| | 000 | |
|------|-----|--|
| Form | 330 | |

** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.



| Α | For th | e 2021 calendar year, or tax year beginning JUN 1, 2021 and e | ending DI | EC 31, 2021 | | | | | |
|--------------|-------------------|---|----------------------------|---|-------------------------------|--|--|--|--|
| в | Check if | C Name of organization | | D Employer identif | ication number | | | | |
| ä | applicab | THE GERMAN MARSHALL FUND OF THE | | | | | | | |
| | Addre chane | INITED STATES | | | | | | | |
| | Name chane | | | 52-0954751 | | | | | |
| | Initial returr | Number and street (or P.0. box if mail is not delivered to street address) | Room/suite | E Telephone number | er | | | | |
| | Final returr | / 1744 R. STREET, NW | 1744 R. STREET, NW (20 | | | | | | |
| | termii ated | City or town, state or province, country, and ZIP or foreign postal code | G Gross receipts \$ | 41,034,669. | | | | | |
| | Amer returr | WASHINGTON, DC 20009 | | H(a) Is this a group r | return | | | | |
| | Appli tion | F Name and address of principal officer: HEATHER A. CONLEY | | for subordinate | s? Yes X No | | | | |
| | pendi | ^{ng} same as c above | | H(b) Are all subordinates i | included? Yes No | | | | |
| | | empt status: 🗴 501(c)(3) 501(c) ()◀ (insert no.) 4947(a)(1) o | r 527 | If "No," attach a | a list. See instructions | | | | |
| <u>J</u> | Vebsi | te: HTTP://WWW.GMFUS.ORG | | H(c) Group exemption | on number 🕨 | | | | |
| | | forganization: X Corporation Trust Association Other | L Year | of formation: 1972 | M State of legal domicile: DC | | | | |
| Pa | art I | Summary | | | | | | | |
| ð | 1 | Briefly describe the organization's mission or most significant activities: SEE SCH | IEDULE O | | | | | | |
| ů D | | | | | | | | | |
| Governance | 2 | Check this box F if the organization discontinued its operations or dispose | ed of more | than 25% of its net as | 1 | | | | |
| Ň | 3 | | <u>3</u> | | | | | | |
| ය ඉ | 4 | Number of independent voting members of the governing body (Part VI, line 1b) | | | | | | | |
| es | 5 | Total number of individuals employed in calendar year 2021 (Part V, line 2a) | | | 104 | | | | |
| iti | 6 | Total number of volunteers (estimate if necessary) | | | 16 | | | | |
| Activities & | 7 a | Total unrelated business revenue from Part VIII, column (C), line 12 | | | | | | | |
| | b | Net unrelated business taxable income from Form 990-T, Part I, line 11 | <u></u> | 7b | , | | | | |
| | | | | Prior Year | Current Year | | | | |
| e | 8 | Contributions and grants (Part VIII, line 1h) | | 21,695,669. | , , | | | | |
| Revenue | 9 | Program service revenue (Part VIII, line 2g) | | 485,303. | · · · · · · | | | | |
| Be | 10 | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | | 2,522,159. | | | | | |
| _ | 11 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 22,418. | 90. | | | | |
| | 12 | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 24,725,549. | 26,233,944. | | | | |
| | 13 | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | | 6,748,037. | 8,630,171. | | | | |
| | 14 | Benefits paid to or for members (Part IX, column (A), line 4) | | 16,113,221. | 8,608,932. | | | | |
| ses Ses | 15 | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | | 10,113,221. | 0. | | | | |
| Expenses | 168 | Professional fundraising fees (Part IX, column (A), line 11e) | 566 | 0. | 0. | | | | |
| ЦХр | | | | 7,945,778. | 5,465,654. | | | | |
| _ | '' | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | 30,807,036. | | | | | |
| | | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | -6,081,487. | | | | | |
| or | 19 | Revenue less expenses. Subtract line 18 from line 12 | | , , | , , | | | | |
| ts o | 200 | Total associa (Dart V. Jina 16) | | ginning of Current Year 210,871,420. | End of Year 208,998,480. | | | | |
| Assets | 20 21 | Total assets (Part X, line 16) | | 23,546,712. | · · · | | | | |
| let / | 21 | Total liabilities (Part X, line 26) | | 187,324,708. | | | | | |
| | art II | Net assets or fund balances. Subtract line 21 from line 20 | | 10, 321, 100. | 1 107,200,713. | | | | |
| _ | | | | | | | | | |

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| Sign | Signature of officer | | Date | | | | | |
|---|--|---------------------------------|----------|-------------------------|--|--|--|--|
| Here | TIM CHILDRESS, CHIEF FINANCIAL O | FICER | | | | | | |
| | Type or print name and title | | | | | | | |
| | Print/Type preparer's name | Preparer's signature | Date | Check PTIN | | | | |
| Paid | YONG ZHANG, CPA | Preparer's signature Yong Zhang | 10/21/22 | self-employed P01249785 | | | | |
| Preparer | Firm's name 🕒 RSM US LLP | | | 's EIN 🕨 42-0714325 | | | | |
| Use Only | Firm's address 🕨 1861 INTERNATIONAL DRIVE | E, SUITE 400 | | | | | | |
| MCLEAN, VA 22102 Phone no.703-33 | | | | | | | | |
| May the IRS discuss this return with the preparer shown above? See instructions | | | | | | | | |
| 132001 12-0 | 2001 12-09-21 LHA For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2021) | | | | | | | |

| | THE GERMAN MARSHALL FUND OF THE | |
|------|---|---------------------------------------|
| Form | 990 (2021) UNITED STATES | 52-0954751 Page 2 |
| | rt III Statement of Program Service Accomplishments | |
| | Check if Schedule O contains a response or note to any line in this Part III | |
| 1 | Briefly describe the organization's mission: | |
| | THE GERMAN MARSHALL FUND OF THE UNITED STATES (GMF) IS AN AMERICAN | |
| | INSTITUTION THAT STRENGTHENS TRANSATLANTIC COOPERATION ON REGIONAL, | |
| | NATIONAL AND GLOBAL CHALLENGES AND OPPORTUNITIES IN THE SPIRIT OF THE | |
| | MARSHALL PLAN. | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the | |
| | prior Form 990 or 990-EZ? | Yes X No |
| - | If "Yes," describe these new services on Schedule O. | |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | Yes X No |
| | If "Yes," describe these changes on Schedule O. | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as me | |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, | the total expenses, and |
| | revenue, if any, for each program service reported. | |
| 4a | (Code:)(Expenses \$10,032,112. including grants of \$8,290,081.) (Revenue CIVIL SOCIETY - GMF SUPPORTS CIVIL SOCIETY BY FOSTERING DEMOCRATIC | \$) |
| | INITIATIVES, RULE OF LAW AND REGIONAL COOPERATION. | |
| | INITIATIVES, ROLE OF LAW AND REGIONAL COOPERATION. | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| 4b | (Code:) (Expenses \$7,531,708. including grants of \$293,773.) (Revenue | \$838,216.) |
| -10 | POLICY - GMF PROVIDES EFFECTIVE WAYS FORWARD TO SOLVING TODAY'S | · · · · · · · · · · · · · · · · · · · |
| | TRANSATLANTIC POLICY ISSUES. | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| 4c | (Code:) (Expenses \$943,121. including grants of \$46,317.) (Revenue | \$) |
| | LEADERSHIP - GMF OFFERS RISING AND ESTABLISHED LEADERS DYNAMIC | |
| | OPPORTUNITIES TO BUILD TRANSATLANTIC BRIDGES. | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| 4d | Other program services (Describe on Schedule O.) | |
| | (Expenses \$ including grants of \$) (Revenue \$ |) |
| 4e | Total program service expenses 18,506,941. | |

| Form | 990 (2021) UNITED STATES 52-095475 | 1 | п | age 3 |
|-----------|--|-----------|-----|--------------|
| Par | 990 (2021) UNITED STATES 52-095475 t IV Checklist of Required Schedules | - | P | age • |
| | | | Vac | No |
| | Is the examination described in section $E(1/2)(2) \approx 40.47(2)(1)$ (other than a private foundation)? | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | x | |
| ~ | If "Yes," complete Schedule A | 1 2 | X | |
| 2 | Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions | 2 | ~ | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | v |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | <u> </u> |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | v |
| _ | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | X |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | <u> </u> |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | <u> </u> |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | |
| | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | | X |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X, | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | х | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | х | |
| с | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | х |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | | | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | х |
| e | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | х | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| • | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> | 11f | х | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | <u> </u> | | |
| 1Lu | Schedule D, Parts XI and XII | 12a | х | |
| h | Was the organization included in consolidated, independent audited financial statements for the tax year? | 120 | | |
| D. | | 12b | | х |
| 13 | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 13 | | x |
| 13 14a | Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If</i> "Yes," <i>complete Schedule E</i> | 13 14a | х | |
| | Did the organization maintain an onice, employees, or agents outside of the United States? | 140 | | |
| b | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | | 14b | x | |
| 15 | or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | <u> </u> |
| 15 | | 45 | х | |
| 16 | foreign organization? <i>If</i> "Yes," <i>complete Schedule F, Parts II and IV</i> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | 15 | | |
| 16 | | 10 | | х |
| 17 | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | 4- | | х |
| 40 | column (A), lines 6 and 11e? <i>If</i> "Yes," <i>complete Schedule G, Part I.</i> See instructions | 17 | | |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | v |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | <u> </u> |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | |
| | complete Schedule G, Part III | 19 | | X |
| | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | X |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | <u> </u> |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II | 21 | Х | |

Form 990 (2021)

| Form | 1 990 (2021) UNITED STATES 52-09547 rt IV Checklist of Required Schedules (continued) | 51 | Р | age 4 |
|------|---|------|-----|--------------|
| | | | Yes | No |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | х | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current | | | |
| 20 | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | | 23 | х | |
| 24a | Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| 214 | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No," go to line 25a | 24a | x | |
| h | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | x |
| | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | 2.40 | | |
| U | any tax-exempt bonds? | 24c | | x |
| Ь | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | x |
| | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | 2.70 | | |
| 254 | | 25a | | x |
| h | transaction with a disqualified person during the year? <i>If</i> "Yes," <i>complete Schedule L, Part I</i> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | ZJa | | |
| b | | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | 056 | | x |
| 06 | Schedule L, Part I | 25b | | |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | x |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | | | |
| | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | |
| | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | | | |
| | "Yes," complete Schedule L, Part IV | 28a | | X |
| | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | X |
| С | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If | | | |
| | "Yes," complete Schedule L, Part IV | 28c | | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | X |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | Х | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | 34 | | X |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | X |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | x |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | x |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? | | | |
| | • • • • • • | 38 | х | |
| Pa | Note: All Form 990 filers are required to complete Schedule O rt V Statements Regarding Other IRS Filings and Tax Compliance | | | - |
| | Check if Schedule O contains a response or note to any line in this Part V | | | X |
| | | | Yes | No |
| 1a | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable | 3 | | |

| Id | | Id | 19 | | | | | |
|----|--|----|----|--|--|--|--|--|
| b | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable | 1b | 0 | | | | | |
| с | c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | | | | | |
| | (gambling) winnings to prize winners? | | | | | | | |

1c

| Form | <u>990 (</u> 2021) UNITED STATES 52-095475 | 1 | Р | _{age} 5 | |
|------|---|-----|-----|------------------|--|
| Par | t V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | U I | |
| | | | Yes | No | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | |
| | filed for the calendar year ending with or within the year covered by this return 2a 104 | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | Х | | |
| | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions. | | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | Х | | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | 3b | Х | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | х | | |
| b | If "Yes," enter the name of the foreign country SEE SCHEDULE O | | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | х | |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Х | |
| с | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | | | |
| | any contributions that were not tax deductible as charitable contributions? | 6a | | x | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | | |
| | were not tax deductible? | 6b | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | x | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | | |
| с | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | | |
| | to file Form 8282? | 7c | | x | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year 7d | | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | х | |
| f | | | | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | | |
| h | | | | | |
| 8 | 8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | | |
| | sponsoring organization have excess business holdings at any time during the year? | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | 1 | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | |
| а | Gross income from members or shareholders 11a | | | | |
| b | Gross income from other sources. (Do not net amounts due or paid to other sources against | | | | |
| | amounts due or received from them.) | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | | |
| | organization is licensed to issue qualified health plans | | | | |
| с | Enter the amount of reserves on hand | | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | X | |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O | 14b | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | | |
| | excess parachute payment(s) during the year? | 15 | | x | |
| | If "Yes," see the instructions and file Form 4720, Schedule N. | | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | x | |
| | If "Yes," complete Form 4720, Schedule O. | | | | |
| 17 | Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any | | | | |
| | activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | 17 | | | |
| | If "Yes," complete Form 6069. | | | | |

| THE | GERMAN | MARSHALL | FUND | OF | THE |
|-----|--------|----------|------|----|-----|
| | | | | | |

| | THE GERMAN MARSHALL FUND OF THE | | | | | |
|----------|---|------------|--------------------|----------|----------|----------|
| Form | 990 (2021) UNITED STATES | | 52-0954 | | | Page 6 |
| Pa | t VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 th | nrough 7 | b below, and fo | ra "No | ' respo | nse |
| | to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part VI | | | | | X |
| Sec | tion A. Governing Body and Management | | | | | |
| | | | | _ | Yes | s No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 1a | | 16 | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | | | |
| | body delegated broad authority to an executive committee or similar committee, explain on Schedule 0. | | | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent | 1b | | 16 | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship | with ar | iy other | | | |
| | officer, director, trustee, or key employee? | | | 2 | _ | X |
| 3 | Did the organization delegate control over management duties customarily performed by or under the | direct | supervision | | | |
| | of officers, directors, trustees, or key employees to a management company or other person? | | | . 3 | _ | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 99 | 90 was | filed? | . 4 | _ | X |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's asse | ets? | | . 5 | _ | X |
| 6 | Did the organization have members or stockholders? | | | 6 | _ | X |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or ap | point or | ne or | | | |
| | more members of the governing body? | | | 7a | _ | X |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, st | ockhold | ers, or | | | |
| | persons other than the governing body? | | | 7b | | X |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year | r by the t | ollowing: | | | |
| а | The governing body? | | | 8a | Х | |
| b | Each committee with authority to act on behalf of the governing body? | | | . 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read | hed at | the | | | |
| | organization's mailing address? If "Yes," provide the names and addresses on Schedule O | | | . 9 | | X |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Re | venue C | ode.) | | | |
| | | | | | Yes | s No |
| 10a | Did the organization have local chapters, branches, or affiliates? | | | . 10; | X | |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such cha | apters, | affiliates, | | | |
| | | | | . 10 | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body | before | filing the form? | 11; | X | _ |
| b | Describe on Schedule O the process, if any, used by the organization to review this Form 990. | | | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | | | | | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise | | | . 12 | x | |
| с | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y | 'es," des | scribe | | | |
| | on Schedule O how this was done | | | 120 | | <u> </u> |
| 13 | Did the organization have a written whistleblower policy? | | | | | |
| 14 | Did the organization have a written document retention and destruction policy? | | | . 14 | X | _ |
| 15 | Did the process for determining compensation of the following persons include a review and approval | l by inde | ependent | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | | | |
| а | The organization's CEO, Executive Director, or top management official | | | | | |
| b | Other officers or key employees of the organization | | | 15 | x | - |
| | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangem | nent wit | na | | | |
| | taxable entity during the year? | | | 16; | 1 | X |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat | | | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ | | | | | |
| <u> </u> | exempt status with respect to such arrangements? | | | 16 | | |
| | tion C. Disclosure | יי דאי ח | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed AK, CA, DC, FL, GA, IL, M | | | (O) | A | - 1- 1 - |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, an | id 990-1 | (section 501(c)(| 3)s only |) avail | adie |
| | for public inspection. Indicate how you made these available. Check all that apply. | _ | | | | |
| 40 | X Own website Another's website X Upon request Other (explain | | , | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, con | ntilCt of | interest policy, a | and fina | ncial | |
| 00 | statements available to the public during the tax year. | ko == -! | koogud- | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's boo TIM CHILDRESS - 202-683-2650 | ks and | | | | |
| | | | | | | |

| 1744 | R | STREET | NW | WASHINGTON | DC | 20009 |
|------|---|--------|----|------------|----|-------|
| | | | | | | |

| | THE GERMAN MARSHALL FUND OF THE | | |
|-------------|---|--|--------------|
| Form 990 (2 | 2021) UNITED STATES | 52-0954751 Pa | age 7 |
| Part VII | Compensation of Officers, Directors, Trustees, Key Employees, Highes | t Compensated | |
| | Employees, and Independent Contractors | | |
| | Check if Schedule O contains a response or note to any line in this Part VII | | |
| Section A. | Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees | | |
| 1a Comple | te this table for all persons required to be listed. Report compensation for the calendar year er | ding with or within the organization's tax | year. |
| | II of the organization's current officers, directors, trustees (whether individuals or organization columns (D), (E), and (F) if no compensation was paid. | s), regardless of amount of compensation | I. |

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) | (B) | | | (| C) | | | (D) | (E) | (F) |
|------------------------------------|------------------------|--------------------------------|-----------------------|-------------|--------------|---------------------------------|--------|------------------------------|-----------------|-----------------------------|
| Name and title | Average | (do | | Pos | |) than d | 200 | Reportable | Reportable | Estimated |
| | hours per | box | , unle | ss pe | rson i | s both | n an | compensation | compensation | amount of |
| | week | | cer ar I | nd a d I | irecto | r/trus I | tee) | from | from related | other |
| | (list any | rector | | | | | | the | organizations | compensation |
| | hours for | or di | 96 | | | ated | | organization | (W-2/1099-MISC/ | from the |
| | related | ustee | trust | | 96 | bens | | (W-2/1099-MISC/ 1099-NEC) | 1099-NEC) | organization and related |
| | organizations below | ual tr | tional | | yolqr | t con | _ | 1099-1420) | | organizations |
| | line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | organizations |
| (1) ANNIE MAXWELL | 1.00 | _ | - | | <u> </u> | | | | | |
| TRUSTEE | | х | | | | | | ٥. | 0. | 0. |
| (2) CHRISTOPHER SCHROEDER | 1.00 | | | | | | | | | |
| TRUSTEE | | Х | | | | | | ٥. | 0. | 0. |
| (3) DAVID IGNATIUS | 1.00 | | | | | | | | | |
| TRUSTEE | | х | | | | | | 0. | 0. | 0. |
| (4) FRANK FRIEDMAN | 1.00 | | | | | | | | | |
| TRUSTEE | | х | | | | | | 0. | 0. | 0. |
| (5) HEIDI HEITKAMP | 1.00 | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (6) J. ROBINSON WEST | 1.00 | | | | | | | | | |
| TRUSTEE | | х | | | | | | 0. | 0. | 0. |
| (7) JANET LAMKIN | 1.00 | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (8) JOHN EMERSON | 1.00 | | | | | | | | | |
| TRUSTEE | | х | | | | | | 0. | 0. | 0. |
| (9) JOYCE CHANG | 1.00 | | | | | | | | | |
| TRUSTEE | | х | | | | | | 0. | 0. | 0. |
| (10) KATHRYN RUEMMLER | 1.00 | | | | | | | | | |
| TRUSTEE | | х | | | | | | 0. | 0. | 0. |
| (11) MARC GROSSMAN | 1.00 | | | | | | | | | |
| TRUSTEE | | х | | | | | | 0. | 0. | 0. |
| (12) MARC LELAND | 1.00 | | | | | | | | | |
| TRUSTEE | | х | | | | | | 0. | 0. | 0. |
| (13) SHYAM REDDY | 1.00 | | | | | | | | | |
| TRUSTEE | | х | | | | | | 0. | 0. | 0. |
| (14) SUSANNAH GRAY | 1.00 | | | | | | | | | |
| TRUSTEE | | х | | | | | | 0. | 0. | 0. |
| (15) THOMAS KELLY | 1.00 | | | | | | | | | |
| TRUSTEE | | х | | | | | | 0. | 0. | 0. |
| (16) WILLIAM HURD | 1.00 | | | | | | | | | |
| TRUSTEE | | х | | | | | | 0. | 0. | 0. |
| (17) KAREN DONFRIED (ENDING 09/21) | 40.00 | | | | | | | | | |
| PRESIDENT | | | | х | | | | 423,159. | 0. | 44,687. |
| 132007 12.09-21 | | | | | | | | | | Form 990 (2021) |

