Schedule F (Form 990)	UNITED							
Part II Continuation of 1		Assistance to Organiza	tions or Entities Outside the			90), Part II, line 1 (g) Amount of) (h) Description	(i) Method of
(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	non-cash assistance	of non-cash assistance	valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	44 980.	FUND TRANSFER	Ο.		
		,		,				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	44,151.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR	42.045	ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	43,947.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	43,559.	FUND TRANSFER	0.		
				,				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	43,266.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND & GREENLAND)	BUILDING/SUPPORT FOR	42 020	ELECTRONIC	0.		
		GREENLAND)	CIVIL SOCIETY	42,939.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	42,000.	FUND TRANSFER	0.		
				_				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	41,702.	FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND &			ELECTRONIC			
		GREENLAND)	BUILDING/SUPPORT FOR CIVIL SOCIETY	41 379	FUND TRANSFER	0.		
			CTATT DOCTUTI	±1,579.	FORD INAMSFER	υ.		

Schedule F (Form 990)	UNITED :	MAN MARSHALL FUND STATES	OF THE		Page 2			
· · · · · · · · · · · · · · · · · · ·	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)		r ugo z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,909.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	39,250.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	39,133.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	37,420.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	36,562.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	36,326.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,170.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,012.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	33,583.	ELECTRONIC FUND TRANSFER	0.		

		MAN MARSHALL FUND	OF THE	E2 00E47E1				
Schedule F (Form 990)	UNITED			52-0954751				
Part II Continuation 1 (a) Name of organization	(b) IBS code section	(c) Region	tions or Entities Outside the (d) Purpose of grant	United States. (e) Amount of cash grant	(Schedule F (Form 9 (f) Manner of cash disbursement	90), Part II, line 1 (g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	33,136.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	32,643.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	32,505.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,791.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,590.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,552.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,508.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,112.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,326.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
			tions or Entities Outside the	United States.)	T age Z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,138.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,130.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,079.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,002.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	28,779.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	27,213.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,908.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,884.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,873.	ELECTRONIC FUND TRANSFER	0.		

		MAN MARSHALL FUND	OF THE	52-0954751					
Schedule F (Form 990)	UNITED							Page 2	
Part II Continuation o 1 (a) Name of organization	f Grants and Other ((b) IRS code section and EIN (if applicable)	Assistance to Organiza (c) Region	tions or Entities Outside the (d) Purpose of grant	United States. (e) Amount of cash grant	(Schedule F (Form 9 (f) Manner of cash disbursement	90), Part II, line 1 (g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,413.	ELECTRONIC FUND TRANSFER	0.			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,626.	ELECTRONIC FUND TRANSFER	0.			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,352.	ELECTRONIC FUND TRANSFER	0.			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,018.	ELECTRONIC FUND TRANSFER	0.			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,980.	ELECTRONIC FUND TRANSFER	0.			

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
· · · · · · · · · · · · · · · · · · ·			tions or Entities Outside the	United States.)	T age Z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,960.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,801.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,524.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,173.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,075.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,888.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,476.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,320.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,310.	ELECTRONIC FUND TRANSFER	0.		

- · · · - /- · · · ·		MAN MARSHALL FUND	OF THE					
Schedule F (Form 990) Part II Continuation of	UNITED :		tione or Entities Outside the	United States	52-0954		\	Page 2
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	tions or Entities Outside the (d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,241.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,722.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,860.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,769.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,729.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,622.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,014.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,800.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,444.	ELECTRONIC FUND TRANSFER	0.		

	(5	THE GER UNITED	MAN MARSHALL FUND	OF THE		52-0954	1751		
	(Form 990)			tions or Entities Outside the	Inited States)	Page 2
1	of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,382.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,351.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,327.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,215.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,961.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,935.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,750.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,667.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,362.	ELECTRONIC FUND TRANSFER	٥.		

		MAN MARSHALL FUND	OF THE	52 0054751				
Schedule F (Form 990)	UNITED			52-0954751				
Part II Continuation of the second	of Grants and Other ((b) IRS code section and EIN (if applicable)	(c) Begion	tions or Entities Outside the (d) Purpose of grant	United States. (e) Amount of cash grant	(Schedule F (Form 9 (f) Manner of cash disbursement	90), Part II, line 1 (g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,085.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,670.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,430.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,320.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,073.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,667.	ELECTRONIC FUND TRANSFER	0.		

	(=	UNITED S	MAN MARSHALL FUND	OF THE		52-0954	1751		D
Schedule F	1 /			tions or Entities Outside the	Inited States)	Page 2
1	of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,653.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,641.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,607.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,380.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,280.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,049.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,896.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,750.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,606.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
			tions or Entities Outside the	United States.)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,480.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,453.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,435.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,182.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,026.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,991.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,967.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,952.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,678.	ELECTRONIC FUND TRANSFER	0.		

		MAN MARSHALL FUND	OF THE					
Schedule F (Form 990)	UNITED			52-0954751				
Part II Continuation	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organizatior	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,583.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,583.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,583.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,583.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,580.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,572.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,560.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,554.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
· · · · · · · · · · · · · · · · · · ·			tions or Entities Outside the	United States.				i age z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,531.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,482.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,465.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,430.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,318.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,292.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,280.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,149.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,025.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE	52-0954751				
	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)		Page 2
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,016.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,752.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,563.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,462.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,462.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,441.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,100.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,920.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,500.	ELECTRONIC FUND TRANSFER	0.		

. . / .		MAN MARSHALL FUND	OF THE	52-0954751				
Schedule F (Form 990) Part II Continuation of	UNITED		tione or Entities Outside the	United States			\	Page 2
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	tions or Entities Outside the (d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,493.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,480.	ELECTRONIC FUND TRANSFER	٥.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,450.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,450.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,410.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,178.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,988.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED :	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)		r ugo z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,886.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,538.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,533.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,349.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,292.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,246.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,018.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,973.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,605.	ELECTRONIC FUND TRANSFER	0.		

		MAN MARSHALL FUND	OF THE					
Schedule F (Form 990) Part II Continuation of	UNITED S		tione on Fatilities Outside the		52-0954		<u>, </u>	Page 2
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	tions or Entities Outside the (d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,313.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,014.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,744.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,600.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,376.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,228.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,086.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,912.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED :	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
			tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)		r ugo z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,905.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,760.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,300.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,278.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,814.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,490.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,143.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,143.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,948.	ELECTRONIC FUND TRANSFER	0.		

/		MAN MARSHALL FUND	OF THE					
Schedule F (Form 990) Part II Continuation of	UNITED		tione or Entities Autoide the	United States	52-0954		\	Page 2
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	tions or Entities Outside the (d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,250.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,238.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,195.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,175.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,049.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,032.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,946.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,638.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,637.	ELECTRONIC FUND TRANSFER	0.		

Schedule F	F (Form 990)	THE GER UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
Part II		f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name	of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,556.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,421.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,373.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,218.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	465,863.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	353,402.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	238,435.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	61,177.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	60,000.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	58,264.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	56,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	47,681.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,126.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	37,477.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,167.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	28,480.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	28,267.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	28,229.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	27,538.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	27,404.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,598.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,556.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,452.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,387.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.		

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	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,972.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,467.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,903.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,902.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,795.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,761.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,007.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,058.	ELECTRONIC FUND TRANSFER	0.		