| тне | GERMAN | MARSHALL | FUND | OF | THE |
|-----|--------|-------------|--------|------------|-----|
| | onum. | 1111COILLED | 1 0110 | U 1 | |

| Form 990 (2021) UNITED STATES | | | | | | | | | 52-095 | 54751 | | P | age 8 |
|--|--|--------------------------------|------------------------|-------------|---------------|---------------------------------|--------|---|---|----------|------------------|--|-------------------|
| Part VII Section A. Officers, Directors, Trus | tees, Key Emp | oloy | ees, | and | d Hig | ghes | t C | ompensated Employee | s (continued) | | | | |
| (A) Name and title | (B) Average hours per week | box offi | not c , unle: | Pos heck | erson i | than c s both r/trust | an | (D) Reportable compensation from | (E) Reportable compensation from related | | an | (F) timate nount other | of |
| | (list any hours for related organizations below line) | Individual trustee or director | In stitutional trustee | Officer | Key em ployee | Highest compensated employee | Former | the organization (W-2/1099-MISC/ 1099-NEC) | organizations (W-2/1099-MIS(1099-NEC) | | fr org and | pensa om th anizat d relat anizati | ie tion ted |
| (18) TIM CHILDRESS | 40.00 | | | | | | | 251 752 | | | | 24 | 41.0 |
| VP/CFO (19) IAN LESSER | 40.00 | | | X | - | | | 251,752. | | 0. | | 54, | 419. |
| VP, BRUSSELS | 40.00 | | | | | x | | 245,324. | | ٥. | | 24 | 728. |
| (20) KATHERINE SMYTH HASKINS | 40.00 | | | | | | | | | | | , | |
| CDO/VP, EXTERNAL AFFAIRS | | | | | | x | | 222,590. | | ٥. | | 7, | 750. |
| (21) KAREN KORNBLUH | 40.00 | | | | | | | | | | | | |
| SENIOR FELLOW AND DIRECTOR | | | | | | х | | 182,928. | | ٥. | | 50, | 968. |
| (22) STEVEN BOSACKER | 40.00 | | | | | | | | | | | | |
| DIRECTOR, GMF CITIES | | | | | | X | | 182,431. | | 0. | | 23, | 380. |
| (23) KATE MCCARRY HR DIRECTOR | 40.00 | | | | | x | | 163,375. | | ٥. | | 17, | 083. |
| | | - | | | | | | | | -+ | | | |
| | | | | | | | | | | \dashv | | | |
| th Subtatal | | | | | | | _ | 1,671,559. | | 0. | | 203 | 015. |
| 1b Subtotal c Total from continuation sheets to Part VI | | | | | | | | 0. | | 0. | | 200, | 0. |
| d Total (add lines 1b and 1c) | | | | | | | | 1,671,559. | | ٥. | | 203, | 015. |
| 2 Total number of individuals (including but n | | | | | | | o re | eceived more than \$100, | 000 of reportable | | | | 7 |
| compensation from the organization | | | | | | | | | | | | Yes | No |
| 3 Did the organization list any former officer, | director, trust | ee, k | key e | emp | loye | e, or | hig | hest compensated empl | oyee on | ſ | | 100 | |
| line 1a? If "Yes," complete Schedule J for s | | | | | | | | | | | 3 | | X |
| 4 For any individual listed on line 1a, is the su | | | | | | | | | | | | х | |
| and related organizations greater than \$1505 Did any person listed on line 1a receive or a | | | | | | | | | | | 4 | A | |
| rendered to the organization? If "Yes," com Section B. Independent Contractors | plete Schedule | e J fe | or sı | ich , | pers | on . | | | <u></u> | | 5 | | X |
| 1 Complete this table for your five highest co | mpensated inc | lepe | ndei | nt co | ontra | actor | s tł | nat received more than \$ | 100,000 of compe | ensati | on fro | om | |
| the organization. Report compensation for | the calendar ye | ear e | endir | ng w | /ith c | or wit | hir | the organization's tax ye | ear. | | | | |
| (A) | addraaa | | | | | | | (B) | onviooo | <u> </u> | (| | 2 |
| Name and business | address | | | | | | | Description of s | ervices | | Inpe | nsatio | n |
| TAOTI ENTERPRISES, INC 530 8TH STREET, WASHINGTON, DC 20003 | | | | | | | | WEBSITE DEVELOPER | | | | 392 | 872. |
| ORACLE AMERICA INC., 15612 COLLECTION | NS | | | | | | | | | | | 552, | 072. |
| CENTER DR., CHICAGO, IL 60693 | | | | | | | | CONSULTING SERVICE | s | | | 254, | 593. |
| AMNET TECHNOLOGY SOLUTIONS | | | | | | | | | | | | | |
| 26 FAHEY STREET, STAMFORD, CT 06907 | | | | | | | | IT CONSULTANT | | | | 243, | 482. |
| ATLAS PUBLIC POLICY LLC, 515 Q STREE | r nw, | | | | | | | | | | | | |
| UNIT 2, WASHINGTON, DC 20001 | | | | | | | | WEBSITE DEVELOPER | | | | 224, | 343. |
| HEIDRICK & STRUGGLES INC. | 0671 | | | | | | | | | | | 104 | 00- |
| 1133 PAYSPHERE CIRCLE, CHICAGO, IL 6 | 00/4 | | | | | | | HR CONSULTANT | | 184,885. | | | 000. |

Total number of independent contractors (including but not limited to those listed above) who received more than
 \$100,000 of compensation from the organization
 8

| | | | | | STATES | | | | | 52-095475 | 1 Page 9 |
|---|------|----------|--|------------|-----------------|-----------------|---------------------|-----------------------------|--|---|--|
| Pa | rt \ | VIII | Statement of Re | ven | lue | | | | | | |
| | | | Check if Schedule O | cont | ains a respon | se | or note to any line | | | | |
| | | | | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512 - 514 |
| ស ស | 1 | а | Federated campaigns | | 1a | | | | | | |
| ran uni | | | Membership dues | | | | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | с | Fundraising events | | | | | | | | |
| ar A | | d | Related organizations | | 1d | | | | | | |
| s, s | | е | Government grants (conti | ributi | ions) 1e | | 11,632,940. | | | | |
| r Si | | f | All other contributions, gifts, | gran | ts, and | | | | | | |
| ithe | | | similar amounts not included | d abov | ve 1f | | 4,334,441. | | | | |
| | | | Noncash contributions included in | | | | | | | | |
| ы В | | h | Total. Add lines 1a-1f | | | | > | 15,967,381. | | | |
| | | | | | | | Business Code | | | | |
| e | 2 | a | CONTRACT | | | _ | 900009 | 838,216. | 838,216. | | |
| le v | | b | | | | _ | | | | | |
| v n /en | | c | | | | _ | | | | | |
| Bey | | d | | | | _ | | | | | |
| Program Service Revenue | | e | | | | _ | | | | | |
| - | | | All other program service | | | | | 838,216. | | | |
| | 3 | | Total. Add lines 2a-2f Investment income (include | | | | | 000,210. | | | |
| | J | • | other similar amounts) | | | | | 1,515,430. | | 197,157. | 1,318,273. |
| | 4 | L | Income from investment of | | | | | _/ _ / | | | _, _, _, _, |
| | 5 | | Royalties | | • | • | · F | | | | |
| | | | | | (i) Real | | (ii) Personal | | | | |
| | 6 | a | Gross rents | 6a | | | | | | | |
| | | | Less: rental expenses | 6b | | | | | | | |
| | | | Rental income or (loss) | 6c | | | | | | | |
| | | d | Net rental income or (loss | s) <u></u> | | | ► | | | | |
| | 7 | 'a | Gross amount from sales of | | (i) Securitie | es | (ii) Other | | | | |
| | | | assets other than inventory | 7a | 22,713,55 | 52. | | | | | |
| | | b | Less: cost or other basis | | | | | | | | |
| evenue | | | and sales expenses | | 14,800,72 | | | | | | |
| ver | | | Gain or (loss) | | 7,912,82 | | | | | | |
| | | | Net gain or (loss) | | | | ····· > | 7,912,827. | | | 7,912,827. |
| | 8 | a | Gross income from fundraisi | | | | | | | | |
| S | | | including \$ | | | | | | | | |
| | | | contributions reported on | | | ~ | | | | | |
| | | h | Part IV, line 18 | | | <u>8a</u> 8b | | | | | |
| | | | Less: direct expenses Net income or (loss) from | | | | | | | | |
| | 0 | | Gross income from gamir | | - 1 | 3 | | | | | |
| | 3 | a | Part IV, line 19 | | | 9a | | | | | |
| | | h | Less: direct expenses | | | <u>9b</u> | | | | | |
| | | | Net income or (loss) from | | | | | | | | |
| | 10 | | Gross sales of inventory, | | - 1 | | | | | | |
| | | | and allowances | | | 10a | | | | | |
| | | b | Less: cost of goods sold | | | 10b | | | | | |
| | | | Net income or (loss) from | | | ′ | ► | | | | |
| | | | | | | | Business Code | | | | |
| ő a | 11 | а | OTHER INCOME | | | _ | 900009 | 90. | | | 90. |
| anue | | b | | | | _ | ļļ | | | | |
| <u>Revenue</u> | | С | | | | _ | ļļ | | | | |
| Revenue | | | All other revenue | | | | | | | | |
| _ | | | Total. Add lines 11a-11d | | | | | 90. | | | |
| | 12 | 2 | Total revenue. See instruction | ons | | | 🕨 | 26,233,944. | 838,216. | 197,157. | 9,231,190. |

Form 990 (2021) UNITED STATES

Part IX Statement of Functional Expenses

52-0954751 Page 10

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| | Check if Schedule O contains a respons | | | | |
|---------------|--|-----------------------|---|--|---------------------------------------|
| | include amounts reported on lines 6b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 Gr | ants and other assistance to domestic organizations | | | | |
| an | d domestic governments. See Part IV, line 21 | 182,734. | 182,734. | | |
| 2 Gr | rants and other assistance to domestic | | | | |
| ind | dividuals. See Part IV, line 22 | 9,919. | 9,919. | | |
| 3 Gr | rants and other assistance to foreign | | | | |
| or | ganizations, foreign governments, and foreign | | | | |
| ind | dividuals. See Part IV, lines 15 and 16 | 8,437,518. | 8,437,518. | | |
| 4 Be | enefits paid to or for members | | | | |
| 5 Co | ompensation of current officers, directors, | | | | |
| tru | ustees, and key employees | 1,279,042. | 573,688. | 564,639. | 140,715. |
| 6 Co | mpensation not included above to disqualified | | | | |
| pe | rsons (as defined under section 4958(f)(1)) and | | | | |
| pe | rsons described in section 4958(c)(3)(B) | | | | |
| 7 Ot | ther salaries and wages | 5,907,526. | 4,849,591. | 844,086. | 213,849. |
| | nsion plan accruals and contributions (include | | | | |
| se | ction 401(k) and 403(b) employer contributions) | 211,930. | 155,037. | 54,034. | 2,859. |
| 9 Ot | ther employee benefits | 970,502. | 803,930. | 125,605. | 40,967. |
| 10 Pa | ayroll taxes | 239,932. | 186,344. | 46,258. | 7,330. |
| | ees for services (nonemployees): | | | | |
| a Ma | anagement | | | | |
| b Le | egal | 25,557. | 19,172. | 6,385. | |
| c Ac | ccounting | 200,666. | 56,738. | 143,928. | |
| d La | bbying | | | | |
| e Pr | ofessional fundraising services. See Part IV, line 17 | | | | |
| f Inv | vestment management fees | 156,993. | | 156,993. | |
| g Ot | ther. (If line 11g amount exceeds 10% of line 25, | | | | |
| CO | lumn (A), amount, list line 11g expenses on Sch 0.) | 1,664,338. | 1,167,113. | 458,822. | 38,403. |
| 12 Ac | dvertising and promotion | | | | |
| 13 Of | ffice expenses | 1,025,262. | 354,466. | 656,411. | 14,385. |
| | formation technology | | | | |
| 15 Ro | oyalties | | | | |
| 16 Oc | ccupancy | 942,503. | 845,311. | 78,381. | 18,811. |
| 17 Tra | avel | 495,350. | 473,690. | 8,961. | 12,699. |
| 18 Pa | ayments of travel or entertainment expenses | | | | |
| foi | r any federal, state, or local public officials | | | | |
| 19 Co | onferences, conventions, and meetings | 171,633. | 164,577. | 6,045. | 1,011. |
| | terest | 6,014. | | 6,014. | |
| 21 Pa | ayments to affiliates | | | | |
| 22 De | epreciation, depletion, and amortization | 434,269. | 15,628. | 418,641. | |
| 23 Ins | surance | 107,287. | 9,996. | 97,291. | |
| ab lin | her expenses. Itemize expenses not covered ove. (List miscellaneous expenses on line 24e. If e 24e amount exceeds 10% of line 25, column (A), nount, list line 24e expenses on Schedule 0.) | | | | |
| a IN | TEREST EXP & BOND ISS | 155,980. | 121,687. | 27,656. | 6,637. |
| b SU | JBSCRIPTIONS/PUBLICATI | 79,802. | 79,802. | | |
| с _ | | | | | |
| d | | | | | |
| e Al | l other expenses | | | | |
| <u>25 To</u> | tal functional expenses. Add lines 1 through 24e | 22,704,757. | 18,506,941. | 3,700,150. | 497,666. |
| 26 Jo | int costs. Complete this line only if the organization | | | | |
| rep | ported in column (B) joint costs from a combined | | | | |
| ed | ucational campaign and fundraising solicitation. | | | | |
| Ch | eck here if following SOP 98-2 (ASC 958-720) | | | | Earm 990 (2021) |

UNITED STATES

| Pa | τX | Balance Sheet | | | | | |
|-----------------------------|-----|---|------------|------------------------|---------------------------------|-----|---------------------------|
| | | Check if Schedule O contains a response or | note to a | ny line in this Part X | | | |
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | | 499. | 1 | 812. |
| | 2 | Savings and temporary cash investments | | | 7,342,709. | 2 | 14,631,976. |
| | 3 | Pledges and grants receivable, net | | | 9,257,559. | 3 | 5,559,334. |
| | 4 | Accounts receivable, net | | | 57,795. | 4 | 62,228. |
| | 5 | Loans and other receivables from any curren | | | | | |
| | | trustee, key employee, creator or founder, su | ubstantial | contributor, or 35% | | | |
| | | controlled entity or family member of any of | these per | sons | | 5 | |
| | 6 | Loans and other receivables from other disqu | ualified p | ersons (as defined | | | |
| | | under section 4958(f)(1)), and persons descri | ibed in se | ction 4958(c)(3)(B) | | 6 | |
| ŝ | 7 | Notes and loans receivable, net | | | | 7 | |
| Assets | 8 | Inventories for sale or use | | | | 8 | |
| As | 9 | Description of the second state of the second | | | 363,354. | 9 | 187,723. |
| | 10a | Land, buildings, and equipment: cost or othe | | | | | |
| | | basis. Complete Part VI of Schedule D | 10a | 27,264,684. | | | |
| | b | Less: accumulated depreciation | | | 17,209,008. | 10c | 16,859,662. |
| | 11 | Investments - publicly traded securities | | | 76,656,248. | 11 | 82,910,862. |
| | 12 | Investments - other securities. See Part IV, lin | | | 95,946,422. | 12 | 83,773,760. |
| | 13 | Investments - program-related. See Part IV, li | | | | 13 | |
| | 14 | Intangible assets | | | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | | | 4,037,826. | 15 | 5,012,123. |
| | 16 | Total assets. Add lines 1 through 15 (must e | | | 210,871,420. | 16 | 208,998,480. |
| | 17 | Accounts payable and accrued expenses | | | 1,585,531. | 17 | 1,572,221. |
| | 18 | Grants payable | 77,272. | 18 | 101,989. | | |
| | 19 | Deferred revenue | | | 11,152,377. | 19 | 10,365,321. |
| | 20 | Tax-exempt bond liabilities | | | 9,178,943. | 20 | 9,193,636. |
| | 21 | Escrow or custodial account liability. Comple | | | | 21 | |
| Ś | 22 | Loans and other payables to any current or f | ormer off | icer, director, | | | |
| Liabilities | | trustee, key employee, creator or founder, su | ubstantial | contributor, or 35% | | | |
| abil | | controlled entity or family member of any of | these per | sons | | 22 | |
| Ë | 23 | Secured mortgages and notes payable to un | related th | | | 23 | |
| | 24 | Unsecured notes and loans payable to unrela | ated thirc | parties | 1,050,000. | 24 | |
| | 25 | Other liabilities (including federal income tax | , payable | s to related third | | | |
| | | parties, and other liabilities not included on li | ines 17-2 | 4). Complete Part X | | | |
| | | of Schedule D | | | 502,589. | 25 | 466,600. |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 23,546,712. | 26 | 21,699,767. |
| | | Organizations that follow FASB ASC 958, | check he | re 🕨 🗴 | | | |
| ces | | and complete lines 27, 28, 32, and 33. | | | | | |
| lan | 27 | Net assets without donor restrictions | | | 179,590,372. | 27 | 179,936,593. |
| Ba | 28 | Net assets with donor restrictions | | | 7,734,336. | 28 | 7,362,120. |
| pu | | Organizations that do not follow FASB AS | C 958, cl | neck here 🕨 🗌 | | | |
| ц | | and complete lines 29 through 33. | | | | | |
| s of | 29 | Capital stock or trust principal, or current fur | nds | | | 29 | |
| set | 30 | Paid-in or capital surplus, or land, building, o | | | | 30 | |
| As | 31 | Retained earnings, endowment, accumulated | d income | or other funds | | 31 | |
| Net Assets or Fund Balances | 32 | Total net assets or fund balances | | | 187,324,708. | 32 | 187,298,713. |
| | 33 | Total liabilities and net assets/fund balances | | | 210,871,420. | 33 | 208,998,480. |

Form 990 (2021)

| | THE GERMAN MARSHALL FUND OF THE | | | | |
|------|---|-----------|------------|-------|------------------|
| Form | 990 (2021) UNITED STATES | 52-09547 | /51 | Pa | _{ge} 12 |
| Par | rt XI Reconciliation of Net Assets | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | <u></u> | | X |
| | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 26 | ,233, | 944. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 22 | ,704, | 757. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | 3 , | ,529, | 187. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 187 | ,324, | 708. |
| 5 | Net unrealized gains (losses) on investments | 5 | - 3 | ,198, | 468. |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | -356, | 714. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | |
| | column (B)) | 10 | 187 | ,298, | 713. |
| Par | rt XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | X |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule | Ο. | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2 a | | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | |
| | separate basis, consolidated basis, or both: | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | X | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | e basis, | | | |
| | consolidated basis, or both: | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| с | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | e audit, | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | 2c | X | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Sch | edule O. | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin | gle Audit | | | 1 |
| | Act and OMB Circular A-133? | | 3a | Х | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi | red audit | | | 1 |
| | or audits, explain why on Schedule O and describe any steps taken to undergo such audits | | 3b | Х | |
| | | | | 000 | |

Form **990** (2021)

| S | CHE | DULE A | | Dublic Cha | rity Status an | d Duk | lia Qu | innort | | OMB No. 1545-0047 |
|-----|--------|------------------------------------|----------------------|---------------------------|---|------------------|--------------------|---------------------------------|---------------|--|
| (Fo | orm | 990) | | | nization is a section 501 | | | | | 2021 |
| | | | | | 47(a)(1) nonexempt cha | | | | | ZUZ I |
| | | t of the Treasury venue Service | | | Attach to Form 990 or F | | | | | Open to Public |
| | | | - | | v/Form990 for instructio | ons and th | ie latest ii | nformation. | Emerian | |
| Nar | ne o | f the organizati | | RMAN MARSHALL F STATES | TUND OF THE | | | | Employer | identification number 52-0954751 |
| Pa | ırt I | Beason | | | (All organizations must c | omolete th | nis nart) S | ee instruction | e | 52-0954751 |
| | | | | | For lines 1 through 12, c | | | | 0. | |
| 1 | l Gigi | 7 | | | on of churches described | | | ()(A)(i). | | |
| 2 | | - | | | Attach Schedule E (Forn | | | | | |
| 3 | | 7 | | | anization described in se | | (b)(1)(A)(i | ii). | | |
| 4 | | A medical res | earch organiz | ation operated in co | njunction with a hospital | described | in sectio | n 170(b)(1)(A |)(iii). Enter | the hospital's name, |
| | | city, and stat | e: | | | | | | | |
| 5 | | An organizati | on operated fo | or the benefit of a co | llege or university owned | l or operat | ed by a go | overnmental u | nit describe | ed in |
| | _ | 7 | | Complete Part II.) | | | | | | |
| 6 | | - | - | - | nental unit described in | | | | | |
| 7 | X | | | - | ntial part of its support fr | om a gove | ernmental | unit or from th | ie general | public described in |
| 8 | | ¬ · | | omplete Part II.) | (1)(A)(vi). (Complete Par | F II) | | | | |
| 9 | | ¬ · | | | in section 170(b)(1)(A)(| | ed in conii | inction with a | land-grant | college |
| Ū | | U U | | | ulture (see instructions). | · · | | | • | |
| | | university: | | , , , | () | | , , , , , , | | 5 | |
| 10 | | An organizati | on that norma | Ily receives (1) more | than 33 1/3% of its supp | ort from c | ontributior | ns, membersh | ip fees, an | d gross receipts from |
| | | activities rela | ted to its exen | npt functions, subjec | t to certain exceptions; a | and (2) no | more than | 33 1/3% of it | s support f | rom gross investment |
| | | | | | (less section 511 tax) fro | m busines | ses acqui | red by the org | anization a | after June 30, 1975. |
| | | 7 | | mplete Part III.) | ter han de state en de litere en | | | 20(-)(4) | | |
| 11 | - | | • | - | ively to test for public satisfies the honofit of the | • | | | way out the | numpered of one or |
| 12 | | - | • | - | ively for the benefit of, to ed in section 509(a)(1) o | - | | | • | |
| | | | | - | f supporting organization | | | | | |
| a | Ē | | - | • • | upervised, or controlled | | | | - | giving |
| | | | | | gularly appoint or elect a | • • • • | - | | | |
| | | organizatio | n. You must c | complete Part IV, Se | ections A and B. | | | | | |
| k | , [| Type II. A s | supporting org | anization supervised | l or controlled in connect | ion with it | s supporte | ed organizatio | n(s), by hav | ving |
| | | | | | anization vested in the sa | ame perso | ns that co | ntrol or mana | ge the supp | ported |
| | г | | | t complete Part IV, | | | | | | |
| c | ; L | | - | | g organization operated | | | | ly integrate | ed with, |
| c | | | 0 | | b). You must complete I porting organization oper | | | - | tod organi | - ation (a) |
| Ľ | | | - | | zation generally must sat | | | | • | |
| | | | | | mplete Part IV, Sections | | | | anattenti | |
| e | , [| | | | written determination fro | | | | II, Type III | |
| | | | - | | nally integrated supporti | | | | | |
| f | Er | nter the number | of supported o | organizations | | | | | | |
| | I PI | | | n about the supporte | | (iv) is the orac | anization listed | | | |
| | | (i) Name of supp organizatior | | (ii) EIN | (iii) Type of organization (described on lines 1-10 | in your governi | ng document? | (v) Amount o support (see ir | | (vi) Amount of other support (see instructions) |
| | | organization | • | | above (see instructions)) | Yes | No | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| Tot | al | | | | | | | | | |
| | | | | | | | | | | |

| | TH | HE GERMAN MARS | HALL FUND OF 1 | ΉE | | | |
|-------------|---|----------------------|------------------------|---------------------|-----------------------|-----------------------|--|
| Sch | | NITED STATES | | | | 52-09547 | i ugo 🖬 |
| Pa | rt II Support Schedule for | Organizations | Described in S | Sections 170(b | o)(1)(A)(iv) and | 170(b)(1)(A)(vi |) |
| | (Complete only if you checked | d the box on line 5 | , 7, or 8 of Part I or | if the organization | n failed to qualify u | nder Part III. If the | organization |
| | fails to qualify under the tests | listed below, pleas | se complete Part II | l.) | | | |
| Se | ction A. Public Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 21,663,102. | 21,017,755. | 24,448,962. | 21,695,669. | 15,967,381. | 104,792,869. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| - | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 21,663,102. | 21,017,755. | 24,448,962. | 21,695,669. | 15,967,381. | 104,792,869. |
| 5 | The portion of total contributions | | | | · · | | |
| - | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | 843,276. |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | 103,949,593. |
| | ction B. Total Support | | | | | | , , |
| | ndar year (or fiscal year beginning in) 🕨 | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| | Amounts from line 4 | 21,663,102. | 21,017,755. | 24,448,962. | 21,695,669. | 15,967,381. | 104,792,869. |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | | | | | | |
| | and income from similar sources | 1,392,896. | 1,608,639. | 1,639,112. | 1,476,809. | 1,318,273. | 7,435,729. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | 29,621. | 29,621. |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | 36,675. | 27,095. | 127,362. | 22,418. | 90. | 213,640. |
| 11 | Total support. Add lines 7 through 10 | | | | · | | 112,471,859. |
| 12 | Gross receipts from related activities, | etc. (see instructio | ons) | ! | | 12 | 2,656,273. |
| 13 | First 5 years. If the Form 990 is for th | | | | | | · · · |
| | organization, check this box and stor | | | | | | |
| Se | ction C. Computation of Publi | | | | | | |
| 14 | Public support percentage for 2021 (I | ine 6, column (f), d | ivided by line 11, c | olumn (f)) | | 14 | 92.42 % |
| 15 | Public support percentage from 2020 | | | | | 15 | 91.90 % |
| 16 a | 33 1/3% support test - 2021. If the c | | | | | ore, check this bo> | and |
| | stop here. The organization qualifies | | | | | | |
| Ł | 33 1/3% support test - 2020. If the c | | - | | | | ······································ |
| | and stop here. The organization qual | | | | | | |
| 17a | 10% -facts-and-circumstances test | | | | | | |
| | and if the organization meets the fact | | | | | | |
| | meets the facts-and-circumstances te | | | - | | | |
| t | 0 10% -facts-and-circumstances test | - | | | | | |
| - | more, and if the organization meets th | | | | | | |
| | organization meets the facts-and-circu | | | | | | |
| 18 | Private foundation. If the organization | | - | | | | |

Schedule A (Form 990) 2021

| THE | GERMAN | MARSHALL | FUND | OF | THE |
|-----|--------|-----------|--------|----|-------|
| | OTHUR | immonnini | I OIND | 01 | 11111 |

Schedule A (Form 990) 2021 UNITED STATES Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| <u>Se</u> | clion A. Public Support | | | - | | | |
|-----------|--|--------------------------|-----------------------|----------------------|---------------------|------------------|--|
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | | |
| t | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | |
| | Add lines 7a and 7b | | | | | | |
| | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | | (-) 0017 | (1-) 0010 | (-) 0010 | (4) 0000 | (-) 0001 | |
| | ndar year (or fiscal year beginning in) | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| | Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| k | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| Ċ | Add lines 10a and 10b | | | | | | |
| | Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on | | | | | | |
| | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First 5 years. If the Form 990 is for th | e organization's fi | rst, second, third, | fourth, or fifth tax | year as a section 5 | 501(c)(3) organi | zation, |
| | | | | | | | |
| Se | ction C. Computation of Public | c Support Per | rcentage | | | | |
| 15 | Public support percentage for 2021 (li | ne 8, column (f), c | livided by line 13, o | column (f)) | | 15 | % |
| 16 | Public support percentage from 2020 | Schedule A, Part | III, line 15 | | | 16 | % |
| Se | ction D. Computation of Inves | tment Income | e Percentage | | | | |
| 17 | Investment income percentage for 20 | 21 (line 10c, colu | mn (f), divided by li | ne 13, column (f)) | | 17 | % |
| | Investment income percentage from 2 | | | | | 18 | % |
| | 33 1/3% support tests - 2021. If the | | | | | 33 1/3%, and lir | ne 17 is not |
| | more than 33 1/3%, check this box an 33 1/3% support tests - 2020. If the | nd stop here. The | organization quali | fies as a publicly s | supported organiza | ation | ► |
| • | line 18 is not more than 33 1/3%, che | | | | | | |
| 20 | Private foundation. If the organization | | | | | | |
| - | | | | , | | | ······································ |

1

Yes

No

Schedule A (Form 990) 2021 UNITE Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If* "Yes." *complete Part I of Schedule L (Form 990).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b

| Sob | THE GERMAN MARSHALL FUND OF THE edule & (Form 990) 2021 UNITED STATES | 52-0954751 | D | |
|--------|--|-------------------|-----|-------|
| | edule A (Form 990) 2021 UNITED STATES rt IV Supporting Organizations (continued) | 52 0554751 | Pa | age 5 |
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | 100 | 110 |
| а | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and | | | |
| | 11c below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described on line 11a above? | 11b | | |
| с | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide | | | |
| | detail in Part VI. | 11c | | |
| ec | ction B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of on more supported organizations have the power to regularly appoint or elect at least a majority of the organization's offic directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one suppo | cers, | | |
| | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among t supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| ec | ction C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | 1 | | |
| ec | the supported organization(s). ction D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | 103 | 140 |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| | tion E. Type III Functionally Integrated Supporting Organizations | \ | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instru | ictions). | | |
| a ⊾ | | | | |
| b | | , | , | |
| ი ი | | (see instruction) | | NI - |
| 2 | Activities Test. Answer lines 2a and 2b below. | | Yes | No |

- 2 Activities Test. Answer lines 2a and 2b below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes." then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes." explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.
- b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.

3b Schedule A (Form 990) 2021

2a

2b

3a

| THE | GERMAN | MARSHALL | FUND | OF | THE |
|-----|--------|----------|------|----|-----|
| | | | | | |

| Scho | dule A (Form 990) 2021 UNITED STATES | | | 52-0954751 Page 6 |
|------|--|----------|----------------|--------------------------------|
| | t V Type III Non-Functionally Integrated 509(a)(3) Supportin | a Organi | zations | 52-0954751 Page 6 |
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifyin | | | Part VI). See instructions. |
| • | All other Type III non-functionally integrated supporting organizations must | | | |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| с | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors | | | |
| | (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, | | | |
| | see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| _7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions). | 6 | | |

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see 7 instructions).

Schedule A (Form 990) 2021

| THE | GERMAN | MARSHALL | FUND | OF | THE |
|-----|--------|----------|------|----|-----|
| | | | | | |

| Sche | dule A (Form 990) 2021 UNITED STATES | | | | 52-0954751 | Page 7 |
|----------|--|-------------------------------|---------------------------------------|------|-----------------------------------|--------|
| Par | t V Type III Non-Functionally Integrated 509 | (a)(3) Supporting Orga | nizations (continu | ied) | | |
| Secti | on D - Distributions | | · | | Current Y | /ear |
| 1 | Amounts paid to supported organizations to accomplish exe | mpt purposes | | 1 | | |
| 2 | Amounts paid to perform activity that directly furthers exemp | ot purposes of supported | | | | |
| | organizations, in excess of income from activity | | | 2 | | |
| 3 | Administrative expenses paid to accomplish exempt purpose | es of supported organizations | | 3 | | |
| 4 | Amounts paid to acquire exempt-use assets | | | 4 | | |
| 5 | Qualified set-aside amounts (prior IRS approval required - prior | ovide details in Part VI) | | 5 | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | 6 | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | 7 | | |
| 8 | Distributions to attentive supported organizations to which the | ne organization is responsive | | | | |
| | (provide details in Part VI). See instructions. | | | 8 | | |
| 9 | Distributable amount for 2021 from Section C, line 6 | | | 9 | | |
| 10 | Line 8 amount divided by line 9 amount | | | 10 | | |
| Secti | on E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistribution Pre-2021 | IS | (iii) Distributa Amount for | |
| 1 | Distributable amount for 2021 from Section C, line 6 | | | | | |
| 2 | Underdistributions, if any, for years prior to 2021 (reason- | | | | | |
| | able cause required - explain in Part VI). See instructions. | | | | | |
| 3 | Excess distributions carryover, if any, to 2021 | | | | | |
| a | From 2016 | | | | | |
| b | From 2017 | | | | | |
| C | From 2018 | | | | | |
| d | From 2019 | | | | | |
| e | From 2020 | | | | | |
| f | Total of lines 3a through 3e | | | | | |
| g | Applied to underdistributions of prior years | | | | | |
| <u>h</u> | Applied to 2021 distributable amount | | | | | |
| <u>i</u> | Carryover from 2016 not applied (see instructions) | | | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | | | |
| 4 | Distributions for 2021 from Section D, | | | | | |
| | line 7: \$ | | | | | |
| a | Applied to underdistributions of prior years | | | | | |
| b | Applied to 2021 distributable amount | | | | | |
| C | Remainder. Subtract lines 4a and 4b from line 4. | | | | | |
| 5 | Remaining underdistributions for years prior to 2021, if | | | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | | | |
| | than zero, explain in Part VI. See instructions. | | | | | |
| 6 | Remaining underdistributions for 2021. Subtract lines 3h | | | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | | | |
| | Part VI. See instructions. | | | | | |
| 7 | Excess distributions carryover to 2022. Add lines 3j | | | | | |
| | and 4c. | | | | | |
| 8 | Breakdown of line 7: | | | | | |
| a | Excess from 2017 | | | | | |
| b | Excess from 2018 | | | | | |

Schedule A (Form 990) 2021

Page 7

c Excess from 2019 d Excess from 2020 e Excess from 2021

| THE GERMAN MARSHALL FUND OF 7 | THE |
|--|---|
| Schedule A (Form 990) 2021 UNITED STATES | 52-0954751 Page 8 |
| Part VI Supplemental Information. Provide the explanations request Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, | ired by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, , 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, |
| SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME | : |
| OTHER INCOME FROM EXEMPT ACTIVITIES | |
| 2017 AMOUNT: \$ 36,675. | |
| 2018 AMOUNT: \$ 27,095. | |
| 2019 AMOUNT: \$ 127,362. | |
| 2020 AMOUNT: \$ 22,418. | |
| 2021 AMOUNT: \$ 90. | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |

| * * | PUBLIC | DISCLOSURE | COPY | * * |
|-----|--------|------------|------|-----|
|-----|--------|------------|------|-----|

Schedule of Contributors

Attach to Form 990 or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Employer identification number

52-0954751

| Name of the organization | |
|--------------------------|--|
|--------------------------|--|

Schedule B

Department of the Treasury Internal Revenue Service

(Form 990)

THE GERMAN MARSHALL FUND OF THE UNITED STATES

| Organization | type (check one): | |
|--------------|-------------------|--|

| Filers of: | Section: |
|--------------------|--|
| Form 990 or 990-EZ | X 501(c)(³) (enter number) organization |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
| | 527 political organization |
| Form 990-PF | 501(c)(3) exempt private foundation |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation |
| | 501(c)(3) taxable private foundation |

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \dots \blacktriangleright \$

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

| | B (Form 990) (2021) | | Page 2 |
|------------|---|---------------------------|--|
| | rganization 1AN MARSHALL FUND OF THE | | Employer identification number |
| UNITED S | | | 52-0954751 |
| Part I | Contributors (see instructions). Use duplicate copies of Part I if addition | al space is needed. | |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contribution | ns Type of contribution |
| 1 | | \$6,673, | (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contribution | (d) ns Type of contribution |
| 2 | | \$2,071, | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contribution | (d) ns Type of contribution |
| 3 | | \$1,747, | Person X Payroll Image: Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contribution | (d) ns Type of contribution |
| 4 | | \$800, | Person X Payroll Image: Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contribution | (d) ns Type of contribution |
| 5 | | \$797, | Person X Payroll Image: Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contribution | (d) ns Type of contribution |
| 6 | | | Person X Payroll |

| Name of or | 3 (Form 990) (2021) rganization IAN MARSHALL FUND OF THE | E | Page 2 |
|------------|---|----------------------------|--|
| UNITED S | | | 52-0954751 |
| Part I | Contributors (see instructions). Use duplicate copies of Part I if ac | dditional space is needed. | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 7 | | \$342,72 | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

| | 3 (Form 990) (2021) ganization AN MARSHALL FUND OF THE | E | mployer identification numbe |
|------------------------------|--|---|------------------------------|
| NITED STATES | | | 52-0954751 |
| art II | Noncash Property (see instructions). Use duplicate copies of P | art II if additional space is needed. | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. rom Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. From Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. rom Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| | | \$ | |

| Schedule I | B (Form 990) (2021) | | Page 4 | | | | | | |
|---------------------------|--|---|---|--|--|--|--|--|--|
| Name of o | rganization | | Employer identification number | | | | | | |
| THE GERM | IAN MARSHALL FUND OF THE | | | | | | | | |
| UNITED S | | | 52-0954751 | | | | | | |
| Part III | Exclusively religious, charitable, etc., contributi from any one contributor. Complete columns (a completing Part III, enter the total of exclusively religious, Use duplicate copies of Part III if additional |) through (e) and the following line entropy of the contributions of \$1,000 or I | ction 501(c)(7), (8), or (10) that total more than \$1,000 for the year y. For organizations ess for the year. (Enter this info. once.) \$ | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held | | | | | | |
| | | | | | | | | | |
| | | (e) Transfer of gift | | | | | | | |
| | Transferee's name, address, an | nd ZIP + 4 | Relationship of transferor to transferee | | | | | | |
| | | [| | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held | | | | | | |
| | | | | | | | | | |
| | (e) Transfer of gift | | | | | | | | |
| | Transferee's name, address, a | nd ZIP + 4 | Relationship of transferor to transferee | | | | | | |
| (a) No. | | | | | | | | | |
| from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held | | | | | | |
| | | | | | | | | | |
| | | (e) Transfer of gift | I | | | | | | |
| · | Transferee's name, address, at | nd ZIP + 4 | Relationship of transferor to transferee | | | | | | |
| | | | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held | | | | | | |
| | | | | | | | | | |
| | | (e) Transfer of gift | | | | | | | |
| | Transferee's name, address, a | nd ZIP + 4 | Relationship of transferor to transferee | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |