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	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,805.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,299.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,483.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,450.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,156.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,857.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,725.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,580.	ELECTRONIC FUND TRANSFER	0.		

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	of Grants and Other	Assistance to Organization	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,542.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,426.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,200.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,117.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,999.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,853.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,713.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,617.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,047.	ELECTRONIC FUND TRANSFER	0.		

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	,			ations or Entities Outside the	United States.	(Schedule F (Form 9	90). Part II. line 1)	r ugo L
1	forganization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,000.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,500.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,500.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,718.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,653.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,423.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,215.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,199.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,402.	ELECTRONIC FUND TRANSFER	0.		

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	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,400.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,333.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,169.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,056.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,935.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,629.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,583.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,583.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,581.	ELECTRONIC FUND TRANSFER	0.		

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	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,551.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,551.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,391.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,285.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,285.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,771.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,536.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,290.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,125.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,649.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,562.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,500.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,500.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,471.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,400.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,183.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,148.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,910.	ELECTRONIC FUND TRANSFER	0.		

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	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	·
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,342.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,318.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,153.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,781.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,310.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,250.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,243.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,196.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,176.	ELECTRONIC FUND TRANSFER	0.		

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	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1))	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,133.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,086.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,758.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,520.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,434.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,093.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,054.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,880.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,571.	ELECTRONIC FUND TRANSFER	0.		

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				ations or Entities Outside the	United States.	(Schedule F (Form 9	90). Part II. line 1))	r ugo z
1	forcenization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,563.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,333.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,327.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,320.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,300.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,082.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,000.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,976.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,942.	ELECTRONIC FUND TRANSFER	0.		

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				ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1))	
1	forganization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,773.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,555.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,550.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,532.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,750.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,500.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,441.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,250.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,247.	ELECTRONIC FUND TRANSFER	0.		

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	•			ations or Entities Outside the	United States.)	r age z
1	organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,209.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,192.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,192.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,000.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,988.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,908.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,868.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,438.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,415.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
			tions or Entities Outside the	United States.)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(a) Region	(d) Purpose of grant	(e) Amount	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER	0.		

THE GERMAN MARSHALL FUND OF THE UNITED STATES 52-0954751 Schedule F (Form 990) 2021 Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. **(h)** Method of valuation (book, FMV, appraisal, other) (e) Manner of cash disbursement (c) Number of (d) Amount of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant noncash noncash assistance assistance

Schedule F (Form 990) 2021

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THE GERMAN MARSHALL FUND OF THE		
Ile F (Form 990) 2021 UNITED STATES	52-0954751	Page 4
IV Foreign Forms		
Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"		
the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign		
Corporation (see Instructions for Form 926)	X Yes	No No
Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may		
be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and		
Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a		
U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes,"		
the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to		
Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	No No
Was the organization a direct or indirect shareholder of a passive foreign investment company or a		
qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621,		
Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing		
Fund (see Instructions for Form 8621)	X Yes	No No
Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"		
the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain		
Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
Did the organization have any operations in or related to any boycotting countries during the tax year? If		
"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see		
Instructions for Form 5713; don't file with Form 990)	Yes	X No
	Ide F (Form 990) 2021 UNITED STATES IV Foreign Forms Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)</i> Did the organization have an interest in a foreign trust during the tax year? <i>If</i> "Yes," <i>the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) Did the organization have an ownership interest in a foreign corporation during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)</i> Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If</i> "Yes," <i>the organization Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)</i> Did the organization have an ownership interest in a foreign partnership during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Form 8621</i> Unformation Return by a shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)<</i>	UNITED STATES 52-0954751 Poreign Forms States Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If</i> "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) X Did the organization have an interest in a foreign trust during the tax year? <i>If</i> "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520 - A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) Yes Did the organization have an ownership interest in a foreign corporation during the tax year? <i>If</i> "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) X Yes Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax yea?? <i>If</i> "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing X Yes Did the organization have an ownership interest in a foreign partnership during the tax year? <i>If</i> "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865, Return of U.S. Pers

Schedule F (Form 990) 2021

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Schedule F (Form 990) 2021 UNITED STATES Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

PRESCREENING OF POTENTIAL GRANTEES IS AN IMPORTANT PART OF THE MONITORING

OF GRANT FUNDS. THE RESPONSIBLE STAFF PERSON IS IN TOUCH WITH THE

GRANTEE AND CONDUCTS ON-SITE MONITORING AND/OR RECEIVES INTERIM WRITTEN

OR ORAL REPORTS. ADDITIONALLY, ADVISORY BOARD MEMBERS HELP AND CONDUCT

MONITORING UPON REQUEST OF GMF STAFF. THE GRANTEE IS UNDER OBLIGATION TO

FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC SPENDING AND STAFF

ROUTINELY MONITOR SPENDING. MANY OF GMF'S GRANTS ARE INDEPENDENTLY

REVIEWED BY EXTERNAL EVALUATORS AS ANOTHER LEVEL OF OVERSIGHT. AT THE

CLOSE OF THE GRANT PERIOD, THE GRANTEE IS REQUIRED TO PROVIDE A DETAILED

NARRATIVE AND FINANCIAL REPORT TO GMF.

PART I, LINE 3:

THE ORGANIZATION USES GAAP TO REPORT EXPENDITURES IN A FOREIGN REGION.

SCHEDULE I (Form 990)		Go	irants and Oth vernments, ar	nd Individual	s in the Ŭni	ted States		OMB No. 1545-0047
Department of the Treasury Internal Revenue Service		Compl	ete if the organizatio	n answered "Yes" Attach to Forn rs.gov/Form990 for	m 990.			Open to Public Inspection
Name of the organizati	ION THE GERMAN MAR UNITED STATES	SHALL FUND OF						Employer identification number 52-0954751
Part I General Ir	nformation on Grants ar	nd Assistance						52-095475I
	zation maintain records to		amount of the grants	or assistance. the	arantees' eligibility	for the grants or assis	stance. and the selecti	on
-	award the grants or assist		-			-		🔀 Yes 🗌 No
	IV the organization's pro-							
	d Other Assistance to E hat received more than \$	-				anization answered "Y	′es" on Form 990, Parl	t IV, line 21, for any
.,	ddress of organization vernment	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
AMERICAN COUNCIL 14 EAST 60TH STRE								
NEW YORK, NY 1002	22	13 - 1889074	501 (C) (3)	19,872.	0.			TRANSATLANTIC DIALOGUE
AMERICAN INSTITUT	TE FOR							
CONTEMPORARY GERM	MAN STUDIES - 1776							
MASSACHUSETTES AV	VENUE NW, SUITE							
600 - WASHINGTON	, DC 20036	52-1309525	501 (C)(3)	19,872.	0.			TRANSATLANTIC DIALOGUE
THE ASSOCIATION C OF CONGRESS - 140 WASHINGTON, DC 20		54-0883744	501 (C)(3)	39,744.	0.			TRANSATLANTIC DIALOGUE
CENTER FOR NEW AN 1152 15TH ST NW S	SUITE 950							
WASHINGTON, DC 20	0005	20-8084828	501 (C)(3)	103,246.	0.			TRANSATLANTIC DIALOGUE
2 Enter total numb	per of section 501(c)(3) ar	nd government org	anizations listed in th	e line 1 table		•	•	4
	per of other organizations			······				0
LHA For Paperwork	Reduction Act Notice,	see the Instruction	ons for Form 990.					Schedule I (Form 990) 2021

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Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
SSISTANCE	6	9,919.	0.		