| | | Supplement | l Einanaial Statamanta | | OMB No. 1545-0047 |
|--------|---|---|---|----------------|-------------------------------|
| | | | al Financial Statements anization answered "Yes" on Form 990, | | 2021 |
| (Forr | n 990) | | , 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. | | ZUZ I |
| | ment of the Treasury I Revenue Service | | Attach to Form 990. 90 for instructions and the latest information | | Open to Public Inspection |
| | e of the organizatio | | | | er identification number |
| | - | UNITED STATES | | | 52-0954751 |
| Pa | | - | d Funds or Other Similar Funds or A | ccounts. | Complete if the |
| | organization | n answered "Yes" on Form 990, Part IV, lin | | | |
| | | | (a) Donor advised funds | (b) Funds a | and other accounts |
| 1 | | id of year | | | |
| 2 | | contributions to (during year) | | | |
| 3 | | grants from (during year) | | | |
| 4 5 | | end of year | ا writing that the assets held in donor advised fur | ada | |
| 5 | - | | exclusive legal control? | | Yes No |
| 6 | | | dvisors in writing that grant funds can be used | | |
| Ŭ | • | | r donor advisor, or for any other purpose confe | 2 | |
| | impermissible priva | | | • | Yes No |
| Pa | | | ganization answered "Yes" on Form 990, Part I | /, line 7. | |
| 1 | | ervation easements held by the organization | | | |
| | Preservation | of land for public use (for example, recrea | tion or education) Preservation of a his | torically imp | ortant land area |
| | Protection o | f natural habitat | Preservation of a cer | tified histori | c structure |
| | Preservation | of open space | | | |
| 2 | • | o o . | ied conservation contribution in the form of a c | | |
| | day of the tax year | | | He | ld at the End of the Tax Year |
| а | | | | 2a | |
| b | • | | | 2b | |
| с. | | | ucture included in (a) | 2c | |
| d | | | after 7/25/06, and not on a historic structure | | |
| 3 | | | eased, extinguished, or terminated by the orga | 2d | ng tha tay |
| 5 | vear ► | allon easements mouned, transierred, rei | eased, extinguished, or terminated by the organ | inzation dun | ng the tax |
| 4 | | where property subject to conservation easily a subject to cons | sement is located | | |
| 5 | | ion have a written policy regarding the per | | | |
| | | prcement of the conservation easements it | | | Yes No |
| 6 | Staff and voluntee | r hours devoted to monitoring, inspecting, | handling of violations, and enforcing conservat | | |
| | ▶ | | | | |
| 7 | Amount of expense | es incurred in monitoring, inspecting, hanc | lling of violations, and enforcing conservation e | asements di | uring the year |
| | ▶\$ | | | | |
| 8 | | | e satisfy the requirements of section 170(h)(4)(E | | |
| _ | | | | | Yes No |
| 9 | | • | on easements in its revenue and expense state | | |
| | | | note to the organization's financial statements t | nat describe | es the |
| Pa | | ounting for conservation easements. | Art, Historical Treasures, or Other | Similar A | ssets. |
| | | the organization answered "Yes" on Form | | | |
| 1a | | | 8, not to report in its revenue statement and ba | lance sheet | works |
| | • | · • | blic exhibition, education, or research in further | | |
| | | | ncial statements that describes these items. | · | |
| b | If the organization | elected, as permitted under FASB ASC 95 | 8, to report in its revenue statement and baland | ce sheet wo | rks of |
| | art, historical treas | ures, or other similar assets held for public | exhibition, education, or research in furtherand | ce of public | service, |
| | provide the following | ng amounts relating to these items: | | | |
| | (i) Revenue inclue | ded on Form 990, Part VIII, line 1 | | 🕨 💲 _ | |
| | ., | | | | |
| 2 | - | | asures, or other similar assets for financial gain | , provide | |
| | • | ints required to be reported under FASB A | | | |
| a | | | | | |
| b | Assets included in | Form 990, Part X | | 🕨 \$ | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2021

| THE | GERMAN | MARSHALL | FUND | OF | TH |
|-----|--------|----------|------|----|----|
| | | | | | |

| | THE GERMAN | MARSHALL FUND O | F THE | | | | | | | |
|------------|---|------------------------|---------------|----------|----------------|---------------|-------------------|------------------------|---|--------------|
| Sche | dule D (Form 990) 2021 UNITED STAT | ES | | | | | 52-0 | 954751 | Р | age 2 |
| | t III Organizations Maintaining Co | ollections of Art | , Historic | al Tre | easures, or | Other S | Similar Asse | ets _{(contil} | | 9 |
| 3 | Using the organization's acquisition, accessio | | | | | | | | <u>, , , , , , , , , , , , , , , , , , , </u> | |
| | collection items (check all that apply): | , | , , , | | 5 | 5 | | | | |
| а | Public exhibition | d | | n or exc | hange progra | m | | | | |
| b | Scholarly research | e | | | indingo progra | | | | | |
| c | Preservation for future generations | ť | | <u> </u> | | | | | | |
| 4 | Provide a description of the organization's col | loctions and ovalain | how thoy f | utbor th | o organizatio | n'e ovomn | t purposo in Pr | | | |
| - 5 | During the year, did the organization solicit or | - | - | | - | - | | | | |
| 5 | 0,,, | | , | | , | | - | Yes | | |
| Par | to be sold to raise funds rather than to be main that to be main the solution of the solution | | | | | | | | | No |
| I UI | reported an amount on Form 990, Part | | te il the org | anizatio | n answered | tes on ro | om 990, Part r | 7, iirie 9, or | | |
| | | | | | | | li i al a al | | | |
| 1a | Is the organization an agent, trustee, custodia | | | | | | - | | _ | ٦. |
| | on Form 990, Part X? | | | | | | L | Yes | | No |
| b | If "Yes," explain the arrangement in Part XIII a | nd complete the follo | owing table | | | | | • | | |
| | | | | | | | | Amoun | τ | |
| С | Beginning balance | | | | | | 1c | | | |
| d | Additions during the year | | | | | | 1d | | | |
| е | Distributions during the year | | | | | | 1e | | | |
| f | Ending balance | | | | | | 1f | | | |
| 2a | Did the organization include an amount on Fo | rm 990, Part X, line 2 | 21, for escro | ow or cu | ustodial accou | unt liability | ? | Yes | | No |
| b | If "Yes," explain the arrangement in Part XIII. | Check here if the exp | lanation ha | s been | provided on F | Part XIII . | | | | |
| Par | TV Endowment Funds. Complete if | the organization ans | wered "Yes | s" on Fo | orm 990, Part | IV, line 10. | | | | |
| | | (a) Current year | (b) Prior | year | (c) Two year | s back (d |) Three years bac | ck (e) Fou | r years | back |
| 1a | Beginning of year balance | | | | | | | | | |
| b | Contributions | | | | | | | | | |
| с | Net investment earnings, gains, and losses | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | |
| e | Other expenditures for facilities | | | | | | | | | |
| Ũ | | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | |
| 1 | | | | | | | | _ | | |
| g | End of year balance | | (line 1 | | | | | | | |
| 2 | Provide the estimated percentage of the curre | • | | iumn (a |)) neid as: | | | | | |
| a | Board designated or quasi-endowment | | _% | | | | | | | |
| b | Permanent endowment | % | | | | | | | | |
| С | Term endowment | | | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c shou | - | | | | | | | | |
| 3a | Are there endowment funds not in the posses | sion of the organizat | ion that are | held ar | nd administer | ed for the o | organization | | | |
| | by: | | | | | | | | Yes | No |
| | (i) Unrelated organizations | | | | | | | 3a(i) | | |
| | (ii) Related organizations | | | | | | | | | |
| b | If "Yes" on line 3a(ii), are the related organizat | ions listed as require | d on Scheo | lule R? | | | | 3b | | |
| 4 | Describe in Part XIII the intended uses of the | | ment fund | 6. | | | | | | |
| Par | t VI Land, Buildings, and Equipme | ent. | | | | | | | | |
| | Complete if the organization answered | "Yes" on Form 990, | Part IV, line | e 11a. S | See Form 990, | Part X, lin | e 10. | | | |
| | Description of property | (a) Cost or ot | her | (b) Cost | t or other | (c) Acc | umulated | (d) Boo | k valu | е |
| | | basis (investm | ent) | basis | (other) | depre | eciation | ., | | |
| 1 a | Land | | | 1 | ,237,440. | | | 1 | ,237, | 440. |
| | Buildings | | | | ,865,467. | | ,477,822. | | ,387, | |
| | Leasehold improvements | | | | 43,538. | | 43,538. | | . / | 0. |
| d | Equipment | | | | , | | , , , , , | | | |
| | Other | | | 1 | ,118,239. | | 883,662. | | 234, | 577 |
| | . Add lines 1a through 1e. (Column (d) must ec | • | (| | ; ;] | | | 16 | ,859, | |
| iuld | | warennu 990 ean X | . couimn (F | u une l | 1.11.1 | | | | | |

Schedule D (Form 990) 2021

UNITED STATES 52-0954751 Page 3 Schedule D (Form 990) 2021 Part VII Investments - Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (c) Method of valuation: Cost or end-of-year market value (a) Description of security or category (including name of security) (b) Book value (1) Financial derivatives (2) Closely held equity interests (3) Other (A) ALTERNATIVE INVESTMENTS -EQUITY FUNDS 16,379,881. END-OF-YEAR MARKET VALUE (B) ALTERNATIVE INVESTMENTS HEDGE FUNDS 15,765,897, END-OF-YEAR MARKET VALUE (C) ALTERNATIVE INVESTMENTS PRIVATE (D) EQUITY 25,837,988, END-OF-YEAR MARKET VALUE (E) ALTERNATIVE INVESTMENTS NATURAL (F) _ RESOURCES 15,354,559. END-OF-YEAR MARKET VALUE (G) (H) 83,773,760. Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) 🕨 Part VIII Investments - Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ► Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (a) Description of liability (b) Book value 1 Federal income taxes (1) INTEREST RATE SWAP AGREEMENT 466,600. (2)(3) (4) (5) (6) (7)(8) (9) 466,600. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ► Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the 2.

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

X

| | THE GERMAN MARSHALL FUND OF THE | | | | |
|------|--|--------------|----------------|----------|--------------------|
| Sche | dule D (Form 990) 2021 UNITED STATES | | | 52-095 | 4751 Page 4 |
| Par | t XI Reconciliation of Revenue per Audited Financial Statem | nents With I | Revenue per Re | turn. | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12 | 2a. | | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | 22,485,780. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | |
| а | Net unrealized gains (losses) on investments | 2a | -3,198,468. | | |
| b | Donated services and use of facilities | 2b | | | |
| с | Recoveries of prior year grants | | | | |
| d | Other (Describe in Part XIII.) | 2d | -392,703. | | |
| е | Add lines 2a through 2d | | | 2e | -3,591,171. |
| 3 | Subtract line 2e from line 1 | | | 3 | 26,076,951. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 156,993. | | |
| b | Other (Describe in Part XIII.) | 4b | | | |
| с | Add lines 4a and 4b | | | 4c | 156,993. |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.) | | | 5 | 26,233,944. |
| Pa | t XII Reconciliation of Expenses per Audited Financial State | ments With | Expenses per F | Return. | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12 | 2a. | | <u> </u> | |
| 1 | Total expenses and losses per audited financial statements | | | 1 | 22,547,764. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | | |
| а | Donated services and use of facilities | 2a | | | |
| b | Prior year adjustments | 2b | | | |
| с | Other losses | 2c | | | |
| d | Other (Describe in Part XIII.) | 2d | | | |
| е | Add lines 2a through 2d | | | 2e | 0. |
| 3 | Subtract line 2e from line 1 | | | 3 | 22,547,764. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 156,993. | | |
| b | Other (Describe in Part XIII.) | 4b | | | |
| с | Add lines 4a and 4b | | | 4c | 156,993. |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | | | 5 | 22,704,757. |
| Pa | t XIII Supplemental Information. | | | | |

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

GMF IS RECOGNIZED AS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION

501(C)(3) OF THE INTERNAL REVENUE CODE (THE CODE) AND IS CURRENTLY

CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION WITHIN THE

MEANING OF SECTION 509(A) OF THE CODE. HOWEVER, GMF IS SUBJECT TO INCOME

TAXES ON UNRELATED BUSINESS INCOME AS DEFINED BY THE INTERNAL REVENUE

SERVICE.

DURING THE YEAR ENDED MAY 31, 2022, GMF INCURRED NO TAX EXPENSE RELATED TO

UNRELATED BUSINESS INCOME ACTIVITIES.

1700 18TH STREET LLC (LLC) IS A SINGLE MEMBER LIMITED LIABILITY COMPANY

Part XIII Supplemental Information (continued)

FOR FEDERAL INCOME TAX PURPOSES. ALL TAX ATTRIBUTES FLOW THROUGH TO GMF

UNDER THIS ENTITY FORM. ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS

BEEN MADE.

THE TRANSATLANTIC FOUNDATION (TTF) IS A FOREIGN NONPROFIT ENTITY

INCORPORATED UNDER THE LAWS OF BRUSSELS, BELGIUM. THERE WAS IMMATERIAL

ACTIVITY UNDER TTF DURING THE YEAR ENDED MAY 31, 2022.

ACCORDING TO THE ACCOUNTING STANDARD FOR UNCERTAINTY IN INCOME TAXES, FOR

THE PERIOD FROM GMF'S INCEPTION TO MAY 31, 2022, NO UNRECOGNIZED TAX

PROVISION OR BENEFIT EXISTED. DEFERRED INCOME TAXES ARE PROVIDED USING THE

LIABILITY METHOD, WHEREBY, DEFERRED TAX ASSETS ARE RECOGNIZED FOR

DEDUCTIBLE TEMPORARY DIFFERENCES AND OPERATING LOSS AND TAX CREDIT

CARRYFORWARDS AND DEFERRED TAX LIABILITIES ARE RECOGNIZED FOR TAXABLE

TEMPORARY DIFFERENCES.

TEMPORARY DIFFERENCES ARE THE DIFFERENCES BETWEEN THE REPORTED AMOUNTS OF

ASSETS AND LIABILITIES AND THEIR TAX BASES. DEFERRED TAX ASSETS ARE

REDUCED BY A VALUATION ALLOWANCE WHEN, IN THE OPINION OF MANAGEMENT, IT IS

MORE LIKELY THAN NOT THAT SOME PORTION OR ALL OF THE DEFERRED TAX ASSETS

WILL NOT BE REALIZED. DEFERRED TAX ASSETS AND LIABILITIES ARE ADJUSTED FOR

THE EFFECTS OF THE CHANGES IN TAX LAWS AND RATES OF THE DATE OF ENACTMENT.

WHEN TAX RETURNS ARE FILED, IT IS HIGHLY CERTAIN THAT SOME POSITIONS TAKEN

WOULD BE SUSTAINED UPON EXAMINATION BY THE TAXING AUTHORITIES, WHILE

OTHERS ARE SUBJECT TO UNCERTAINTY ABOUT THE MERITS OF THE POSITION TAKEN

OR THE AMOUNT OF THE POSITION THAT WOULD BE ULTIMATELY SUSTAINED. THE

BENEFIT OF A TAX POSITION IS RECOGNIZED IN THE FINANCIAL STATEMENTS IN THE

Schedule D (Form 990) 2021 UNITED STATES Part XIII Supplemental Information (continued) (continued)

PERIOD DURING WHICH, BASED ON ALL AVAILABLE EVIDENCE, MANAGEMENT BELIEVES

IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON

EXAMINATION, INCLUDING THE RESOLUTION OF APPEALS OR LITIGATION PROCESSES,

IF ANY. TAX POSITIONS TAKEN ARE NOT OFFSET OR AGGREGATED WITH OTHER

POSITIONS. TAX POSITIONS THAT MEET THE MORE LIKELY THAN NOT RECOGNITION

THRESHOLD ARE MEASURED AS THE LARGEST AMOUNT OF TAX BENEFIT THAT IS MORE

THAN 50% LIKELY OF BEING REALIZED UPON SETTLEMENT WITH THE APPLICABLE

TAXING AUTHORITY. THE PORTION OF THE BENEFITS ASSOCIATED WITH TAX

POSITIONS TAKEN THAT EXCEEDS THE AMOUNT MEASURED AS DESCRIBED ABOVE WOULD

BE REFLECTED AS A LIABILITY FOR UNRECOGNIZED TAX BENEFITS IN THE

ACCOMPANYING BALANCE SHEET, ALONG WITH ANY ASSOCIATED INTEREST AND

PENALTIES THAT WOULD BE PAYABLE TO THE TAXING AUTHORITIES UPON

EXAMINATION. MANAGEMENT BELIEVES THERE ARE NO POSITIONS THAT WOULD RESULT

IN ADDITIONAL TAX LIABILITY.

INTEREST AND PENALTIES ASSOCIATED WITH UNRECOGNIZED TAX BENEFITS ARE

CLASSIFIED AS ADDITIONAL INCOME TAXES IN THE STATEMENT OF ACTIVITIES.

GMF FILES INCOME TAX RETURNS IN THE U.S. FEDERAL JURISDICTION. AS OF MAY

31, 2022, AND FOR THE YEAR THEN ENDED, THERE WERE NO MATERIAL

UNRECOGNIZED/DERECOGNIZED TAX BENEFITS OR TAX PENALTIES OR INTEREST.

GENERALLY, GMF IS NO LONGER SUBJECT TO U.S. FEDERAL INCOME TAX

EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE FISCAL YEAR ENDED MAY 31,

2019.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

RETURNED GRANTS TO THIRD PARTIES

GAIN FROM FOREIGN CURRENCY EXCHANGES

-392,703.

Schedule D (Form 990)

| Part VIII Investments - Other Securities of 5 - 200 - 199 | 10 | |
|---|----------------|---|
| Part VII Investments - Other Securities. See Form 990, Part X, lir | ne 12. | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market valu |
| TERNATIVE INVESTMENTS - PRIVATE DEBT | 7,654,745. | FMV |
| TERNATIVE INVESTMENTS - PRIVATE REAL ESTATE | 2,780,690. | FMV |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

| SCHEDULE F (Form 990) | | | ivities Outside the Ur n answered "Yes" on Form 990, Part | | | ом 2 | <u>3 No. 1545-0047</u> |
|--|---|---|---|----------------------|--|-------------|--|
| Department of the Treasury Internal Revenue Service | ► Go to v | www.irs.gov/Fc | Attach to Form 990. orm990 for instructions and the latest | information. | | Open Inspec | to Public |
| Name of the organization THE GERMAN MARSHALL FU | · · | | | | Employer | | ation number |
| UNITED STATES | | | | | 52-095 | | |
| Part I General Info | rmation on A | ctivities Out | side the United States. Comple | ete if the organ | ization answ | vered "Ye | es" on |
| Form 990, Part I | , | | | | | | |
| • | 0 | | ds to substantiate the amount of its gra the selection criteria used to award the | | , | 🗴 🗸 | res 🗌 No |
| 2 For grantmakers. Des United States. | cribe in Part V the | e organization's | procedures for monitoring the use of its | s grants and ot | her assistand | ce outsic | le the |
| | | | an be duplicated if additional space is n | | | | |
| (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, pro- gram services, investments, grants to recipients located in the region) | is a pro describe | vity listed in gram service specific typ (s) in the reg | e, pe | (f) Total expenditures for and investments in the region |
| CENTRAL AMERICA AND | | | | | | | |
| THE CARIBBEAN | | | INVESTMENTS | | | | 1,913,431. |
| | | | | | | | |
| EUROPE (INCLUDING | | | | | | | |
| ICELAND & GREENLAND) | | | INVESTMENTS | | | | 4,134,255. |
| | | | | | | | |
| EUROPE (INCLUDING | | | | | | | |
| ICELAND & GREENLAND) | 3 | | GRANTS TO RECIPIENTS | | | | 5,110,569. |
| | | | | | | | |
| | | | | | | | |
| RUSSIA AND | | | | | | | 2 206 052 |
| NEIGHBORING STATES | | | GRANTS TO RECIPIENTS | | | | 3,326,973. |
| | | | | | | | |
| EAST ASIA AND THE | | | | | | | |
| PACIFIC | | | PROGRAM SERVICE | CONVENING | | | 923,157. |
| | | | | | | | |
| EUROPE (INCLUDING | | | | | | | |
| ICELAND & GREENLAND) | 5 | | PROGRAM SERVICE | CONVENING | | | 789,161. |
| | | | | | | | |
| EUROPE (INCLUDING | | | | | | | |
| ICELAND & GREENLAND) | 2 | | FUNDRAISING | | | | 231,224. |
| | 1 | | | | | | _, |
| | | | | | | | |
| SOUTH ASIA | | | PROGRAM SERVICE | CONVENING | | | 220,105. |
| 3 a Subtotal | 10 | 0 | | | | | 16,648,875. |
| b Total from continuation | | | | | | | <u> </u> |
| sheets to Part I | 0 | 0 | | | | | ٥. |
| c Totals (add lines 3a and 3b) | 10 | 0 | | | | | 16,648,875. |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

UNITED STATES

52-0954751

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV appraisal, other) |
|--|--|-------------------|----------------------------------|-----------------------------|---------------------------------|---|---|--|
| | | EUROPE (INCLUDING | DEMOCRACY | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | 164,321. | FUND TRANSFER | ٥. | | |
| | | | | | | | | |
| | | EUROPE (INCLUDING | DEMOCRACY | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | 108,092. | FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING | DEMOCRACY | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | 81 484 | FUND TRANSFER | 0. | | |
| | | | | | | | | |
| | | EUROPE (INCLUDING | DEMOCRACY | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | 80,118. | FUND TRANSFER | ٥. | | |
| | | | | | | | | |
| | | EUROPE (INCLUDING | DEMOCRACY | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | 72,749. | FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING | DEMOCRACY | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | 71,254. | FUND TRANSFER | 0. | | |
| | | | | , | | | | |
| | | EUROPE (INCLUDING | DEMOCRACY | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | 71,211. | FUND TRANSFER | 0. | | |
| | | | | | | | | |
| | | EUROPE (INCLUDING | | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | | FUND TRANSFER | 0. | | |
| | | | recognized as charities by the f | | • | | | 224 |
| exempt 501(c)(3) orga 3 Enter total number of | | | or counsel has provided a sect | tion 501(c)(3) equ | uivalency letter | 🟲 - | | 33: |

Schedule F (Form 990) 2021

Page **2**

| | | MAN MARSHALL FUND | OF THE | | | | | |
|-------------------------------|---|--|--|---|---|--|---|---|
| Schedule F (Form 990) | UNITED S | | | | 52-0954 | | | Page 2 |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | Assistance to Organiza (c) Region | tions or Entities Outside the (d) Purpose of grant | United States. (e) Amount of cash grant | (Schedule F (Form 9 (f) Manner of cash disbursement | 90), Part II, line 1) (g) Amount of non-cash assistance |) (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 68,553. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 66,947. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 63,761. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 63,450. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 63,424. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 60,209. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 58,778. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 58,375. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 56,597. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F | (Form 990) | THE GERI UNITED S | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 1751 | | Page 2 |
|----------------------|-----------------|---|--|--|-----------------------------|---------------------------------|---|--|---|
| Part II | 1 1 | | | tions or Entities Outside the | United States. | | |) | |
| 1 (a) Name | of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 54,781. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 54,536. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 54,297. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 53,127. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 49,700. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 47,592. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 47,412. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 47,001. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 46,552. | ELECTRONIC FUND TRANSFER | 0. | | |

| | | MAN MARSHALL FUND | OF THE | 52-0954751 | | | | |
|---------------------------|---|--------------------------------|---------------------------------------|-----------------------------|---------------------------------|---------------------------------------|---------------------------|---|
| Schedule F (Form 990) | UNITED | | | | | | | |
| Part II Continuation of 1 | | Assistance to Organiza | tions or Entities Outside the | | | 90), Part II, line 1 (g) Amount of |) (h) Description | (i) Method of |
| (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | non-cash assistance | of non-cash assistance | valuation (book, FMV, appraisal, other) |
| | | EUROPE (INCLUDING | DEMOCRACY | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | 44 980. | FUND TRANSFER | Ο. | | |
| | | , | | , | | | | |
| | | EUROPE (INCLUDING | DEMOCRACY | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | 44,151. | FUND TRANSFER | 0. | | |
| | | | | | | | | |
| | | EUROPE (INCLUDING | | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | 42.045 | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | 43,947. | FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING | DEMOCRACY | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | 43,559. | FUND TRANSFER | 0. | | |
| | | | | , | | | | |
| | | EUROPE (INCLUDING | DEMOCRACY | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | 43,266. | FUND TRANSFER | 0. | | |
| | | | | | | | | |
| | | EUROPE (INCLUDING | | | | | | |
| | | ICELAND & GREENLAND) | BUILDING/SUPPORT FOR | 42 020 | ELECTRONIC | 0. | | |
| | | GREENLAND) | CIVIL SOCIETY | 42,939. | FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING | DEMOCRACY | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | 42,000. | FUND TRANSFER | 0. | | |
| | | | | _ | | | | |
| | | EUROPE (INCLUDING | DEMOCRACY | | | | | |
| | | ICELAND & | BUILDING/SUPPORT FOR | | ELECTRONIC | | | |
| | | GREENLAND) | CIVIL SOCIETY | 41,702. | FUND TRANSFER | 0. | | |
| | | | | | | | | |
| | | EUROPE (INCLUDING ICELAND & | | | ELECTRONIC | | | |
| | | GREENLAND) | BUILDING/SUPPORT FOR CIVIL SOCIETY | 41 379 | FUND TRANSFER | 0. | | |
| | | | CTATT DOCTUTI | ±1,579. | FORD INAMSFER | υ. | | |

| Schedule F (Form 990) | UNITED : | MAN MARSHALL FUND STATES | OF THE | | Page 2 | | | |
|---------------------------------------|---|--|--|---------------------------------|---------------------------------|---|--|--|
| · · · · · · · · · · · · · · · · · · · | of Grants and Other | Assistance to Organiza | tions or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1) | | r ugo z |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 40,909. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 39,250. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 39,133. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 37,420. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 36,562. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 36,326. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 35,170. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 35,012. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 33,583. | ELECTRONIC FUND TRANSFER | 0. | | |

| | | MAN MARSHALL FUND | OF THE | E2 00E47E1 | | | | |
|---|----------------------|--|--|---|---|---|---|---|
| Schedule F (Form 990) | UNITED | | | 52-0954751 | | | | |
| Part II Continuation 1 (a) Name of organization | (b) IBS code section | (c) Region | tions or Entities Outside the (d) Purpose of grant | United States. (e) Amount of cash grant | (Schedule F (Form 9 (f) Manner of cash disbursement | 90), Part II, line 1 (g) Amount of non-cash assistance |) (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 33,136. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 32,643. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 32,505. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 30,791. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 30,590. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 30,552. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 30,508. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 30,112. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 29,326. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 1751 | | Page 2 |
|-------------------------------|---|--|--|---------------------------------|---------------------------------|---|--|--|
| | | | tions or Entities Outside the | United States. | | |) | T age Z |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 29,138. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 29,130. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 29,079. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 29,002. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 28,779. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 27,213. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 26,908. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 26,884. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 26,873. | ELECTRONIC FUND TRANSFER | 0. | | |

| | | MAN MARSHALL FUND | OF THE | 52-0954751 | | | | | |
|---|---|--|--|---|---|---|---|---|--|
| Schedule F (Form 990) | UNITED | | | | | | | Page 2 | |
| Part II Continuation o 1 (a) Name of organization | f Grants and Other ((b) IRS code section and EIN (if applicable) | Assistance to Organiza (c) Region | tions or Entities Outside the (d) Purpose of grant | United States. (e) Amount of cash grant | (Schedule F (Form 9 (f) Manner of cash disbursement | 90), Part II, line 1 (g) Amount of non-cash assistance |) (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 26,413. | ELECTRONIC FUND TRANSFER | 0. | | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 25,626. | ELECTRONIC FUND TRANSFER | 0. | | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 25,352. | ELECTRONIC FUND TRANSFER | 0. | | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 25,018. | ELECTRONIC FUND TRANSFER | 0. | | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 24,999. | ELECTRONIC FUND TRANSFER | 0. | | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 24,999. | ELECTRONIC FUND TRANSFER | 0. | | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 24,999. | ELECTRONIC FUND TRANSFER | 0. | | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 24,999. | ELECTRONIC FUND TRANSFER | 0. | | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 24,980. | ELECTRONIC FUND TRANSFER | 0. | | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 1751 | | Page 2 |
|---------------------------------------|---|--|--|---------------------------------|---------------------------------|---|--|--|
| · · · · · · · · · · · · · · · · · · · | | | tions or Entities Outside the | United States. | | |) | T age Z |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 24,960. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 24,801. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 24,524. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 24,173. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 24,075. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 23,888. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 22,476. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 22,320. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 22,310. | ELECTRONIC FUND TRANSFER | 0. | | |

| - · · · - /- · · · · | | MAN MARSHALL FUND | OF THE | | | | | |
|---|---|--|--|-----------------------------|------------------------------------|---|---|---|
| Schedule F (Form 990) Part II Continuation of | UNITED : | | tione or Entities Outside the | United States | 52-0954 | | \ | Page 2 |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | tions or Entities Outside the (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance |) (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 22,241. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 21,722. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 20,860. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 20,769. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 20,729. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 20,622. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 20,014. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 19,800. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 19,444. | ELECTRONIC FUND TRANSFER | 0. | | |

| | (5 | THE GER UNITED | MAN MARSHALL FUND | OF THE | | 52-0954 | 1751 | | |
|---|-----------------|---|--|--|-----------------------------|------------------------------------|---|--|---|
| | (Form 990) | | | tions or Entities Outside the | Inited States | | |) | Page 2 |
| 1 | of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 19,382. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 19,351. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 19,327. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 19,215. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 18,961. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 18,935. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 18,750. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 18,667. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 18,362. | ELECTRONIC FUND TRANSFER | ٥. | | |

| | | MAN MARSHALL FUND | OF THE | 52 0054751 | | | | |
|---|--|--|--|---|---|---|---|---|
| Schedule F (Form 990) | UNITED | | | 52-0954751 | | | | |
| Part II Continuation of the second | of Grants and Other ((b) IRS code section and EIN (if applicable) | (c) Begion | tions or Entities Outside the (d) Purpose of grant | United States. (e) Amount of cash grant | (Schedule F (Form 9 (f) Manner of cash disbursement | 90), Part II, line 1 (g) Amount of non-cash assistance |) (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 18,085. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 17,670. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 17,500. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 17,500. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 17,430. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 17,320. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 17,073. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 17,000. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 16,667. | ELECTRONIC FUND TRANSFER | 0. | | |

| | (= | UNITED S | MAN MARSHALL FUND | OF THE | | 52-0954 | 1751 | | D |
|------------|-----------------|---|--|--|-----------------------------|------------------------------------|---|--|---|
| Schedule F | 1 / | | | tions or Entities Outside the | Inited States | | |) | Page 2 |
| 1 | of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 16,653. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 16,641. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 16,607. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 16,380. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 16,280. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 16,049. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 15,896. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 15,750. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 15,606. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 1751 | | Page 2 |
|-------------------------------|---|--|--|-----------------------------|---------------------------------|---|--|--|
| | | | tions or Entities Outside the | United States. | | |) | |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 15,480. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 15,453. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 15,435. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 15,182. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 15,026. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,991. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,967. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,952. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,678. | ELECTRONIC FUND TRANSFER | 0. | | |

| | | MAN MARSHALL FUND | OF THE | | | | | |
|-------------------------------|---|--|--|-----------------------------|---------------------------------|--|--|---|
| Schedule F (Form 990) | UNITED | | | 52-0954751 | | | | |
| Part II Continuation | of Grants and Other | Assistance to Organiza | tions or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1 |) | |
| 1 (a) Name of organizatior | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,583. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,583. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,583. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,583. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,580. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,572. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,560. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,554. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 4751 | | Page 2 |
|---------------------------------------|---|--|--|-----------------------------|---------------------------------|---|---|--|
| · · · · · · · · · · · · · · · · · · · | | | tions or Entities Outside the | United States. | | | | i age z |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,531. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,482. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,465. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,430. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,318. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,292. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,280. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,149. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,025. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | 52-0954751 | | | | |
|-------------------------------|---|--|--|-----------------------------|---------------------------------|---|---|--|
| | of Grants and Other | Assistance to Organiza | tions or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1) | | Page 2 |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,016. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 13,752. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 13,563. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 13,462. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 13,462. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 13,441. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 13,100. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,920. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,500. | ELECTRONIC FUND TRANSFER | 0. | | |

| . . / . | | MAN MARSHALL FUND | OF THE | 52-0954751 | | | | |
|---|---|--|--|-----------------------------|------------------------------------|---|---|---|
| Schedule F (Form 990) Part II Continuation of | UNITED | | tione or Entities Outside the | United States | | | \ | Page 2 |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | tions or Entities Outside the (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance |) (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,500. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,500. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,493. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,480. | ELECTRONIC FUND TRANSFER | ٥. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,450. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,450. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,410. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,178. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 11,988. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED : | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 1751 | | Page 2 |
|-------------------------------|---|--|--|---------------------------------|---------------------------------|---|--|--|
| | of Grants and Other | Assistance to Organiza | tions or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1) | | r ugo z |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 11,886. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 11,538. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 11,533. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 11,349. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 11,292. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 11,246. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 11,018. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 10,973. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 10,605. | ELECTRONIC FUND TRANSFER | 0. | | |

| | | MAN MARSHALL FUND | OF THE | | | | | |
|---|---|--|--|-----------------------------|------------------------------------|---|---|---|
| Schedule F (Form 990) Part II Continuation of | UNITED S | | tione on Fatilities Outside the | | 52-0954 | | <u>, </u> | Page 2 |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | tions or Entities Outside the (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance |) (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 10,313. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 10,014. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 10,000. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 9,744. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 9,600. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 9,376. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 9,228. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 9,086. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 8,912. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED : | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 4751 | | Page 2 |
|-------------------------------|---|--|--|---------------------------------|---------------------------------|---|--|--|
| | | | tions or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1) | | r ugo z |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 8,905. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 8,760. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 8,300. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 8,278. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 7,814. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 7,490. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 7,143. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 7,143. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,948. | ELECTRONIC FUND TRANSFER | 0. | | |

| / | | MAN MARSHALL FUND | OF THE | | | | | |
|---|---|--|--|-----------------------------|------------------------------------|---|---|---|
| Schedule F (Form 990) Part II Continuation of | UNITED | | tione or Entities Autoide the | United States | 52-0954 | | \ | Page 2 |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | tions or Entities Outside the (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance |) (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,250. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,238. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,195. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,175. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,049. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,032. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 5,946. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 5,638. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 5,637. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F | F (Form 990) | THE GER UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 1751 | | Page 2 |
|---------------|-----------------|---|--|--|-----------------------------|---------------------------------|---|--|---|
| Part II | | f Grants and Other | Assistance to Organiza | tions or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1 |) | |
| 1 (a) Name | of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 5,556. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 5,421. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 5,373. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | EUROPE (INCLUDING ICELAND & GREENLAND) | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 5,218. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 465,863. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 353,402. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 238,435. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 61,177. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 60,000. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 4751 | | Page 2 |
|-------------------------------|---|-------------------------------------|--|-----------------------------|---------------------------------|--|--|---|
| | of Grants and Other | Assistance to Organiza | ations or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1 |) | |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 58,264. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 56,000. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 47,681. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 40,126. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 37,477. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 35,000. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 30,000. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 29,167. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 28,480. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 4751 | | Page 2 |
|-------------------------------|---|-------------------------------------|--|-----------------------------|---------------------------------|--|---|---|
| | of Grants and Other | Assistance to Organiz | ations or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1 |) | |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 28,267. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 28,229. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 27,538. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 27,404. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 26,598. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 25,556. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 25,452. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 25,387. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 24,999. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 4751 | | Page 2 |
|-------------------------------|---|-------------------------------------|--|-----------------------------|---------------------------------|--|---|---|
| | of Grants and Other | Assistance to Organiz | ations or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1 |) | |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 24,972. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 24,467. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 24,000. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 23,903. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 23,902. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 23,795. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 23,761. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 23,007. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 22,058. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 4751 | | Page 2 |
|-------------------------------|---|-------------------------------------|--|-----------------------------|---------------------------------|--|---|---|
| | of Grants and Other | Assistance to Organiz | ations or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1 |) | |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 21,805. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 21,299. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 20,483. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 20,450. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 20,156. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 20,000. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 19,857. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 19,725. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 19,580. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 4751 | | Page 2 |
|-------------------------------|---|-------------------------------------|--|-----------------------------|---------------------------------|--|--|---|
| | of Grants and Other | Assistance to Organization | ations or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1 |) | |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 19,542. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 19,426. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 19,200. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 19,117. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 18,999. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 18,853. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 18,713. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 18,617. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 18,047. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (F | Form 990) | UNITED S | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 1751 | | Page 2 |
|---------------|---------------|---|-------------------------------------|--|-----------------------------|---------------------------------|---|--|---|
| | , | | | ations or Entities Outside the | United States. | (Schedule F (Form 9 | 90). Part II. line 1 |) | r ugo L |
| 1 | forganization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 18,000. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 17,500. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 17,500. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 16,718. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 16,653. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 16,423. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 16,215. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 16,199. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 15,402. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 4751 | | Page 2 |
|-------------------------------|---|-------------------------------------|--|-----------------------------|---------------------------------|--|---|---|
| | of Grants and Other | Assistance to Organiz | ations or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1 |) | |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 15,400. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 15,333. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 15,169. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 15,056. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,935. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,629. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,583. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,583. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,581. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 4751 | | Page 2 |
|-------------------------------|---|-------------------------------------|--|-----------------------------|---------------------------------|--|---|---|
| | of Grants and Other | Assistance to Organiz | ations or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1 |) | |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,551. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,551. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,391. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,285. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 14,285. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 13,771. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 13,536. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 13,290. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 13,125. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 1751 | | Page 2 |
|-------------------------------|---|-------------------------------------|--|---------------------------------|---------------------------------|--|--|---|
| | of Grants and Other | Assistance to Organiz | ations or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1 |) | |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,649. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,562. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,500. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,500. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,471. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,400. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,183. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 12,148. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 11,910. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 1751 | | Page 2 |
|-------------------------------|---|-------------------------------------|--|---------------------------------|---------------------------------|--|--|---|
| | of Grants and Other | Assistance to Organiz | ations or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1 |) | · |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 11,342. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 11,318. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 11,153. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 10,781. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 10,310. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 10,250. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 10,243. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 10,196. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 10,176. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | | | 52-0954 | 4751 | | Page 2 |
|-------------------------------|---|-------------------------------------|--|-----------------------------|---------------------------------|--|---|--|
| | of Grants and Other | Assistance to Organiz | ations or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1) |) | |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV appraisal, other) |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 10,133. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 10,086. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 9,758. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 9,520. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 9,434. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 9,093. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 9,054. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 8,880. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 8,571. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (F | Form 990) | UNITED S | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 1751 | | Page 2 |
|---------------|---------------|---|-------------------------------------|--|-----------------------------|---------------------------------|---|---|---|
| | | | | ations or Entities Outside the | United States. | (Schedule F (Form 9 | 90). Part II. line 1) |) | r ugo z |
| 1 | forcenization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 8,563. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 8,333. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 8,327. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 8,320. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 8,300. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 8,082. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 8,000. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 7,976. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 7,942. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (F | Form 990) | UNITED : | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 1751 | | Page 2 |
|---------------|---------------|---|-------------------------------------|--|-----------------------------|---------------------------------|---|---|---|
| | | | | ations or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1) |) | |
| 1 | forganization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 7,773. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 7,555. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 7,550. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 7,532. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,750. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,500. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,441. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,250. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,247. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (| (Form 990) | UNITED : | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 1751 | | Page 2 |
|--------------|--------------|---|-------------------------------------|--|-----------------------------|---------------------------------|---|---|---|
| | • | | | ations or Entities Outside the | United States. | | |) | r age z |
| 1 | organization | (b) IRS code section and EIN (if applicable) | (c) Begion | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,209. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,192. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,192. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 6,000. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 5,988. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 5,908. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 5,868. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 5,438. | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | 5,415. | ELECTRONIC FUND TRANSFER | 0. | | |

| Schedule F (Form 990) | UNITED | MAN MARSHALL FUND STATES | OF THE | | 52-0954 | 4751 | | Page 2 |
|-------------------------------|---|-------------------------------------|--|----------------|---------------------------------|---|--|---|
| | | | tions or Entities Outside the | United States. | | |) | |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (a) Region | (d) Purpose of grant | (e) Amount | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | | ELECTRONIC FUND TRANSFER | 0. | | |
| | | RUSSIA AND NEIGHBORING STATES | DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY | | ELECTRONIC FUND TRANSFER | 0. | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |

THE GERMAN MARSHALL FUND OF THE UNITED STATES 52-0954751 Schedule F (Form 990) 2021 Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. **(h)** Method of valuation (book, FMV, appraisal, other) (e) Manner of cash disbursement (c) Number of (d) Amount of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant noncash noncash assistance assistance

Schedule F (Form 990) 2021

Page 3

| THE GERMAN MARSHALL FUND OF THE | | |
|--|---|--|
| Ile F (Form 990) 2021 UNITED STATES | 52-0954751 | Page 4 |
| IV Foreign Forms | | |
| | | |
| Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," | | |
| the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign | | |
| Corporation (see Instructions for Form 926) | X Yes | No No |
| Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may | | |
| be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and | | |
| Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a | | |
| U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | Yes | X No |
| Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," | | |
| the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to | | |
| Certain Foreign Corporations (see Instructions for Form 5471) | X Yes | No No |
| Was the organization a direct or indirect shareholder of a passive foreign investment company or a | | |
| qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, | | |
| Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing | | |
| Fund (see Instructions for Form 8621) | X Yes | No No |
| Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," | | |
| the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain | | |
| Foreign Partnerships (see Instructions for Form 8865) | Yes | X No |
| Did the organization have any operations in or related to any boycotting countries during the tax year? If | | |
| "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see | | |
| Instructions for Form 5713; don't file with Form 990) | Yes | X No |
| | Ide F (Form 990) 2021 UNITED STATES IV Foreign Forms Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)</i> Did the organization have an interest in a foreign trust during the tax year? <i>If</i> "Yes," <i>the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) Did the organization have an ownership interest in a foreign corporation during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)</i> Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If</i> "Yes," <i>the organization Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)</i> Did the organization have an ownership interest in a foreign partnership during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Form 8621</i> Unformation Return by a shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)<</i> | UNITED STATES 52-0954751 Poreign Forms States Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If</i> "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) X Did the organization have an interest in a foreign trust during the tax year? <i>If</i> "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520 - A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) Yes Did the organization have an ownership interest in a foreign corporation during the tax year? <i>If</i> "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) X Yes Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax yea?? <i>If</i> "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing X Yes Did the organization have an ownership interest in a foreign partnership during the tax year? <i>If</i> "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865, Return of U.S. Pers |

Schedule F (Form 990) 2021

52-0954751

Page 5

Schedule F (Form 990) 2021 UNITED STATES Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

PRESCREENING OF POTENTIAL GRANTEES IS AN IMPORTANT PART OF THE MONITORING

OF GRANT FUNDS. THE RESPONSIBLE STAFF PERSON IS IN TOUCH WITH THE

GRANTEE AND CONDUCTS ON-SITE MONITORING AND/OR RECEIVES INTERIM WRITTEN

OR ORAL REPORTS. ADDITIONALLY, ADVISORY BOARD MEMBERS HELP AND CONDUCT

MONITORING UPON REQUEST OF GMF STAFF. THE GRANTEE IS UNDER OBLIGATION TO

FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC SPENDING AND STAFF

ROUTINELY MONITOR SPENDING. MANY OF GMF'S GRANTS ARE INDEPENDENTLY

REVIEWED BY EXTERNAL EVALUATORS AS ANOTHER LEVEL OF OVERSIGHT. AT THE

CLOSE OF THE GRANT PERIOD, THE GRANTEE IS REQUIRED TO PROVIDE A DETAILED

NARRATIVE AND FINANCIAL REPORT TO GMF.