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

GMF'S APPLICATION PROCESS OF POTENTIAL GRANTEES IS AN IMPORTANT PART OF THE

MONITORING OF GRANT FUNDS. ONCE APPROVED, THE RESPONSIBLE STAFF PERSON

REVIEWS THE INTERIM WRITTEN REPORTS RECEIVED FROM THE GRANTEE. THE GRANTEE

IS REQUIRED TO FOLLOW THE GRANT BUDGET AS APPROVED. STAFF ROUTINELY

MONITORS SPENDING. AT THE CLOSE OF THE GRANT PERIOD, THE GRANTEE IS

REQUIRED TO PROVIDE A DETAILED NARRATIVE AND FINANCIAL REPORT TO GMF.

SCH	IEDULE J	Compensation Information	ОМВ	No. 1545-0	047
(For	m 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest	2	02 [.]	1
		Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23.			
	ment of the Treasury	Attach to Form 990.		n to Pul	
-	Revenue Service	► Go to www.irs.gov/Form990 for instructions and the latest information.		spection	
name	e of the organization	N THE GERMAN MARSHALL FUND OF THE	Employer identific 52-0954751		umber
Par	t I Question	s Regarding Compensation	52-0954751		
1 41	u Question			Var	
10	Chock the appropri	ate hex(es) if the exception provided any of the following to or far a person listed on Form 9		Yes	s No
		ate box(es) if the organization provided any of the following to or for a person listed on Form 9 line 1a. Complete Part III to provide any relevant information regarding these items.	90,		
י ן	First-class or c				
ſ	Travel for com				
ſ		ation and gross-up payments Health or social club dues or initiation fees			
ſ	=	spending account Personal services (such as maid, chauffeur	chef)		
L					
b	If any of the boxes	on line 1a are checked, did the organization follow a written policy regarding payment or			
		provision of all of the expenses described above? If "No," complete Part III to explain	1	b X	
		n require substantiation prior to reimbursing or allowing expenses incurred by all directors,	·····		
		rs, including the CEO/Executive Director, regarding the items checked on line 1a?		2 X	_
				_	
3	Indicate which. if ar	ny, of the following the organization used to establish the compensation of the organization's			
	-	ector. Check all that apply. Do not check any boxes for methods used by a related organization	n to		
		ation of the CEO/Executive Director, but explain in Part III.			
]	Compensation				
Ī		compensation consultant X Compensation survey or study			
Ī	X Form 990 of o		mmittee		
-		5			
4	During the year, dic	any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a re				
a	Receive a severanc	e payment or change-of-control payment?	4	а	x
b	Participate in or rec	eive payment from a supplemental nonqualified retirement plan?		b	Х
cl	Participate in or rec	eive payment from an equity-based compensation arrangement?		c	Х
I	If "Yes" to any of lir	nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
(Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed o	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
(contingent on the r	evenues of:			
a	The organization?		5	ia	X
		ation?		ib	X
I	If "Yes" on line 5a c	or 5b, describe in Part III.			
6	For persons listed o	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the n				
				ia	X
b,	Any related organiz	ation?		ib	X
		or 6b, describe in Part III.			
		on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
		nes 5 and 6? If "Yes," describe in Part III		7	X
		reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
				в	X
		id the organization also follow the rebuttable presumption procedure described in			
		1 53.4958-6(c)?		9	
LHA	For Paperwork R	eduction Act Notice, see the Instructions for Form 990.	Schedule J (F	orm 99	0) 2021

Schedule J (Form 990) 2021 UNITED STATES

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Page **2**

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) KAREN DONFRIED (ENDING 09/21)	(i)	346,880.	75,000.	1,279.	27,050.	17,637.	467,846.	٥.
PRESIDENT	(ii)	Ο.	0.	0.	0.	0.	0.	0.
(2) TIM CHILDRESS	(i)	250,144.	0.	1,608.	24,635.	9,784.	286,171.	0.
VP/CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) IAN LESSER	(i)	221,041.	6,328.	17,955.	24,059.	669.	270,052.	0.
VP, BRUSSELS	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) KATHERINE SMYTH HASKINS	(i)	222,383.	0.	207.	6,947.	803.	230,340.	0.
CDO/VP, EXTERNAL AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) KAREN KORNBLUH	(i)	182,169.	0.	759.	19,714.	31,254.	233,896.	0.
SENIOR FELLOW AND DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) STEVEN BOSACKER	(i)	181,386.	0.	1,045.	15,743.	7,637.	205,811.	0.
DIRECTOR, GMF CITIES	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) KATE MCCARRY	(i)	162,484.	0.	891.	16,449.	634.	180,458.	٥.
HR DIRECTOR	(ii)	0.	0.	0.	٥.	0.	0.	٥.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2021

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Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

THE FOLLOWING EMPLOYEE RECEIVED TAX INDEMNIFICATION, WHICH IS TAXABLE TO

THE EMPLOYEE:

IAN LESSER: 16,430.

Schedule J (Form 990) 2021

(Form Departme	evenue Service Attach to	Complete if the orga	explanation answere explanations, and to www.irs.gov/F	formation on Ta d "Yes" on Form 99 I any additional info orm990 for instruct	0, Part IV, rmation in	line 24a. Part VI.	Provide descrip	tions,			C	20 Open t Ispec		lic
Name	of the organization THE GERMAN MARSH UNITED STATES	ALL FUND OF THE	3						-	-	identif		n num	ber
Part I	Bond Issues													
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issu	e price	(f) Description	(f) Description of purpose (g		(g) Defeased		behalf suer	(i) Po finan	
									Yes	No	Yes	No	Yes	No
							CURRENT REFU	NDING OF						
A DI	STRICT OF COLUMBIA	53-6001131	000000000	04/01/16	9,4	00,000.	PRIOR ISSUE			x		х		Х
В														
с														
<u>D</u>														
Part I	I Proceeds													
				Α			В	С				D		
-		<u></u>												
-	Amount of bonds legally defeased				100,000.									
	Total proceeds of issue				100,000.									
	Gross proceeds in reserve funds													
-		<u> </u>												
					.86,891.									
	Due dit only and an and fuence and a sola				,									
10 (Capital expenditures from proceeds													
12 (Other unspent proceeds													
13 \	Year of substantial completion													
				Yes	No	Yes	No	Yes	No		Yes		No	
	Vere the bonds issued as part of a refunding i	•												
	f issued prior to 2018, a current refunding issu			X										
	Vere the bonds issued as part of a refunding i		-		x									
	ssued prior to 2018, an advance refunding iss				Δ					_		+		
	tas the final allocation of proceeds been mad			•								+		
	Does the organization maintain adequate bool inal allocation of proceeds?		••	x										