PART I, LINE 3:

THE ORGANIZATION USES GAAP TO REPORT EXPENDITURES IN A FOREIGN REGION.

| SCHEDULE I (Form 990) | | Go | irants and Oth vernments, ar | nd Individual | s in the Ŭni | ted States | | OMB No. 1545-0047 |
|---|--|---------------------|---|--|---|---|---------------------------------------|--|
| Department of the Treasury Internal Revenue Service | | Compl | ete if the organizatio | n answered "Yes" Attach to Forn rs.gov/Form990 for | m 990. | | | Open to Public Inspection |
| Name of the organizati | ION THE GERMAN MAR UNITED STATES | SHALL FUND OF | | | | | | Employer identification number 52-0954751 |
| Part I General Ir | nformation on Grants ar | nd Assistance | | | | | | 52-095475I |
| | zation maintain records to | | amount of the grants | or assistance. the | arantees' eligibility | for the grants or assis | stance. and the selecti | on |
| - | award the grants or assist | | - | | | - | | 🔀 Yes 🗌 No |
| | IV the organization's pro- | | | | | | | |
| | d Other Assistance to E hat received more than \$ | - | | | | anization answered "Y | ′es" on Form 990, Parl | t IV, line 21, for any |
| ., | ddress of organization vernment | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| AMERICAN COUNCIL 14 EAST 60TH STRE | | | | | | | | |
| NEW YORK, NY 1002 | 22 | 13 - 1889074 | 501 (C) (3) | 19,872. | 0. | | | TRANSATLANTIC DIALOGUE |
| AMERICAN INSTITUT | TE FOR | | | | | | | |
| CONTEMPORARY GERM | MAN STUDIES - 1776 | | | | | | | |
| MASSACHUSETTES AV | VENUE NW, SUITE | | | | | | | |
| 600 - WASHINGTON | , DC 20036 | 52-1309525 | 501 (C)(3) | 19,872. | 0. | | | TRANSATLANTIC DIALOGUE |
| THE ASSOCIATION C OF CONGRESS - 140 WASHINGTON, DC 20 | | 54-0883744 | 501 (C)(3) | 39,744. | 0. | | | TRANSATLANTIC DIALOGUE |
| CENTER FOR NEW AN 1152 15TH ST NW S | SUITE 950 | | | | | | | |
| WASHINGTON, DC 20 | 0005 | 20-8084828 | 501 (C)(3) | 103,246. | 0. | | | TRANSATLANTIC DIALOGUE |
| | | | | | | | | |
| | | | | | | | | |
| 2 Enter total numb | per of section 501(c)(3) ar | nd government org | anizations listed in th | e line 1 table | | • | • | 4 |
| | per of other organizations | | | ······ | | | | 0 |
| LHA For Paperwork | Reduction Act Notice, | see the Instruction | ons for Form 990. | | | | | Schedule I (Form 990) 2021 |

Schedule I (Form 990) 2021

UNITED STATES

52-0954751

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non- cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---------------------------------|---------------------------------|---------------------------------|---------------------------------------|--|---------------------------------------|
| | | | | | |
| SSISTANCE | 6 | 9,919. | 0. | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

GMF'S APPLICATION PROCESS OF POTENTIAL GRANTEES IS AN IMPORTANT PART OF THE

MONITORING OF GRANT FUNDS. ONCE APPROVED, THE RESPONSIBLE STAFF PERSON

REVIEWS THE INTERIM WRITTEN REPORTS RECEIVED FROM THE GRANTEE. THE GRANTEE

IS REQUIRED TO FOLLOW THE GRANT BUDGET AS APPROVED. STAFF ROUTINELY

MONITORS SPENDING. AT THE CLOSE OF THE GRANT PERIOD, THE GRANTEE IS

REQUIRED TO PROVIDE A DETAILED NARRATIVE AND FINANCIAL REPORT TO GMF.

| SCH | IEDULE J | Compensation Information | ОМВ | No. 1545-0 | 047 |
|--------|------------------------|--|----------------------------------|------------------------|---------|
| (For | m 990) | For certain Officers, Directors, Trustees, Key Employees, and Highest | 2 | 02 [.] | 1 |
| | | Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23. | | | |
| | ment of the Treasury | Attach to Form 990. | | n to Pul | |
| - | Revenue Service | ► Go to www.irs.gov/Form990 for instructions and the latest information. | | spection | |
| name | e of the organization | N THE GERMAN MARSHALL FUND OF THE | Employer identific 52-0954751 | | umber |
| Par | t I Question | s Regarding Compensation | 52-0954751 | | |
| 1 41 | u Question | | | Var | |
| 10 | Chock the appropri | ate hex(es) if the exception provided any of the following to or far a person listed on Form 9 | | Yes | s No |
| | | ate box(es) if the organization provided any of the following to or for a person listed on Form 9 line 1a. Complete Part III to provide any relevant information regarding these items. | 90, | | |
| י ן | First-class or c | | | | |
| ſ | Travel for com | | | | |
| ſ | | ation and gross-up payments Health or social club dues or initiation fees | | | |
| ſ | = | spending account Personal services (such as maid, chauffeur | chef) | | |
| L | | | | | |
| b | If any of the boxes | on line 1a are checked, did the organization follow a written policy regarding payment or | | | |
| | | provision of all of the expenses described above? If "No," complete Part III to explain | 1 | b X | |
| | | n require substantiation prior to reimbursing or allowing expenses incurred by all directors, | ····· | | |
| | | rs, including the CEO/Executive Director, regarding the items checked on line 1a? | | 2 X | _ |
| | | | | _ | |
| 3 | Indicate which. if ar | ny, of the following the organization used to establish the compensation of the organization's | | | |
| | - | ector. Check all that apply. Do not check any boxes for methods used by a related organization | n to | | |
| | | ation of the CEO/Executive Director, but explain in Part III. | | | |
|] | Compensation | | | | |
| Ī | | compensation consultant X Compensation survey or study | | | |
| Ī | X Form 990 of o | | mmittee | | |
| - | | 5 | | | |
| 4 | During the year, dic | any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a re | | | | |
| a | Receive a severanc | e payment or change-of-control payment? | 4 | а | x |
| b | Participate in or rec | eive payment from a supplemental nonqualified retirement plan? | | b | Х |
| cl | Participate in or rec | eive payment from an equity-based compensation arrangement? | | c | Х |
| I | If "Yes" to any of lir | nes 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | | | | | |
| (| Only section 501(c |)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed o | on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| (| contingent on the r | evenues of: | | | |
| a | The organization? | | 5 | ia | X |
| | | ation? | | ib | X |
| I | If "Yes" on line 5a c | or 5b, describe in Part III. | | | |
| 6 | For persons listed o | on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the n | | | | |
| | | | | ia | X |
| b, | Any related organiz | ation? | | ib | X |
| | | or 6b, describe in Part III. | | | |
| | | on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | | | |
| | | nes 5 and 6? If "Yes," describe in Part III | | 7 | X |
| | | reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | |
| | | | | в | X |
| | | id the organization also follow the rebuttable presumption procedure described in | | | |
| | | 1 53.4958-6(c)? | | 9 | |
| LHA | For Paperwork R | eduction Act Notice, see the Instructions for Form 990. | Schedule J (F | orm 99 | 0) 2021 |

Schedule J (Form 990) 2021 UNITED STATES

52-0954751

Page **2**

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of W | -2 and/or 1099-MIS0 compensation | C and/or 1099-NEC | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) |
|-----------------------------------|------|--------------------------|---|---|-----------------------------------|-------------------------|------------------------------------|---|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | | | reported as deferred on prior Form 990 |
| (1) KAREN DONFRIED (ENDING 09/21) | (i) | 346,880. | 75,000. | 1,279. | 27,050. | 17,637. | 467,846. | ٥. |
| PRESIDENT | (ii) | Ο. | 0. | 0. | 0. | 0. | 0. | 0. |
| (2) TIM CHILDRESS | (i) | 250,144. | 0. | 1,608. | 24,635. | 9,784. | 286,171. | 0. |
| VP/CFO | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (3) IAN LESSER | (i) | 221,041. | 6,328. | 17,955. | 24,059. | 669. | 270,052. | 0. |
| VP, BRUSSELS | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (4) KATHERINE SMYTH HASKINS | (i) | 222,383. | 0. | 207. | 6,947. | 803. | 230,340. | 0. |
| CDO/VP, EXTERNAL AFFAIRS | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (5) KAREN KORNBLUH | (i) | 182,169. | 0. | 759. | 19,714. | 31,254. | 233,896. | 0. |
| SENIOR FELLOW AND DIRECTOR | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (6) STEVEN BOSACKER | (i) | 181,386. | 0. | 1,045. | 15,743. | 7,637. | 205,811. | 0. |
| DIRECTOR, GMF CITIES | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (7) KATE MCCARRY | (i) | 162,484. | 0. | 891. | 16,449. | 634. | 180,458. | ٥. |
| HR DIRECTOR | (ii) | 0. | 0. | 0. | ٥. | 0. | 0. | ٥. |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |

Schedule J (Form 990) 2021

UNITED STATES

52-0954751

Page 3

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

THE FOLLOWING EMPLOYEE RECEIVED TAX INDEMNIFICATION, WHICH IS TAXABLE TO

THE EMPLOYEE:

IAN LESSER: 16,430.

Schedule J (Form 990) 2021

| (Form Departme | evenue Service Attach to | Complete if the orga | explanation answere explanations, and to www.irs.gov/F | formation on Ta d "Yes" on Form 99 I any additional info orm990 for instruct | 0, Part IV, rmation in | line 24a. Part VI. | Provide descrip | tions, | | | C | 20 Open t Ispec | | lic |
|-------------------|--|----------------------|--|---|---------------------------|-----------------------|-----------------|-------------------------------|-----|--------------|---------|-----------------------|-----------------|-----|
| Name | of the organization THE GERMAN MARSH UNITED STATES | ALL FUND OF THE | 3 | | | | | | - | - | identif | | n num | ber |
| Part I | Bond Issues | | | | | | | | | | | | | |
| | (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issu | e price | (f) Description | (f) Description of purpose (g | | (g) Defeased | | behalf suer | (i) Po finan | |
| | | | | | | | | | Yes | No | Yes | No | Yes | No |
| | | | | | | | CURRENT REFU | NDING OF | | | | | | |
| A DI | STRICT OF COLUMBIA | 53-6001131 | 000000000 | 04/01/16 | 9,4 | 00,000. | PRIOR ISSUE | | | x | | х | | Х |
| В | | | | | | | | | | | | | | |
| с | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| <u>D</u> | | | | | | | | | | | | | | |
| Part I | I Proceeds | | | | | | | | | | | | | |
| | | | | Α | | | В | С | | | | D | | |
| - | | <u></u> | | | | | | | | | | | | |
| - | Amount of bonds legally defeased | | | | 100,000. | | | | | | | | | |
| | Total proceeds of issue | | | | 100,000. | | | | | | | | | |
| | Gross proceeds in reserve funds | | | | | | | | | | | | | |
| - | | <u> </u> | | | | | | | | | | | | |
| | | | | | .86,891. | | | | | | | | | |
| | Due dit only and an and fuence and a sola | | | | , | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 10 (| Capital expenditures from proceeds | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 12 (| Other unspent proceeds | | | | | | | | | | | | | |
| 13 \ | Year of substantial completion | | | | | | | | | | | | | |
| | | | | Yes | No | Yes | No | Yes | No | | Yes | | No | |
| | Vere the bonds issued as part of a refunding i | • | | | | | | | | | | | | |
| | f issued prior to 2018, a current refunding issu | | | X | | | | | | | | | | |
| | Vere the bonds issued as part of a refunding i | | - | | x | | | | | | | | | |
| | ssued prior to 2018, an advance refunding iss | | | | Δ | | | | | _ | | + | | |
| | tas the final allocation of proceeds been mad | | | • | | | | | | | | + | | |
| | Does the organization maintain adequate bool inal allocation of proceeds? | | •• | x | | | | | | | | | | |
| | | | | | | | | | | | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

| Part III Private Business Use | | | | | | | | ŭ |
|--|-----|----------|-----|----------|-----|----------|-----|----------|
| | | 4 | | в | | 2 | C | , |
| 1 Was the organization a partner in a partnership, or a member of an LLC, | Yes | No | Yes | No | Yes | No | Yes | No |
| which owned property financed by tax-exempt bonds? | 100 | x | 100 | | 100 | | 100 | |
| 2 Are there any lease arrangements that may result in private business use of | | | | | | | | |
| bond-financed property? | | x | | | | | | |
| 3a Are there any management or service contracts that may result in private | | | | | | | | |
| business use of bond-financed property? | | x | | | | | | |
| b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside | | | | | | | | |
| counsel to review any management or service contracts relating to the financed property? | | | | | | | | |
| c Are there any research agreements that may result in private business use of | | | | | | | | |
| bond-financed property? | | x | | | | | | |
| d If "Yes" to line 3c, does the organization routinely engage bond counsel or other | | | | | | | | |
| outside counsel to review any research agreements relating to the financed property? | | | | | | | | |
| 4 Enter the percentage of financed property used in a private business use by entities | | | | 1 | | 1 | | L |
| other than a section 501(c)(3) organization or a state or local government | | % | | % | | % | | |
| 5 Enter the percentage of financed property used in a private business use as a | | /0 | | /0 | | /0 | | |
| result of unrelated trade or business activity carried on by your organization, | | | | | | | | |
| another section 501(c)(3) organization, or a state or local government | | % | | % | | % | | |
| | | <u>%</u> | | | | % | | |
| | | 70 X | | 70 | | 70 | | |
| | | | | | | | | |
| 8a Has there been a sale or disposition of any of the bond-financed property to a non- concernmental percent other than a $501(a)(2)$ exception since the bonds were isourced? | | x | | | | | | |
| governmental person other than a 501(c)(3) organization since the bonds were issued? b If "Yes" to line 8a, enter the percentage of bond-financed property sold or | | ~ | | I | | | | L |
| | | 07 | | 0/ | | 0/ | | |
| | | % | | % | | % | | [|
| c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations | | | | | | | | |
| sections 1.141-12 and 1.145-2? | | | | | | | | |
| 9 Has the organization established written procedures to ensure that all | | | | | | | | |
| nonqualified bonds of the issue are remediated in accordance with the | х | | | | | | | |
| requirements under Regulations sections 1.141-12 and 1.145-2? | Δ | | | | | | | <u> </u> |
| | | 4 | | в | | c | C | |
| 1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and | Yes | A No | Yes | B No | Yes | No | Yes | No |
| | 162 | X | 165 | | 162 | NO | 165 | |
| Penalty in Lieu of Arbitrage Rebate? 2 If "No" to line 1, did the following apply? | | | | 1 | | | | L |
| | | x | | | | | | [|
| a Rebate not due yet? | x | | | | | | | |
| b Exception to rebate? | Δ | x | | | | | | |
| c No rebate due? | | A | | <u> </u> | | | | L |
| If "Yes" to line 2c, provide in Part VI the date the rebate computation was | | | | | | | | |
| performed | x | | | т — | | 1 | | |
| 3 Is the bond issue a variable rate issue? | Δ | | | | | | | <u> </u> |

| art IV Arbitrage (continued) | | | | | | | | |
|---|--------------------|---------------|----------|----|-----|----|-----|----|
| | | 4 | E | 3 | (| ; | |) |
| a Has the organization or the governmental issuer entered into a qualified | Yes | No | Yes | No | Yes | No | Yes | No |
| hedge with respect to the bond issue? | X | | | | | | | |
| b Name of provider | SUNTRUST | | | | | | | |
| c Term of hedge | | 15.0000000 | | | | | | |
| d Was the hedge superintegrated? | | X | | | | | | |
| e Was the hedge terminated? | | X | | | | | | |
| a Were gross proceeds invested in a guaranteed investment contract (GIC)? | | X | | | | | | |
| b Name of provider | | | | | | | | |
| c Term of GIC | | - | | | | | | |
| d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| Were any gross proceeds invested beyond an available temporary period? | | x | | | | | | |
| Has the organization established written procedures to monitor the | | | | | | | | |
| requirements of section 148? | х | | | | | | | |
| art V Procedures To Undertake Corrective Action | | | | | | | | |
| | | 4 | E | 3 | (|) | |) |
| Has the organization established written procedures to ensure that violations | Yes | No | Yes | No | Yes | No | Yes | No |
| of federal tax requirements are timely identified and corrected through the | | | | | | | | |
| or reactar tax requirements are timely identified and concord through the | | | | | | | | |
| voluntary closing agreement program if self-remediation isn't available under | | | | | | | | |
| | x s on Schedule | K. See instru | uctions. | | | | | |
| voluntary closing agreement program if self-remediation isn't available under applicable regulations? | | K. See instru | uctions. | | | | | |
| voluntary closing agreement program if self-remediation isn't available under applicable regulations? | | K. See instru | uctions. | | | | | |
| voluntary closing agreement program if self-remediation isn't available under applicable regulations? | | K. See instru | uctions. | | | | | |
| voluntary closing agreement program if self-remediation isn't available under applicable regulations? | | K. See instru | uctions. | | | | | |
| voluntary closing agreement program if self-remediation isn't available under applicable regulations? | | K. See instru | | | | | | |

| SCHEDULE O (Form 990) | Supplemental Information to Form 990 or 990 Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. |)-EZ | омв №. 1545-0047 2021 |
|----------------------------|---|------|---------------------------------|
| Department of the Treasury | Attach to Form 990 or Form 990-EZ. | | Open to Public |
| Internal Revenue Service | ► Go to www.irs.gov/Form990 for the latest information. THE GERMAN MARSHALL FUND OF THE | | Inspection |
| Name of the organization | UNITED STATES | | r identification number |
| FORM 990, PART I, I | INE 1, DESCRIPTION OF ORGANIZATION MISSION: | | |
| THE GERMAN MARSHALI | FUND OF THE UNITED STATES (GMF) IS AN AMERICAN | | |
| INSTITUTION THAT ST | RENGTHENS TRANSATLANTIC COOPERATION ON REGIONAL, | | |
| NATIONAL AND GLOBAI | CHALLENGES AND OPPORTUNITIES IN THE SPIRIT OF THE | | |
| MARSHALL PLAN. | | | |
| FORM 990, PART V, I | INE 4B, LIST OF FOREIGN COUNTRIES: | | |
| GERMANY, FRANCE, BE | LGIUM, ROMANIA, | | |
| TURKEY, POLAND, SEF | BIA | | |
| | | | |
| FORM 990, PART VI, | SECTION B, LINE 11B: | | |
| PRIOR TO FILING THE | 990 WITH THE IRS, THE GERMAN MARSHALL FUND'S REVIEW OF | | |
| THE 990 IS CONDUCTE | D BY THE OFFICERS OF THE ORGANIZATION (PRESIDENT, | | |
| EXECUTIVE VICE PRES | IDENT, AND CHIEF FINANCIAL OFFICER), AND BOARD OF | | |
| TRUSTEES. | | | |
| | | | |
| FORM 990, PART VI, | SECTION B, LINE 12C: | | |
| GERMAN MARSHALL FUN | D HAS A WRITTEN CONFLICT OF INTEREST POLICY AND ALL | | |
| TRUSTEES, OFFICERS, | AND EMPLOYEES ARE REQUIRED TO READ AND SIGN THE POLICY. | | |
| THIS POLICY IS INTE | NDED TO HELP IDENTIFY SITUATIONS THAT PRESENT POTENTIAL | | |
| CONFLICT OF INTERES | TS AND TO PROVIDE PROCEDURES TO ADDRESS ANY POTENTIAL | | |
| CONFLICTS. ADDITIC | NALLY, EACH TRUSTEE, OFFICER, AND EMPLOYEE IS REQUIRED | | |
| TO ANNUALLY SIGN A | STATEMENT AFFIRMING THE (1) RECEIPT OF THE CONFLICT OF | | |
| INTEREST POLICY; (2 |) HAS READ AND UNDERSTANDS THE POLICY; AND (3) AGREES TO | | |
| COMPLY WITH THE POI | ICY. | | |
| | | | |

| FORM 990, PART VI, SECTION B, LINE 15: |
|---|
| GERMAN MARSHALL FUND USES BOTH A COMPENSATION SYSTEM AND COMPARABILITY DATA |
| TO DETERMINE COMPENSATION FOR OFFICERS AND EMPLOYEES. THIS SYSTEM |
| EVALUATES RELATIVE MARKETPLACE JOB WORTH OF THE POSITION COMPARABLE TO |
| SIMILAR POSITIONS OF OTHER LOCAL ORGANIZATIONS. THE SYSTEM ALSO EVALUATES |
| THE RELATIVE WORTH OF EACH POSITION WHEN COMPARING THE REQUIRED LEVEL OF |
| JOB COMPETENCIES AND FORMAL TRAINING AND EXPERIENCE. SENIOR MANAGEMENT AND |
| HUMAN RESOURCES PERFORMS AN ANNUAL REVIEW OF ALL COMPENSATION. |
| ADDITIONALLY, THE GOVERNANCE COMMITTEE REVIEWS AND APPROVES COMPENSATION |
| FOR THE PRESIDENT. |
| |
| FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990: |
| AK, CA, DC, FL, GA, IL, MD, MI, NC, NY, OH, OR, SC, VA, WA, WI |
| |
| FORM 990, PART VI, SECTION C, LINE 19: |
| GERMAN MARSHALL FUNDS MAKES AVAILABLE ITS GOVERNING DOCUMENTS, AUDITED |
| FINANCIAL STATEMENTS, AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE |
| GENERAL PUBLIC UPON REQUEST FOR THE SAME PERIOD OF DISCLOSURE AS SET FORTH |
| IN SECTION 6104(D). |
| |
| FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: |
| CHANGE IN SWAP VALUE 35,989. |
| LOSS FROM FOREIGN CURRENCY EXCHANGES -392,703. |
| TOTAL TO FORM 990, PART XI, LINE 9 -356,714. |
| |
| FORM 990, PART XII, LINE 2C |
| THE PROCESS FOR OVERSEEING THE AUDIT OF THE FINANCIAL STATEMENTS AND |
| SELECTION OF AN INDEPENDENT ACCOUNTANT THAT AUDITED THE FINANCIAL |
| 132212 11-11-21 Schedule O (Form 990) 2021 |

Schedule O (Form 990) 2021

Name of the organization

THE GERMAN MARSHALL FUND OF THE

UNITED STATES

Employer identification number

52-0954751

| Schedule O (Form 990) 202 | 21 | Page 2 |
|---------------------------|---------------------------------|--------------------------------|
| Name of the organization | THE GERMAN MARSHALL FUND OF THE | Employer identification number |
| | UNITED STATES | 52-0954751 |
| | | |

STATEMENTS HAS BEEN CONSISTENT WITH PRIOR YEARS.

FORM 990, PART IX, LINE 18

PAYMENTS OF TRAVEL OR ENTERTAINMENT EXPENSES FOR ANY FEDERAL, STATE, OR

LOCAL PUBLIC OFFICIALS - TO CARRY OUT ITS STATED MISSION, GMF CONVENES

MULTIPLE EVENTS ANNUALLY TO ALLOW DIALOGUE AMONG GLOBAL POLICY MAKERS

ON TRANSATLANTIC ISSUES. TRAVEL EXPENSES FOR US OFFICIALS MAY INCLUDE

AIRFARE, HOTEL, MEALS AND GROUND TRANSPORTATION WHILE PARTICIPATING IN

THESE EVENTS. GOVERNMENT OFFICIALS DO NOT RECEIVE AN HONORARIUM OR

OTHER COMPENSATIONS FOR ATTENDANCE. REQUIRED FINANCIAL DISCLOSURES ARE

MADE PROMPTLY IN ACCORDANCE WITH REGULATIONS.

| SCHEDULE R |
|-------------|
| (Farma 000) |

Department of the Treasury

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

OMB No. 1545-0047

)21 20 Open to Public Inspection

| w ire any/Earm000 | for instructions and th | a latest information | |
|------------------------|-------------------------|----------------------|--|
| vv.ii 5.uuv/rui iii330 | | | |

| Internal Revenue Service | Go to www.irs.gov/Form990 for instructions and the latest information. | | Inspection |
|--------------------------|--|--------------|---------------------|
| Name of the organization | THE GERMAN MARSHALL FUND OF THE | Employer ide | entification number |
| | UNITED STATES | 52-0954 | 4751 |

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) | (b) | (c) | (d) | (e) | (f) |
|---|-----------------------------|--------------------------|--------------|--------------------|-----------------------|
| Name, address, and EIN (if applicable) | Primary activity | Legal domicile (state or | Total income | End-of-year assets | Direct controlling |
| of disregarded entity | | foreign country) | | | entity |
| | | | | | |
| 1700 18TH STREET, LLC - SINGLE MEMBER LLC - | | | | | |
| 52-0954751, 1744 R STREET, NW, WASHINGTON, | | | | | THE GERMAN MARSHALL |
| DC 20009 | REAL ESTATE | DISTRICT OF COLUMBIA | | 9,530,428. | FUND OF UNITED STATES |
| THE TRANSATLANTIC FOUNDATION - 98-1154381 | PROMOTE GREATER COOPERATION | | | | |
| RUE DE LA LOI 155 | AND UNDERSTANDING BETWEEN | | | | THE GERMAN MARSHALL |
| BRUSSELS, BELGIUM 1040 | THE U.S. AND EUROPE | BELGIUM | 12,243. | 545,301. | FUND OF UNITED STATES |
| | | | | | |
| |] | | | | |
| | | | | | |
| | | | | | |
| |] | | | | |
| |] | | | | |

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt Part II organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | empt Code Public charity section status (if section | (f) Direct controlling entity | | g) 512(b)(13) rolled ity? |
|---|--------------------------------|--|-------------------------------|--|--|-----|---|
| | | | | 501(c)(3)) | | Yes | No |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2021 UNITED STATES

| Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. | | | | | | | | | | | | | | | | | |
|--|------------------|---|------------------------------|---|-----------------------|-----------------------------------|-----|----|-----------------|-------|-----|--|--|--|---|-----------------|---|
| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (| n) | (i) | (j) | (k) | | | | | | |
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign | Direct controlling entity | Predominant income (related, unrelated, excluded from tax under | Share of total income | Share of end-of-year assets | an | | | | | | | | Code V-UBI amount in box 20 of Schedule | manag partne | l or Percentage ^{ing} ownership |
| | | country) | | sections 512-514) | | | Yes | No | K-1 (Form 1065) | Yes I | 10 | | | | | | |
| | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| |] | | | | | | | | | | | | | | | | |
| | 1 | | | | | | | | | | | | | | | | |

| | Identification of Related Organizations Taxable as a Corporation or Trust. | Complete if the organization answered | "Yes" on Form 990, Part IV, line 34, because it had one or more related |
|--------|--|---------------------------------------|---|
| Failly | organizations treated as a corporation or trust during the tax year. | | |

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | (i Sec 512(t contr ent | (i) ction (b)(13) trolled tity? |
|--|--------------------------------|---|-------------------------------------|--|--|---|--------------------------------|------------------------------------|---|
| | | country) | | or trusty | | | | | No |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |

Schedule R (Form 990) 2021

52-0954751

Page 2

Schedule R (Form 990) 2021 UNITED STATES

| Part | Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. | | | |
|------|---|----|-----|----|
| Not | e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | Yes | No |
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | | | |
| а | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | 1a | | |
| b | Gift, grant, or capital contribution to related organization(s) | 1b | | |
| С | Gift, grant, or capital contribution from related organization(s) | 1c | | |
| d | Loans or loan guarantees to or for related organization(s) | 1d | | |
| е | Loans or loan guarantees by related organization(s) | 1e | | |
| | | | | |
| f | Dividends from related organization(s) | 1f | | |
| g | Sale of assets to related organization(s) | 1g | | |
| | Purchase of assets from related organization(s) | 1h | | |
| i | Exchange of assets with related organization(s) | 1i | | |
| j | Lease of facilities, equipment, or other assets to related organization(s) | 1j | | |
| | | | | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | 1k | | |
| Т | Performance of services or membership or fundraising solicitations for related organization(s) | 11 | | |
| m | Performance of services or membership or fundraising solicitations by related organization(s) | 1m | | |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | 1n | | |
| ο | Sharing of paid employees with related organization(s) | 10 | | |
| | | | | |

| p Reimbursement paid to related organization(s) for expenses | 1p | |
|--|----|--|
| q Reimbursement paid by related organization(s) for expenses | 1q | |
| | | |

r Other transfer of cash or property to related organization(s)
 s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

| (a) Name of related organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining amount involved |
|--|---|-------------------------------|--|
| (1) | | | |
| <u>(2)</u> | | | |
| (3) | | | |
| <u>(4)</u> | | | |
| <u>(5)</u> | | | |
| <u>(6)</u> | | | |

1r

1s

Schedule R (Form 990) 2021 UNITED STATES

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) | (b) | (c) | (d) | (e) Are all | (f) | (g) | (h) | (i) | (j) | (k) |
|-------------------------------------|------------------|---|--|----------------------------------|-------|-----------------------------------|--------------------------------|-----|------------------------------|---------------------------|
| Name, address, and EIN of entity | Primary activity | Legal domicile (state or foreign country) | Predominant income (related, unrelated, excluded from tax under sections 512-514) | partners s 501(c)(3 orgs.? | total | Share of end-of-year assets | Disprop tionat allocatio | | General of managing partner? | r Percentage ownership |
| | | | , | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | $\left \right $ | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |

Schedule R (Form 990) 2021

Schedule R (Form 990) 2021 UNITEI
Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

| Form | 990-T | E | exempt Organization Business Income Tax Return | n | OMB N | No. 1545-0047 | | | |
|------|---|------------|---|-------------------------------|--------------------------|--|--|--|--|
| | | | (and proxy tax under section 6033(e)) | | 9 | 001 | | | |
| | | For cal | endar year 2021 or other tax year beginning JUN 1, 2021 , and ending DEC 31, 2021 | · | – – | 021 | | | |
| | tment of the Treasury al Revenue Service | ► | ► Go to www.irs.gov/Form990T for instructions and the latest information. Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3) |). | Open to P 501(c)(3) (| ublic Inspection for Organizations Only | | | |
| A | Check box if address changed. | | DEmp | mployer identification number | | | | | |
| B E | xempt under section | Print | UNITED STATES | 52-0954751 | | | | | |
| X |] 501(c)(3) 408(e) 220(e) | or Type | EGroup exemption number (see instructions) | | | | | | |
| | 408A 530(a) 529(a) 529A | | City or town, state or province, country, and ZIP or foreign postal code WASHINGTON, DC 20009 | F | Chec | k box if | | | |
| | | С Во | ok value of all assets at end of year > 208, 998, 480. | 1 | an an | nended return. | | | |
| G | Check organization | | X 501(c) corporation 501(c) trust 401(a) trust Other trust | | | | | | |
| | Check if filing only to | | Claim a refund shown on Form 2439 | | | | | | |
| | | | ation filing a consolidated return with a 501(c)(2) titleholding corporation | | | ► | | | |
| | | | ed Schedules A (Form 990-T) | | 1 | | | | |
| | | | e corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? | | Yes | X No | | | |
| | The books are in car | | | 202-68 | 33-2650 |) | | | |
| Pa | rt I Total Unr | elate | d Business Taxable Income | | | | | | |
| 1 | Total of unrelated | busine | ss taxable income computed from all unrelated trades or businesses (see | | | | | | |
| | instructions) | | | 1 | | 182,940. | | | |
| 2 | D a s a s a s | | | 2 | | | | | |
| 3 | Add lines 1 and 2 | | | 3 | | 182,940. | | | |
| 4 | Charitable contrib | | see instructions for limitation rules) STMT 3 | 4 | | 3,291. | | | |
| 5 | | | taxable income before net operating losses. Subtract line 4 from line 3 | 5 | | 179,649. | | | |
| 6 | Deduction for net | operati | ng loss. See instructions STATEMENT 4 | 6 | | 149,028. | | | |
| 7 | Total of unrelated | busine | ss taxable income before specific deduction and section 199A deduction. | | | | | | |
| | Subtract line 6 from | m line 5 | j | 7 | | 30,621. | | | |
| 8 | Specific deduction | n (genei | ally \$1,000, but see instructions for exceptions) | 8 | | 1,000. | | | |
| 9 | Trusts. Section 19 | 99A deo | duction. See instructions | 9 | | | | | |
| 10 | Total deductions. | . Add lii | nes 8 and 9 | 10 | | 1,000. | | | |
| 11 | Unrelated busine | ss taxa | ble income. Subtract line 10 from line 7. If line 10 is greater than line 7, | | | | | | |
| | enter zero | | | 11 | | 29,621. | | | |
| Pa | rt II Tax Com | putati | on | | | | | | |
| 1 | Organizations tax | cable a | s corporations. Multiply Part I, line 11 by 21% (0.21) | ▶ <u>1</u> | | 6,220. | | | |
| 2 | Trusts taxable at | trust ra | ates. See instructions for tax computation. Income tax on the amount on | | | | | | |
| | Part I, line 11 from | 1: | Tax rate schedule or Schedule D (Form 1041) | 2 | <u> </u> | | | | |
| 3 | Proxy tax. See ins | structio | ns | ► <u>3</u> | | | | | |
| 4 | Other tax amounts | s. See ii | nstructions | 4 | | | | | |
| 5 | Alternative minimu | um tax (| trusts only) | 5 | | | | | |
| 6 | | | cility income. See instructions | 6 | | | | | |
| 7 | Total. Add lines 3 | throug | n 6 to line 1 or 2, whichever applies | 7 | | 6,220. | | | |
| 1114 | For Donomusels F | | on Act Nation, and instructions | | F a | 990-T (2021) | | | |

LHA For Paperwork Reduction Act Notice, see instructions.

Form **990-T** (2021)

| Form 9 | 90-T (2021) | | F | 2 age | | |
|--------|--|----------|-----|-------|--|--|
| Part | III Tax and Payments | | | | | |
| 1a | Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116) | | | | | |
| b | Other credits (see instructions) 1b | | | | | |
| с | General business credit. Attach Form 3800 (see instructions) | | | | | |
| d | Credit for prior year minimum tax (attach Form 8801 or 8827) | | | | | |
| е | Total credits. Add lines 1a through 1d | 1e | | | | |
| 2 | Subtract line 1e from Part II, line 7 | 2 | 6, | 220. | | |
| 3 | Other amounts due. Check if from: Form 4255 Form 8611 Form 8697 Form 8866 | | | | | |
| | Other (attach statement) | 3 | | | | |
| 4 | Total tax. Add lines 2 and 3 (see instructions). | | | | | |
| | section 1294. Enter tax amount here | 4 | 6, | 220. | | |
| 5 | Current net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column (k), line 4 | 5 | | 0. | | |
| 6a | Payments: A 2020 overpayment credited to 2021 6a 440. | | | | | |
| b | 2021 estimated tax payments. Check if section 643(g) election applies | | | | | |
| с | Tax deposited with Form 8868 6c | | | | | |
| d | Foreign organizations: Tax paid or withheld at source (see instructions) | | | | | |
| е | Backup withholding (see instructions) 6e | | | | | |
| f | Credit for small employer health insurance premiums (attach Form 8941) | | | | | |
| g | Other credits, adjustments, and payments: Form 2439 | | | | | |
| | Form 4136 Other Total 🕨 6g | | | | | |
| 7 | Total payments. Add lines 6a through 6g | 7 | | 440. | | |
| 8 | Estimated tax penalty (see instructions). Check if Form 2220 is attached | 8 | | 86. | | |
| 9 | Tax due. If line 7 is smaller than the total of lines 4, 5, and 8, enter amount owed STATEMENT 7 | 9 | 5, | 866. | | |
| 10 | Overpayment. If line 7 is larger than the total of lines 4, 5, and 8, enter amount overpaid | 10 | | | | |
| 11 | Enter the amount of line 10 you want: Credited to 2022 estimated tax Refunded | 11 | | | | |
| Part | IV Statements Regarding Certain Activities and Other Information (see instructions) | | | | | |
| 1 | At any time during the 2021 calendar year, did the organization have an interest in or a signature or other authority | | Yes | No | | |
| | over a financial account (bank, securities, or other) in a foreign country? If "Yes," the organization may have to file | | | | | |
| | FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country | | | | | |
| | here SEE STATEMENT 6 | | Х | | | |
| 2 | During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a | | | | | |
| | foreign trust? | | | X | | |
| | If "Yes," see instructions for other forms the organization may have to file. | | | | | |
| 3 | Enter the amount of tax-exempt interest received or accrued during the tax year | | | | | |
| 4 | Enter available pre-2018 NOL carryovers here \$ 149,028. Do not include any post-2017 NOL car | ryover | | | | |
| | shown on Schedule A (Form 990 T). Don't reduce the NOL carryover shown here by any deduction reported on Part I, line 4. | | | | | |
| 5 | Post-2017 NOL carryovers. Enter available Business Activity Code and post-2017 NOL carryovers. Don't reduce | | | | | |
| | the amounts shown below by any NOL claimed on any Schedule A, Part II, line 17 for the tax year. See instructions. | | | | | |
| | Business Activity Code Available post-2017 NOL c | arryover | | | | |
| | 900003 \$ | 7,966. | | | | |
| | \$ | | | | | |
| 6a | Did the organization change its method of accounting? (see instructions) | | | х | | |
| b | If 6a is "Yes," has the organization described the change on Form 990, 990-EZ, 990-PF, or Form 1128? If "No," | | | | | |
| | explain in Part V | <u></u> | | | | |
| Dart | V Supplemental Information | | | | | |

Part V Supplemental Information

Provide the explanation required by Part IV, line 6b. Also, provide any other additional information. See instructions.

| Sign | Under penalties of perjury, I declare that I have examine correct, and complete. Declaration of preparer (other that | | | | | wledge | e and belief, it is true, | |
|----------|--|----------------------|-------|----------|---------------|---|---------------------------|----|
| Here | | CHIEF FINANCIAL OFF: | | | | the IRS discuss this return w reparer shown below (see | vith | |
| | Signature of officer | Date | Title | | | instru | uctions)? X Yes | No |
| | Print/Type preparer's name | Preparer's signature | | Date | Check | if | PTIN | |
| Paid | | Yong | Zhava | | self- employe | ed | | |
| Preparer | YONG ZHANG, CPA | 10.9 | Zhang | 10/21/22 | | | P01249785 | |
| Use Only | Firm's name RSM US LLP | | | | | Firm's EIN ► 42-0714325 | | |
| | 1861 INTERNATIONAL DRIVE, SUITE 400 | | | | | | | |
| | Firm's address 🕨 MCLEAN, VA 22102 | | | | | Phone no. 703-336-6400 | | |

DATE FILED

TOTAL LATE PAYMENT PENALTY

| FORM 990-T | LA | | STATEMENT 1 | | | |
|-----------------------|----------|-----------------|-------------|-------|------|----------|
| DESCRIPTION | DATE | AMOUNT | BALANCE | RATE | DAYS | INTEREST |
| TAX DUE | 05/16/22 | 5,780. | 5,780. | .0400 | 45 | 29 |
| INTEREST RATE CHANGE | 06/30/22 | 0. | 5,809. | .0500 | 92 | 74 |
| INTEREST RATE CHANGE | 09/30/22 | 0. | 5,883. | .0600 | 46 | 45 |
| DATE FILED | 11/15/22 | | 5,928. | | | |
| TOTAL LATE PAYMENT IN | TEREST | | | | | 148 |
| FORM 990-T | LATI | E PAYMENT PE | NALTY | | STA | TEMENT 2 |
| DESCRIPTION | DATE | AMOUNT | BALANCE | MO | NTHS | PENALTY |
| TAX DUE | 05/16/2 | 22 ⁵ | ,780. 5 | ,780. | 6 | 173 |

11/15/22

173.