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Private Business Use								ŭ
		4		в		2	C	,
1 Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
which owned property financed by tax-exempt bonds?	100	x	100		100		100	
 2 Are there any lease arrangements that may result in private business use of 								
bond-financed property?		x						
3a Are there any management or service contracts that may result in private								
business use of bond-financed property?		x						
 b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside 								
counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of								
bond-financed property?		x						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
outside counsel to review any research agreements relating to the financed property?								
 4 Enter the percentage of financed property used in a private business use by entities 				1		1		L
other than a section 501(c)(3) organization or a state or local government		%		%		%		
 5 Enter the percentage of financed property used in a private business use as a 		/0		/0		/0		
result of unrelated trade or business activity carried on by your organization,								
another section 501(c)(3) organization, or a state or local government		%		%		%		
		<u>%</u>				%		
		70 X		70		70		
8a Has there been a sale or disposition of any of the bond-financed property to a non- concernmental percent other than a $501(a)(2)$ exception since the bonds were isourced?		x						
governmental person other than a 501(c)(3) organization since the bonds were issued? b If "Yes" to line 8a, enter the percentage of bond-financed property sold or		~		I				L
		07		0/		0/		
		%		%		%		[
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all								
nonqualified bonds of the issue are remediated in accordance with the	х							
requirements under Regulations sections 1.141-12 and 1.145-2?	Δ							<u> </u>
		4		в		c	C	
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	A No	Yes	B No	Yes	No	Yes	No
	162	X	165		162	NO	165	
Penalty in Lieu of Arbitrage Rebate? 2 If "No" to line 1, did the following apply?				1				L
		x						[
a Rebate not due yet?	x							
b Exception to rebate?	Δ	x						
c No rebate due?		A		<u> </u>				L
If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
performed	x			т —		1		
3 Is the bond issue a variable rate issue?	Δ							<u> </u>

art IV Arbitrage (continued)								
		4	E	3	(;)
a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?	X							
b Name of provider	SUNTRUST							
c Term of hedge		15.0000000						
d Was the hedge superintegrated?		X						
e Was the hedge terminated?		X						
a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider								
c Term of GIC		-						
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
Were any gross proceeds invested beyond an available temporary period?		x						
Has the organization established written procedures to monitor the								
requirements of section 148?	х							
art V Procedures To Undertake Corrective Action								
		4	E	3	())
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
or reactar tax requirements are timely identified and concord through the								
voluntary closing agreement program if self-remediation isn't available under								
	x s on Schedule	K. See instru	uctions.					
voluntary closing agreement program if self-remediation isn't available under applicable regulations?		K. See instru	uctions.					
voluntary closing agreement program if self-remediation isn't available under applicable regulations?		K. See instru	uctions.					
voluntary closing agreement program if self-remediation isn't available under applicable regulations?		K. See instru	uctions.					
voluntary closing agreement program if self-remediation isn't available under applicable regulations?		K. See instru	uctions.					
voluntary closing agreement program if self-remediation isn't available under applicable regulations?		K. See instru						

SCHEDULE O (Form 990)	Supplemental Information to Form 990 or 990 Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.)-EZ	омв №. 1545-0047 2021
Department of the Treasury	Attach to Form 990 or Form 990-EZ.		Open to Public
Internal Revenue Service	► Go to www.irs.gov/Form990 for the latest information. THE GERMAN MARSHALL FUND OF THE		Inspection
Name of the organization	UNITED STATES		r identification number
FORM 990, PART I, I	INE 1, DESCRIPTION OF ORGANIZATION MISSION:		
THE GERMAN MARSHALI	FUND OF THE UNITED STATES (GMF) IS AN AMERICAN		
INSTITUTION THAT ST	RENGTHENS TRANSATLANTIC COOPERATION ON REGIONAL,		
NATIONAL AND GLOBAI	CHALLENGES AND OPPORTUNITIES IN THE SPIRIT OF THE		
MARSHALL PLAN.			
FORM 990, PART V, I	INE 4B, LIST OF FOREIGN COUNTRIES:		
GERMANY, FRANCE, BE	LGIUM, ROMANIA,		
TURKEY, POLAND, SEF	BIA		
FORM 990, PART VI,	SECTION B, LINE 11B:		
PRIOR TO FILING THE	990 WITH THE IRS, THE GERMAN MARSHALL FUND'S REVIEW OF		
THE 990 IS CONDUCTE	D BY THE OFFICERS OF THE ORGANIZATION (PRESIDENT,		
EXECUTIVE VICE PRES	IDENT, AND CHIEF FINANCIAL OFFICER), AND BOARD OF		
TRUSTEES.			
FORM 990, PART VI,	SECTION B, LINE 12C:		
GERMAN MARSHALL FUN	D HAS A WRITTEN CONFLICT OF INTEREST POLICY AND ALL		
TRUSTEES, OFFICERS,	AND EMPLOYEES ARE REQUIRED TO READ AND SIGN THE POLICY.		
THIS POLICY IS INTE	NDED TO HELP IDENTIFY SITUATIONS THAT PRESENT POTENTIAL		
CONFLICT OF INTERES	TS AND TO PROVIDE PROCEDURES TO ADDRESS ANY POTENTIAL		
CONFLICTS. ADDITIC	NALLY, EACH TRUSTEE, OFFICER, AND EMPLOYEE IS REQUIRED		
TO ANNUALLY SIGN A	STATEMENT AFFIRMING THE (1) RECEIPT OF THE CONFLICT OF		
INTEREST POLICY; (2) HAS READ AND UNDERSTANDS THE POLICY; AND (3) AGREES TO		
COMPLY WITH THE POI	ICY.		

FORM 990, PART VI, SECTION B, LINE 15:
GERMAN MARSHALL FUND USES BOTH A COMPENSATION SYSTEM AND COMPARABILITY DATA
TO DETERMINE COMPENSATION FOR OFFICERS AND EMPLOYEES. THIS SYSTEM
EVALUATES RELATIVE MARKETPLACE JOB WORTH OF THE POSITION COMPARABLE TO
SIMILAR POSITIONS OF OTHER LOCAL ORGANIZATIONS. THE SYSTEM ALSO EVALUATES
THE RELATIVE WORTH OF EACH POSITION WHEN COMPARING THE REQUIRED LEVEL OF
JOB COMPETENCIES AND FORMAL TRAINING AND EXPERIENCE. SENIOR MANAGEMENT AND
HUMAN RESOURCES PERFORMS AN ANNUAL REVIEW OF ALL COMPENSATION.
ADDITIONALLY, THE GOVERNANCE COMMITTEE REVIEWS AND APPROVES COMPENSATION
FOR THE PRESIDENT.
FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:
AK, CA, DC, FL, GA, IL, MD, MI, NC, NY, OH, OR, SC, VA, WA, WI
FORM 990, PART VI, SECTION C, LINE 19:
GERMAN MARSHALL FUNDS MAKES AVAILABLE ITS GOVERNING DOCUMENTS, AUDITED
FINANCIAL STATEMENTS, AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE
GENERAL PUBLIC UPON REQUEST FOR THE SAME PERIOD OF DISCLOSURE AS SET FORTH
IN SECTION 6104(D).
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:
CHANGE IN SWAP VALUE 35,989.
LOSS FROM FOREIGN CURRENCY EXCHANGES -392,703.
TOTAL TO FORM 990, PART XI, LINE 9 -356,714.
FORM 990, PART XII, LINE 2C
THE PROCESS FOR OVERSEEING THE AUDIT OF THE FINANCIAL STATEMENTS AND
SELECTION OF AN INDEPENDENT ACCOUNTANT THAT AUDITED THE FINANCIAL
132212 11-11-21 Schedule O (Form 990) 2021

Schedule O (Form 990) 2021

Name of the organization

THE GERMAN MARSHALL FUND OF THE

UNITED STATES

Employer identification number

52-0954751

Schedule O (Form 990) 202	21	Page 2
Name of the organization	THE GERMAN MARSHALL FUND OF THE	Employer identification number
	UNITED STATES	52-0954751

STATEMENTS HAS BEEN CONSISTENT WITH PRIOR YEARS.

FORM 990, PART IX, LINE 18

PAYMENTS OF TRAVEL OR ENTERTAINMENT EXPENSES FOR ANY FEDERAL, STATE, OR

LOCAL PUBLIC OFFICIALS - TO CARRY OUT ITS STATED MISSION, GMF CONVENES

MULTIPLE EVENTS ANNUALLY TO ALLOW DIALOGUE AMONG GLOBAL POLICY MAKERS

ON TRANSATLANTIC ISSUES. TRAVEL EXPENSES FOR US OFFICIALS MAY INCLUDE

AIRFARE, HOTEL, MEALS AND GROUND TRANSPORTATION WHILE PARTICIPATING IN

THESE EVENTS. GOVERNMENT OFFICIALS DO NOT RECEIVE AN HONORARIUM OR

OTHER COMPENSATIONS FOR ATTENDANCE. REQUIRED FINANCIAL DISCLOSURES ARE

MADE PROMPTLY IN ACCORDANCE WITH REGULATIONS.

SCHEDULE R
(Farma 000)

Department of the Treasury

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

OMB No. 1545-0047

)21 20 Open to Public Inspection

w ire any/Earm000	for instructions and th	a latest information	
vv.ii 5.uuv/rui iii330			

Internal Revenue Service	Go to www.irs.gov/Form990 for instructions and the latest information.		Inspection
Name of the organization	THE GERMAN MARSHALL FUND OF THE	Employer ide	entification number
	UNITED STATES	52-0954	4751

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable)	Primary activity	Legal domicile (state or	Total income	End-of-year assets	Direct controlling
of disregarded entity		foreign country)			entity
1700 18TH STREET, LLC - SINGLE MEMBER LLC -					
52-0954751, 1744 R STREET, NW, WASHINGTON,					THE GERMAN MARSHALL
DC 20009	REAL ESTATE	DISTRICT OF COLUMBIA		9,530,428.	FUND OF UNITED STATES
THE TRANSATLANTIC FOUNDATION - 98-1154381	PROMOTE GREATER COOPERATION				
RUE DE LA LOI 155	AND UNDERSTANDING BETWEEN				THE GERMAN MARSHALL
BRUSSELS, BELGIUM 1040	THE U.S. AND EUROPE	BELGIUM	12,243.	545,301.	FUND OF UNITED STATES
]				
]				
]				

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt Part II organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	empt Code Public charity section status (if section	(f) Direct controlling entity		g) 512(b)(13) rolled ity?
				501(c)(3))		Yes	No

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2021 UNITED STATES

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.																	
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(n)	(i)	(j)	(k)						
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	an								Code V-UBI amount in box 20 of Schedule	manag partne	l or Percentage ^{ing} ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes I	10						
]																
	1																

	Identification of Related Organizations Taxable as a Corporation or Trust.	Complete if the organization answered	"Yes" on Form 990, Part IV, line 34, because it had one or more related
Failly	organizations treated as a corporation or trust during the tax year.		

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i Sec 512(t contr ent	(i) ction (b)(13) trolled tity?
		country)		or trusty					No

Schedule R (Form 990) 2021

52-0954751

Page 2

Schedule R (Form 990) 2021 UNITED STATES

Part	Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		
b	Gift, grant, or capital contribution to related organization(s)	1b		
С	Gift, grant, or capital contribution from related organization(s)	1c		
d	Loans or loan guarantees to or for related organization(s)	1d		
е	Loans or loan guarantees by related organization(s)	1e		
f	Dividends from related organization(s)	1f		
g	Sale of assets to related organization(s)	1g		
	Purchase of assets from related organization(s)	1h		
i	Exchange of assets with related organization(s)	1i		
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		
Т	Performance of services or membership or fundraising solicitations for related organization(s)	11		
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		
ο	Sharing of paid employees with related organization(s)	10		

p Reimbursement paid to related organization(s) for expenses	1p	
q Reimbursement paid by related organization(s) for expenses	1q	

r Other transfer of cash or property to related organization(s)
 s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)			
<u>(2)</u>			
(3)			
<u>(4)</u>			
<u>(5)</u>			
<u>(6)</u>			

1r

1s

Schedule R (Form 990) 2021 UNITED STATES

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e) Are all	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign country)	Predominant income (related, unrelated, excluded from tax under sections 512-514)	partners s 501(c)(3 orgs.?	total	Share of end-of-year assets	Disprop tionat allocatio		General of managing partner?	r Percentage ownership
			,							
							$\left \right $			

Schedule R (Form 990) 2021

Schedule R (Form 990) 2021 UNITEI
Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Form	990-T	E	exempt Organization Business Income Tax Return	n	OMB N	No. 1545-0047			
			(and proxy tax under section 6033(e))		9	001			
		For cal	endar year 2021 or other tax year beginning JUN 1, 2021 , and ending DEC 31, 2021	·	– –	021			
	tment of the Treasury al Revenue Service	►	► Go to www.irs.gov/Form990T for instructions and the latest information. Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3)).	Open to P 501(c)(3) (ublic Inspection for Organizations Only			
A	Check box if address changed.		DEmp	mployer identification number					
B E	xempt under section	Print	UNITED STATES	52-0954751					
X] 501(c)(3) 408(e) 220(e)	or Type	EGroup exemption number (see instructions)						
	408A 530(a) 529(a) 529A		City or town, state or province, country, and ZIP or foreign postal code WASHINGTON, DC 20009	F	Chec	k box if			
		С Во	ok value of all assets at end of year > 208, 998, 480.	1	an an	nended return.			
G	Check organization		X 501(c) corporation 501(c) trust 401(a) trust Other trust						
	Check if filing only to		Claim a refund shown on Form 2439						
			ation filing a consolidated return with a 501(c)(2) titleholding corporation			►			
			ed Schedules A (Form 990-T)		1				
			e corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group?		Yes	X No			
	The books are in car			202-68	33-2650)			
Pa	rt I Total Unr	elate	d Business Taxable Income						
1	Total of unrelated	busine	ss taxable income computed from all unrelated trades or businesses (see						
	instructions)			1		182,940.			
2	D a s a s a s			2					
3	Add lines 1 and 2			3		182,940.			
4	Charitable contrib		see instructions for limitation rules) STMT 3	4		3,291.			
5			taxable income before net operating losses. Subtract line 4 from line 3	5		179,649.			
6	Deduction for net	operati	ng loss. See instructions STATEMENT 4	6		149,028.			
7	Total of unrelated	busine	ss taxable income before specific deduction and section 199A deduction.						
	Subtract line 6 from	m line 5	j	7		30,621.			
8	Specific deduction	n (genei	ally \$1,000, but see instructions for exceptions)	8		1,000.			
9	Trusts. Section 19	99A deo	duction. See instructions	9					
10	Total deductions.	. Add lii	nes 8 and 9	10		1,000.			
11	Unrelated busine	ss taxa	ble income. Subtract line 10 from line 7. If line 10 is greater than line 7,						
	enter zero			11		29,621.			
Pa	rt II Tax Com	putati	on						
1	Organizations tax	cable a	s corporations. Multiply Part I, line 11 by 21% (0.21)	▶ <u>1</u>		6,220.			
2	Trusts taxable at	trust ra	ates. See instructions for tax computation. Income tax on the amount on						
	Part I, line 11 from	1:	Tax rate schedule or Schedule D (Form 1041)	2	<u> </u>				
3	Proxy tax. See ins	structio	ns	► <u>3</u>					
4	Other tax amounts	s. See ii	nstructions	4					
5	Alternative minimu	um tax (trusts only)	5					
6			cility income. See instructions	6					
7	Total. Add lines 3	throug	n 6 to line 1 or 2, whichever applies	7		6,220.			
1114	For Donomusels F		on Act Nation, and instructions		F a	990-T (2021)			

LHA For Paperwork Reduction Act Notice, see instructions.

Form **990-T** (2021)

Form 9	90-T (2021)		F	2 age		
Part	III Tax and Payments					
1a	Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116)					
b	Other credits (see instructions) 1b					
с	General business credit. Attach Form 3800 (see instructions)					
d	Credit for prior year minimum tax (attach Form 8801 or 8827)					
е	Total credits. Add lines 1a through 1d	1e				
2	Subtract line 1e from Part II, line 7	2	6,	220.		
3	Other amounts due. Check if from: Form 4255 Form 8611 Form 8697 Form 8866					
	Other (attach statement)	3				
4	Total tax. Add lines 2 and 3 (see instructions).					
	section 1294. Enter tax amount here	4	6,	220.		
5	Current net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column (k), line 4	5		0.		
6a	Payments: A 2020 overpayment credited to 2021 6a 440.					
b	2021 estimated tax payments. Check if section 643(g) election applies					
с	Tax deposited with Form 8868 6c					
d	Foreign organizations: Tax paid or withheld at source (see instructions)					
е	Backup withholding (see instructions) 6e					
f	Credit for small employer health insurance premiums (attach Form 8941)					
g	Other credits, adjustments, and payments: Form 2439					
	Form 4136 Other Total 🕨 6g					
7	Total payments. Add lines 6a through 6g	7		440.		
8	Estimated tax penalty (see instructions). Check if Form 2220 is attached	8		86.		
9	Tax due. If line 7 is smaller than the total of lines 4, 5, and 8, enter amount owed STATEMENT 7	9	5,	866.		
10	Overpayment. If line 7 is larger than the total of lines 4, 5, and 8, enter amount overpaid	10				
11	Enter the amount of line 10 you want: Credited to 2022 estimated tax Refunded	11				
Part	IV Statements Regarding Certain Activities and Other Information (see instructions)					
1	At any time during the 2021 calendar year, did the organization have an interest in or a signature or other authority		Yes	No		
	over a financial account (bank, securities, or other) in a foreign country? If "Yes," the organization may have to file					
	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country					
	here SEE STATEMENT 6		Х			
2	During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a					
	foreign trust?			X		
	If "Yes," see instructions for other forms the organization may have to file.					
3	Enter the amount of tax-exempt interest received or accrued during the tax year					
4	Enter available pre-2018 NOL carryovers here \$ 149,028. Do not include any post-2017 NOL car	ryover				
	shown on Schedule A (Form 990 T). Don't reduce the NOL carryover shown here by any deduction reported on Part I, line 4.					
5	Post-2017 NOL carryovers. Enter available Business Activity Code and post-2017 NOL carryovers. Don't reduce					
	the amounts shown below by any NOL claimed on any Schedule A, Part II, line 17 for the tax year. See instructions.					
	Business Activity Code Available post-2017 NOL c	arryover				
	900003 \$	7,966.				
	\$					
6a	Did the organization change its method of accounting? (see instructions)			х		
b	If 6a is "Yes," has the organization described the change on Form 990, 990-EZ, 990-PF, or Form 1128? If "No,"					
	explain in Part V	<u></u>				
Dart	V Supplemental Information					

Part V Supplemental Information

Provide the explanation required by Part IV, line 6b. Also, provide any other additional information. See instructions.

Sign	Under penalties of perjury, I declare that I have examine correct, and complete. Declaration of preparer (other that					wledge	e and belief, it is true,	
Here		CHIEF FINANCIAL OFF:				the IRS discuss this return w reparer shown below (see	vith	
	Signature of officer	Date	Title			instru	uctions)? X Yes	No
	Print/Type preparer's name	Preparer's signature		Date	Check	if	PTIN	
Paid		Yong	Zhava		self- employe	ed		
Preparer	YONG ZHANG, CPA	10.9	Zhang	10/21/22			P01249785	
Use Only	Firm's name RSM US LLP					Firm's EIN ► 42-0714325		
	1861 INTERNATIONAL DRIVE, SUITE 400							
	Firm's address 🕨 MCLEAN, VA 22102					Phone no. 703-336-6400		

DATE FILED

TOTAL LATE PAYMENT PENALTY

FORM 990-T	LA		STATEMENT 1			
DESCRIPTION	DATE	AMOUNT	BALANCE	RATE	DAYS	INTEREST
TAX DUE	05/16/22	5,780.	5,780.	.0400	45	29
INTEREST RATE CHANGE	06/30/22	0.	5,809.	.0500	92	74
INTEREST RATE CHANGE	09/30/22	0.	5,883.	.0600	46	45
DATE FILED	11/15/22		5,928.			
TOTAL LATE PAYMENT IN	TEREST					148
FORM 990-T	LATI	E PAYMENT PE	NALTY		STA	TEMENT 2
DESCRIPTION	DATE	AMOUNT	BALANCE	MO	NTHS	PENALTY
TAX DUE	05/16/2	22 ⁵	,780. 5	,780.	6	173

11/15/22

173.

=

5,780.

FORM 990-T	CONTRIBUTIONS SUMMARY		STATEMENT	3
	CONTRIBUTIONS SUBJECT TO 100% LIMIT CONTRIBUTIONS SUBJECT TO 25% LIMIT			
FOR TAX FOR TAX FOR TAX FOR TAX	OF PRIOR YEARS UNUSED CONTRIBUTIONS YEAR 2016 YEAR 2017 YEAR 2018 33,160 YEAR 2019 YEAR 2020			
TOTAL CARI TOTAL CURI	RYOVER RENT YEAR 10% CONTRIBUTIONS	33,160		
	TRIBUTIONS AVAILABLE NCOME LIMITATION AS ADJUSTED	33,160 3,291		
EXCESS 10	TRIBUTIONS % CONTRIBUTIONS ESS CONTRIBUTIONS	29,869 0 29,869		
ALLOWABLE	CONTRIBUTIONS DEDUCTION		3,2	291
TOTAL CON	TRIBUTION DEDUCTION		3,2	291

FORM 990-T	PRE 2018 NOL SCHEDULE	STATEMENT 4
PRE-2018 NOL CARRY FO PRE-2018 NOL DEDUCTIO	RWARD FROM PRIOR YEAR N INCLUDED IN PART I, LINE 6	149,028. 149,028.
SCHEDULE A PORTION OF SCHEDULE A ENTITY	PRE-2018 NOL SCHEDULE A SHARE	
1	0.	
TOTAL SCHEDULE A SHAR	E OF PRE-2018 NOL	0.
NET OPERATING DEDUCTI	N	149,028.
BALANCE AFTER PRE-201	8 NOL DEDUCTION	30,621.
EXPIRING NET OPERATIN	G LOSSES	0.
CARRY FORWARD OF NET	OPERATING LOSS	0.

FORM 990-T	PRE-2018	3 NET OPERATING	LOSS DEDUCTION	STATEMENT 5
TAX YEAR	LOSS SUSTAINED	LOSS PREVIOUSLY APPLIED	LOSS REMAINING	AVAILABLE THIS YEAR
05/31/12	257.	257.	0.	0.
05/31/13	98,039.	98,039.	0.	Ο.
05/31/14	462,421.	462,421.	0.	0.
05/31/15	763,734.	763,734.	Ο.	0.
05/31/16	110,898.	110,898.	Ο.	0.
05/31/17	202,232.	53,204.	149,028.	149,028.
NOL CARRYOV	ER AVAILABLE THIS	YEAR	149,028.	149,028.

FORM 990-T	NAME OF FOREIGN	COUNTRY IN WHICH	STATEMENT 6
	ORGANIZATION HAS	FINANCIAL INTEREST	

NAME OF COUNTRY

GERMANY FRANCE BELGIUM ROMANIA TURKEY POLAND SERBIA

FORM 990-T	INTEREST A	ND PENALTIES	STATEMENT 7
TAX FROM FORM 990-T, PART UNDERPAYMENT PENALTY LATE PAYMENT INTEREST LATE PAYMENT PENALTY	r IV		5,780. 86. 148. 173.
TOTAL AMOUNT DUE			6,187.

SCHEDULE A (Form 990-T)

Department of the Treasury

Internal Revenue Service

Unrelated Business Taxable Income From an Unrelated Trade or Business

Go to www.irs.gov/Form990T for instructions and the latest information.

▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

OMB No. 1545-0047

2		J	2		

Open to Public Inspection for 501(c)(3) Organizations Only

A	Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES	B Employer identification number 52-0954751				
c	Unrelated business activity code (see instructions) > 900003	D Sequence: 1 of 1				

E Describe the unrelated trade or business PARTNERSHIP INVESTMENTS

Pa	rt I Unrelated Trade or Business Income		(A) Income	(B) Expenses	(C) Net
1a	Gross receipts or sales				
b	Less returns and allowances c Balance 🕨	1c			
2	Cost of goods sold (Part III, line 8)	2			
3	Gross profit. Subtract line 2 from line 1c	3			
4 a	Capital gain net income (attach Sch D (Form 1041 or Form				
	1120)). See instructions	4a	76,108.		76,108.
b	Net gain (loss) (Form 4797) (attach Form 4797). See instructions)	4b			
с	Capital loss deduction for trusts	4c			
5	Income (loss) from a partnership or an S corporation (attach statement) STATEMENT 8	5	121,048.		121,048.
6	Rent income (Part IV)	6			
7	Unrelated debt-financed income (Part V)	7			
8	Interest, annuities, royalties, and rents from a controlled organization (Part VI)	8			
9	Investment income of section 501(c)(7), (9), or (17) organizations (Part VII)	9			
10	Exploited exempt activity income (Part VIII)	10			
11	Advertising income (Part IX)	11			
12	Other income (see instructions; attach statement)	12			
13	Total. Combine lines 3 through 12	13	197,156.		197,156.

Part II Deductions Not Taken Elsewhere See instructions for limitations on deductions. Deductions must be directly connected with the unrelated business income

1	Compensation of officers, directors, and trustees (Part X)	1			
2					
3	Repairs and maintenance			3	
4	Bad debts			4	
5	Interest (attach statement). See instructions			5	
6	Taxes and licenses			6	250.
7	Depreciation (attach Form 4562). See instructions	7			
8	Less depreciation claimed in Part III and elsewhere on return			8b	
9	Depletion			9	
10	Contributions to deferred compensation plans			10	
11	Employee benefit programs				
12	Excess exempt expenses (Part VIII)	12			
13	Excess readership costs (Part IX)			13	
14	Other deductions (attach statement) SEE	STA	TEMENT 9	14	6,000.
15	Total deductions. Add lines 1 through 14	15	6,250.		
16	Unrelated business income before net operating loss deduction. Subtract line 15 from				
	column (C)			16	190,906.
17	Deduction for net operating loss. See instructions	STAT	EMENT 10	17	7,966.
18					182,940.
LHA	HA For Paperwork Reduction Act Notice, see instructions.				le A (Form 990-T) 2021

	A (Form 990-T) 2021					Р	Page 2
Part III	Cost of Goods Sold Enter method	od of inventory valuation	on 🕨				
1 In	nventory at beginning of year				1		
	Purchases				2		
	Cost of labor				3		
	dditional section 263A costs (attach statement)				4		
	Other costs (attach statement)				5		
6 T	otal. Add lines 1 through 5				6		
	nventory at end of year				7		
	cost of goods sold. Subtract line 7 from line 6. Enter he				8		
9 D Part IV	the rules of section 263A (with respect to property provide the rules of section 263A) (with respect to property provide the rules of t				<u></u>	Yes	No
	Description of property (property street address, city, sta)		
D							
		Α	В	С		D	
2 R	Rent received or accrued						
a Fi	rom personal property (if the percentage of						
re	ent for personal property is more than 10%						
b	ut not more than 50%)						
b F	rom real and personal property (if the						
р	ercentage of rent for personal property exceeds						
5	0% or if the rent is based on profit or income)						
с Т	otal rents received or accrued by property.						
А	dd lines 2a and 2b, columns A through D						
Part V	Otal deductions. Add line 4 columns A through D. Entry Unrelated Debt-Financed Income (see Description of debt-financed property (street address, cit)	e instructions)			•		0.
Α							
В	3 🔲						
С	;						
D)						
	_	Α	В	С		D	
2 G	Gross income from or allocable to debt-financed						
•	roperty						
	Deductions directly connected with or allocable						
	o debt-financed property						
	straight line depreciation (attach statement)						
	Other deductions (attach statement)						
	otal deductions (add lines 3a and 3b,						
	olumns A through D)						
	mount of average acquisition debt on or allocable						
	o debt-financed property (attach statement)						
	verage adjusted basis of or allocable to debt-						
	nanced property (attach statement)		%		%		
	Divide line 4 by line 5	%	<u>%</u>		%		%
	aross income reportable. Multiply line 2 by line 6 Total gross income (add line 7, columns A through D).						0.
σΙ	via gross meome (aud inte 7, columns A through D).	Liner nere and on Part					
9 A	Ilocable deductions. Multiply line 3c by line 6	Γ					
	otal allocable deductions. Add line 9, columns A thro	ugh D. Enter here and	on Part I, line 7, column	(B)	I ►		0.
10 T							

Sched Part	ule A (Form 990-T) 2021	uities. Ro	ovalties, and Re	ents fror	n Control	led Or	ganizations	S (s	ee instruct	tions)		Page 3
1 41 6	•••		,				Exempt Contro	(
in		2. Employer identification number	3. Net unrelated 4. Total		al of specified 5. nents made co		5. Part of column 4 that is included in the controlling organiza- tion's gross income		incomo in column 5			
(1)									o grooo int	201110		
			No	nexempt (Controlled O	rganizati	ons					
7	. Taxable Income	in	Net unrelated come (loss) e instructions)		otal of specif syments mad		10. Part of that is inconstruction of the controlling gross	luded	in the zation's		conn	uctions directly nected with in column 10
(1)												
(4)												
							Add colum Enter here line 8, c	and or	n Part I,	Ente	er her	ımns 6 and 11. e and on Part I, , column (B)
Totals						. <u></u>			0.			0.
Part			of a Section 50	1(c)(7), (nization _{(s}	ee inst	tructions)			
	1. Desc	cription of	ncome		2. Amou incor		3. Deduction directly conno- (attach state)	ected	4. Set (attach si	asides tateme	nt)	Total deductions and set-asides add cols 3 and 4)
(1)												
(2)												
(3)												
<u>(4)</u>					Add amor column 2 here and o line 9, colu	. Enter n Part I,					h	Add amounts in column 5. Enter lere and on Part I, ine 9, column (B)
Totals				►		0.						0.
Part	VIII Exploited E	xempt A	ctivity Income,	, Other 1	Than Adve	ertising	g Income ((see in	structions))		
1	Description of exploite	ed activity:										
2	Gross unrelated busin	ess incom	e from trade or busi	ness. Ente	r here and o	n Part I,	line 10, colum	n (A)		2		
3	Expenses directly con	nected wit	h production of unre	elated bus	iness income	e. Enter l	here and on Pa	art I,				
										3		
4	Net income (loss) from	n unrelated	trade or business.	Subtract lii	ne 3 from lin	e 2. If a g	gain, complete					
										4		
5	Gross income from ac									5		
6	Expenses attributable									6		
7	Excess exempt expen											
	4. Enter here and on P	Part II, line	12	<u></u>						7		

Schedule A (Form 990-T) 2021

Part	IX Advertising Income				Fage 4
1	Name(s) of periodical(s). Check box if reportir	a two or more periodicals on a c	onsolidated basis	、 、	
	A	ig two of more periodicals of a c	Unsolidated basis		
	B				
Enter a	amounts for each periodical listed above in the				
		A	В	С	D
2	Gross advertising income				
	Add columns A through D. Enter here and on	Part I, line 11, column (A)		►	0.
а		[]			
3	Direct advertising costs by periodical	-			
а	Add columns A through D. Enter here and on	Part I, line 11, column (B)		►	0.
4	Advertising gain (loss). Subtract line 3 from lin	ne			
	2. For any column in line 4 showing a gain,				
	complete lines 5 through 8. For any column in				
	line 4 showing a loss or zero, do not complete				
	lines 5 through 7, and enter zero on line 8 \dots				
5	Readership costs				
6	Circulation income				
7	Excess readership costs. If line 6 is less than				
	line 5, subtract line 6 from line 5. If line 5 is le				
	than line 6, enter zero				
8	Excess readership costs allowed as a				
	deduction. For each column showing a gain of	on			
а	Add line 8, columns A through D. Enter the g		al or zero here and	d on	
Daut	Part II, line 13				0.
Part	X Compensation of Officers, Di	rectors, and Trustees (se	e instructions)		
				3. Percentage	4. Compensation
	1. Name	2. Title		of time devoted	attributable to
				to business	unrelated business
<u>(1)</u>				%	
<u>(2)</u>				%	
<u>(3)</u>				%	
(4)				%	
Tatal	Enter have and an Dart II line 1				٥
Part	. Enter here and on Part II, line 1 XI Supplemental Information (se				0.
Fait		ee instructions)			

Schedule A	(Form 9	90-T) 20	21	

FORM 990-T (A) INCOME (LOSS) FROM PARTNERSHIPS	STATEMENT 8
DESCRIPTION	NET INCOME OR (LOSS)
ENERGY & MINERALS GROUP FUND II, LP - ORDINARY BUSINESS	
INCOME (LOSS)	103,844.
ENERGY & MINERALS GROUP FUND II, LP - OTHER INCOME (LOSS) IRON POINT REAL ESTATE PARTNERS II-TE, LP - ORDINARY	-54,841.
BUSINESS INCOME (LOSS)	79,449.
IRON POINT REAL ESTATE PARTNERS II-TE, LP - NET RENTAL	
REAL ESTATE INCOME	-34,198.
IRON POINT REAL ESTATE PARTNERS II-TE, LP - INTEREST	
INCOME	23,143.
IRON POINT REAL ESTATE PARTNERS II-TE, LP - DIVIDEND	
INCOME	27.
IRON POINT REAL ESTATE PARTNERS II-TE, LP - OTHER	
PORTFOLIO INCOME (LOSS)	125.
IRON POINT REAL ESTATE PARTNERS II-TE, LP - OTHER INCOME	
(LOSS)	-2,107.
MARANON SR CREDIT FUND V - ORDINARY BUSINESS INCOME (LOSS)	1,928.
HARVEST MLP INCOME FUND II LLC - ORDINARY BUSINESS INCOME	-159.
(LOSS)	-159. -41.
MSOUTH EQUITY PARTNERS IV, LP - OTHER INCOME (LOSS) AMBERBROOK VIII LP - ORDINARY BUSINESS INCOME (LOSS)	-41. 3,112.
AMBERBROOK VIII LP - ORDINARI BUSINESS INCOME (LOSS) AMBERBROOK VIII LP - NET RENTAL REAL ESTATE INCOME	-21.
AMBERBROOK VIII LP - OTHER NET RENTAL INCOME (LOSS)	6.
AMBERBROOK VIII LP - INTEREST INCOME	56.
AMBERBROOK VIII LP - DIVIDEND INCOME	120
AMBERBROOK VIII LP - ROYALTIES	2.
AMBERBROOK VIII LP - OTHER PORTFOLIO INCOME (LOSS)	77.
AMBERBROOK VIII LP - OTHER INCOME (LOSS)	551.
MONROE CAPITAL PRIVATE CREDIT FUND III - ORDINARY BUSINESS	
INCOME (LOSS)	-25.
TOTAL INCLUDED ON SCHEDULE A, PART I, LINE 5	121,048.

FORM 990-T (A)	OTHER	DEDUCTIONS	STATEMENT 9
DESCRIPTION			AMOUNT
990T PREPARATION FEES			6,000.
TOTAL TO SCHEDULE A, PART I	II, LINE 14		6,000.

FORM 990-T	(A)	PC	ST 2017 N	IOL SC	HEDULE		STATEMENT 1
PRIOR YEAR 2017 NOL		И	IOL DEDUCI	TION		CARRYFO POST 20	RWARD OF 17 NOL
	7,966.	-	7	,966.			0.
		-					
990-T SCH A		POST-2017	NET OPER	RATING	LOSS DED	UCTION	STATEMENT 1
TAX YEAR	LOSS	SUSTAINED	LOSS PREVIOUS APPLIE		LOS REMAI		AVAILABLE THIS YEAR
05/31/21		7,966.		0.		7,966.	7,966
NOL CARRYOV	ER AVA	AILABLE THIS Y	EAR			7,966.	7,966