=

5,780.

| FORM 990-T | CONTRIBUTIONS SUMMARY | | STATEMENT | 3 |
|--|---|-----------------------|-----------|-----|
| | CONTRIBUTIONS SUBJECT TO 100% LIMIT CONTRIBUTIONS SUBJECT TO 25% LIMIT | | | |
| FOR TAX FOR TAX FOR TAX FOR TAX | OF PRIOR YEARS UNUSED CONTRIBUTIONS YEAR 2016 YEAR 2017 YEAR 2018 33,160 YEAR 2019 YEAR 2020 | | | |
| TOTAL CARI TOTAL CURI | RYOVER RENT YEAR 10% CONTRIBUTIONS | 33,160 | | |
| | TRIBUTIONS AVAILABLE NCOME LIMITATION AS ADJUSTED | 33,160 3,291 | | |
| EXCESS 10 | TRIBUTIONS % CONTRIBUTIONS ESS CONTRIBUTIONS | 29,869 0 29,869 | | |
| ALLOWABLE | CONTRIBUTIONS DEDUCTION | | 3,2 | 291 |
| TOTAL CON | TRIBUTION DEDUCTION | | 3,2 | 291 |
| | | | | |

| FORM 990-T | PRE 2018 NOL SCHEDULE | STATEMENT 4 |
|--|---|----------------------|
| PRE-2018 NOL CARRY FO PRE-2018 NOL DEDUCTIO | RWARD FROM PRIOR YEAR N INCLUDED IN PART I, LINE 6 | 149,028. 149,028. |
| SCHEDULE A PORTION OF SCHEDULE A ENTITY | PRE-2018 NOL SCHEDULE A SHARE | |
| 1 | 0. | |
| TOTAL SCHEDULE A SHAR | E OF PRE-2018 NOL | 0. |
| NET OPERATING DEDUCTI | N | 149,028. |
| BALANCE AFTER PRE-201 | 8 NOL DEDUCTION | 30,621. |
| EXPIRING NET OPERATIN | G LOSSES | 0. |
| CARRY FORWARD OF NET | OPERATING LOSS | 0. |

| FORM 990-T | PRE-2018 | 3 NET OPERATING | LOSS DEDUCTION | STATEMENT 5 |
|-------------|-------------------|-------------------------------|-------------------|------------------------|
| TAX YEAR | LOSS SUSTAINED | LOSS PREVIOUSLY APPLIED | LOSS REMAINING | AVAILABLE THIS YEAR |
| 05/31/12 | 257. | 257. | 0. | 0. |
| 05/31/13 | 98,039. | 98,039. | 0. | Ο. |
| 05/31/14 | 462,421. | 462,421. | 0. | 0. |
| 05/31/15 | 763,734. | 763,734. | Ο. | 0. |
| 05/31/16 | 110,898. | 110,898. | Ο. | 0. |
| 05/31/17 | 202,232. | 53,204. | 149,028. | 149,028. |
| NOL CARRYOV | ER AVAILABLE THIS | YEAR | 149,028. | 149,028. |

| FORM 990-T | NAME OF FOREIGN | COUNTRY IN WHICH | STATEMENT 6 |
|------------|------------------|--------------------|-------------|
| | ORGANIZATION HAS | FINANCIAL INTEREST | |

NAME OF COUNTRY

GERMANY FRANCE BELGIUM ROMANIA TURKEY POLAND SERBIA

| FORM 990-T | INTEREST A | ND PENALTIES | STATEMENT 7 |
|--|------------|--------------|-------------------------------|
| TAX FROM FORM 990-T, PART UNDERPAYMENT PENALTY LATE PAYMENT INTEREST LATE PAYMENT PENALTY | r IV | | 5,780. 86. 148. 173. |
| TOTAL AMOUNT DUE | | | 6,187. |

SCHEDULE A (Form 990-T)

Department of the Treasury

Internal Revenue Service

Unrelated Business Taxable Income From an Unrelated Trade or Business

Go to www.irs.gov/Form990T for instructions and the latest information.

▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

OMB No. 1545-0047

| 2 | | J | 2 | | |
|---|--|---|---|--|--|
| | | | | | |

Open to Public Inspection for 501(c)(3) Organizations Only

| A | Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES | B Employer identification number 52-0954751 | | | | |
|---|---|--|--|--|--|--|
| c | Unrelated business activity code (see instructions) > 900003 | D Sequence: 1 of 1 | | | | |

E Describe the unrelated trade or business PARTNERSHIP INVESTMENTS

| Pa | rt I Unrelated Trade or Business Income | | (A) Income | (B) Expenses | (C) Net |
|-----|---|----|------------|--------------|----------|
| 1a | Gross receipts or sales | | | | |
| b | Less returns and allowances c Balance 🕨 | 1c | | | |
| 2 | Cost of goods sold (Part III, line 8) | 2 | | | |
| 3 | Gross profit. Subtract line 2 from line 1c | 3 | | | |
| 4 a | Capital gain net income (attach Sch D (Form 1041 or Form | | | | |
| | 1120)). See instructions | 4a | 76,108. | | 76,108. |
| b | Net gain (loss) (Form 4797) (attach Form 4797). See instructions) | 4b | | | |
| с | Capital loss deduction for trusts | 4c | | | |
| 5 | Income (loss) from a partnership or an S corporation (attach statement) STATEMENT 8 | 5 | 121,048. | | 121,048. |
| 6 | Rent income (Part IV) | 6 | | | |
| 7 | Unrelated debt-financed income (Part V) | 7 | | | |
| 8 | Interest, annuities, royalties, and rents from a controlled organization (Part VI) | 8 | | | |
| 9 | Investment income of section 501(c)(7), (9), or (17) organizations (Part VII) | 9 | | | |
| 10 | Exploited exempt activity income (Part VIII) | 10 | | | |
| 11 | Advertising income (Part IX) | 11 | | | |
| 12 | Other income (see instructions; attach statement) | 12 | | | |
| 13 | Total. Combine lines 3 through 12 | 13 | 197,156. | | 197,156. |

Part II Deductions Not Taken Elsewhere See instructions for limitations on deductions. Deductions must be directly connected with the unrelated business income

| 1 | Compensation of officers, directors, and trustees (Part X) | 1 | | | |
|-----|--|------|----------|----|------------------------|
| 2 | | | | | |
| 3 | Repairs and maintenance | | | 3 | |
| 4 | Bad debts | | | 4 | |
| 5 | Interest (attach statement). See instructions | | | 5 | |
| 6 | Taxes and licenses | | | 6 | 250. |
| 7 | Depreciation (attach Form 4562). See instructions | 7 | | | |
| 8 | Less depreciation claimed in Part III and elsewhere on return | | | 8b | |
| 9 | Depletion | | | 9 | |
| 10 | Contributions to deferred compensation plans | | | 10 | |
| 11 | Employee benefit programs | | | | |
| 12 | Excess exempt expenses (Part VIII) | 12 | | | |
| 13 | Excess readership costs (Part IX) | | | 13 | |
| 14 | Other deductions (attach statement) SEE | STA | TEMENT 9 | 14 | 6,000. |
| 15 | Total deductions. Add lines 1 through 14 | 15 | 6,250. | | |
| 16 | Unrelated business income before net operating loss deduction. Subtract line 15 from | | | | |
| | column (C) | | | 16 | 190,906. |
| 17 | Deduction for net operating loss. See instructions | STAT | EMENT 10 | 17 | 7,966. |
| 18 | | | | | 182,940. |
| LHA | HA For Paperwork Reduction Act Notice, see instructions. | | | | le A (Form 990-T) 2021 |

| | A (Form 990-T) 2021 | | | | | Р | Page 2 |
|----------------|--|---------------------------|---------------------------|-----|---------|-----|---------|
| Part III | Cost of Goods Sold Enter method | od of inventory valuation | on 🕨 | | | | |
| 1 In | nventory at beginning of year | | | | 1 | | |
| | Purchases | | | | 2 | | |
| | Cost of labor | | | | 3 | | |
| | dditional section 263A costs (attach statement) | | | | 4 | | |
| | Other costs (attach statement) | | | | 5 | | |
| 6 T | otal. Add lines 1 through 5 | | | | 6 | | |
| | nventory at end of year | | | | 7 | | |
| | cost of goods sold. Subtract line 7 from line 6. Enter he | | | | 8 | | |
| 9 D Part IV | the rules of section 263A (with respect to property provide the rules of section 263A) (with respect to property provide the rules of t | | | | <u></u> | Yes | No |
| | Description of property (property street address, city, sta | | | |) | | |
| D | | | | | | | |
| | | Α | В | С | | D | |
| 2 R | Rent received or accrued | | | | | | |
| a Fi | rom personal property (if the percentage of | | | | | | |
| re | ent for personal property is more than 10% | | | | | | |
| b | ut not more than 50%) | | | | | | |
| b F | rom real and personal property (if the | | | | | | |
| р | ercentage of rent for personal property exceeds | | | | | | |
| 5 | 0% or if the rent is based on profit or income) | | | | | | |
| с Т | otal rents received or accrued by property. | | | | | | |
| А | dd lines 2a and 2b, columns A through D | | | | | | |
| Part V | Otal deductions. Add line 4 columns A through D. Entry Unrelated Debt-Financed Income (see Description of debt-financed property (street address, cit) | e instructions) | | | • | | 0. |
| Α | | | | | | | |
| В | 3 🔲 | | | | | | |
| С | ; | | | | | | |
| D |) | | | | | | |
| | _ | Α | В | С | | D | |
| 2 G | Gross income from or allocable to debt-financed | | | | | | |
| • | roperty | | | | | | |
| | Deductions directly connected with or allocable | | | | | | |
| | o debt-financed property | | | | | | |
| | straight line depreciation (attach statement) | | | | | | |
| | Other deductions (attach statement) | | | | | | |
| | otal deductions (add lines 3a and 3b, | | | | | | |
| | olumns A through D) | | | | | | |
| | mount of average acquisition debt on or allocable | | | | | | |
| | o debt-financed property (attach statement) | | | | | | |
| | verage adjusted basis of or allocable to debt- | | | | | | |
| | nanced property (attach statement) | | % | | % | | |
| | Divide line 4 by line 5 | % | <u>%</u> | | % | | % |
| | aross income reportable. Multiply line 2 by line 6 Total gross income (add line 7, columns A through D). | | | | | | 0. |
| σΙ | via gross meome (aud inte 7, columns A through D). | Liner nere and on Part | | | | | |
| 9 A | Ilocable deductions. Multiply line 3c by line 6 | Γ | | | | | |
| | otal allocable deductions. Add line 9, columns A thro | ugh D. Enter here and | on Part I, line 7, column | (B) | I ► | | 0. |
| 10 T | | | | | | | |

| Sched Part | ule A (Form 990-T) 2021 | uities. Ro | ovalties, and Re | ents fror | n Control | led Or | ganizations | S (s | ee instruct | tions) | | Page 3 |
|---------------|-------------------------|--|---|--------------|--|----------------------|---|-------------|-----------------------------|------------------|--------|---|
| 1 41 6 | ••• | | , | | | | Exempt Contro | (| | | | |
| in | | 2. Employer identification number | 3. Net unrelated 4. Total | | al of specified 5. nents made co | | 5. Part of column 4 that is included in the controlling organiza- tion's gross income | | incomo in column 5 | | | |
| (1) | | | | | | | | | o grooo int | 201110 | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | No | nexempt (| Controlled O | rganizati | ons | | | | | |
| 7 | . Taxable Income | in | Net unrelated come (loss) e instructions) | | otal of specif syments mad | | 10. Part of that is inconstruction of the controlling gross | luded | in the zation's | | conn | uctions directly nected with in column 10 |
| (1) | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | |
| | | | | | | | Add colum Enter here line 8, c | and or | n Part I, | Ente | er her | ımns 6 and 11. e and on Part I, , column (B) |
| Totals | | | | | | . <u></u> | | | 0. | | | 0. |
| Part | | | of a Section 50 | 1(c)(7), (| | | nization _{(s} | ee inst | tructions) | | | |
| | 1. Desc | cription of | ncome | | 2. Amou incor | | 3. Deduction directly conno- (attach state) | ected | 4. Set (attach si | asides tateme | nt) | Total deductions and set-asides add cols 3 and 4) |
| (1) | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | |
| <u>(4)</u> | | | | | Add amor column 2 here and o line 9, colu | . Enter n Part I, | | | | | h | Add amounts in column 5. Enter lere and on Part I, ine 9, column (B) |
| Totals | | | | ► | | 0. | | | | | | 0. |
| Part | VIII Exploited E | xempt A | ctivity Income, | , Other 1 | Than Adve | ertising | g Income (| (see in | structions) |) | | |
| 1 | Description of exploite | ed activity: | | | | | | | | | | |
| 2 | Gross unrelated busin | ess incom | e from trade or busi | ness. Ente | r here and o | n Part I, | line 10, colum | n (A) | | 2 | | |
| 3 | Expenses directly con | nected wit | h production of unre | elated bus | iness income | e. Enter l | here and on Pa | art I, | | | | |
| | | | | | | | | | | 3 | | |
| 4 | Net income (loss) from | n unrelated | trade or business. | Subtract lii | ne 3 from lin | e 2. If a g | gain, complete | | | | | |
| | | | | | | | | | | 4 | | |
| 5 | Gross income from ac | | | | | | | | | 5 | | |
| 6 | Expenses attributable | | | | | | | | | 6 | | |
| 7 | Excess exempt expen | | | | | | | | | | | |
| | 4. Enter here and on P | Part II, line | 12 | <u></u> | | | | | | 7 | | |

Schedule A (Form 990-T) 2021

| Part | IX Advertising Income | | | | Fage 4 |
|------------|--|-----------------------------------|---------------------|-----------------|--------------------|
| 1 | Name(s) of periodical(s). Check box if reportir | a two or more periodicals on a c | onsolidated basis | 、 、 | |
| | A | ig two of more periodicals of a c | Unsolidated basis | | |
| | | | | | |
| | B | | | | |
| | | | | | |
| | | | | | |
| Enter a | amounts for each periodical listed above in the | | | | |
| | | A | В | С | D |
| 2 | Gross advertising income | | | | |
| | Add columns A through D. Enter here and on | Part I, line 11, column (A) | | ► | 0. |
| а | | [] | | | |
| 3 | Direct advertising costs by periodical | - | | | |
| а | Add columns A through D. Enter here and on | Part I, line 11, column (B) | | ► | 0. |
| | | | | | |
| 4 | Advertising gain (loss). Subtract line 3 from lin | ne | | | |
| | 2. For any column in line 4 showing a gain, | | | | |
| | complete lines 5 through 8. For any column in | | | | |
| | line 4 showing a loss or zero, do not complete | | | | |
| | lines 5 through 7, and enter zero on line 8 \dots | | | | |
| 5 | Readership costs | | | | |
| 6 | Circulation income | | | | |
| 7 | Excess readership costs. If line 6 is less than | | | | |
| | line 5, subtract line 6 from line 5. If line 5 is le | | | | |
| | than line 6, enter zero | | | | |
| 8 | Excess readership costs allowed as a | | | | |
| | deduction. For each column showing a gain of | on | | | |
| | | | | | |
| а | Add line 8, columns A through D. Enter the g | | al or zero here and | d on | |
| Daut | Part II, line 13 | | | | 0. |
| Part | X Compensation of Officers, Di | rectors, and Trustees (se | e instructions) | | |
| | | | | 3. Percentage | 4. Compensation |
| | 1. Name | 2. Title | | of time devoted | attributable to |
| | | | | to business | unrelated business |
| <u>(1)</u> | | | | % | |
| <u>(2)</u> | | | | % | |
| <u>(3)</u> | | | | % | |
| (4) | | | | % | |
| Tatal | Enter have and an Dart II line 1 | | | | ٥ |
| Part | . Enter here and on Part II, line 1 XI Supplemental Information (se | | | | 0. |
| Fait | | ee instructions) | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

| Schedule A | (Form 9 | 90-T) 20 | 21 | |
|------------|---------|----------|----|--|
| | | | | |

| FORM 990-T (A) INCOME (LOSS) FROM PARTNERSHIPS | STATEMENT 8 |
|---|-------------------------|
| DESCRIPTION | NET INCOME OR (LOSS) |
| ENERGY & MINERALS GROUP FUND II, LP - ORDINARY BUSINESS | |
| INCOME (LOSS) | 103,844. |
| ENERGY & MINERALS GROUP FUND II, LP - OTHER INCOME (LOSS) IRON POINT REAL ESTATE PARTNERS II-TE, LP - ORDINARY | -54,841. |
| BUSINESS INCOME (LOSS) | 79,449. |
| IRON POINT REAL ESTATE PARTNERS II-TE, LP - NET RENTAL | |
| REAL ESTATE INCOME | -34,198. |
| IRON POINT REAL ESTATE PARTNERS II-TE, LP - INTEREST | |
| INCOME | 23,143. |
| IRON POINT REAL ESTATE PARTNERS II-TE, LP - DIVIDEND | |
| INCOME | 27. |
| IRON POINT REAL ESTATE PARTNERS II-TE, LP - OTHER | |
| PORTFOLIO INCOME (LOSS) | 125. |
| IRON POINT REAL ESTATE PARTNERS II-TE, LP - OTHER INCOME | |
| (LOSS) | -2,107. |
| MARANON SR CREDIT FUND V - ORDINARY BUSINESS INCOME (LOSS) | 1,928. |
| HARVEST MLP INCOME FUND II LLC - ORDINARY BUSINESS INCOME | -159. |
| (LOSS) | -159. -41. |
| MSOUTH EQUITY PARTNERS IV, LP - OTHER INCOME (LOSS) AMBERBROOK VIII LP - ORDINARY BUSINESS INCOME (LOSS) | -41. 3,112. |
| AMBERBROOK VIII LP - ORDINARI BUSINESS INCOME (LOSS) AMBERBROOK VIII LP - NET RENTAL REAL ESTATE INCOME | -21. |
| AMBERBROOK VIII LP - OTHER NET RENTAL INCOME (LOSS) | 6. |
| AMBERBROOK VIII LP - INTEREST INCOME | 56. |
| AMBERBROOK VIII LP - DIVIDEND INCOME | 120 |
| AMBERBROOK VIII LP - ROYALTIES | 2. |
| AMBERBROOK VIII LP - OTHER PORTFOLIO INCOME (LOSS) | 77. |
| AMBERBROOK VIII LP - OTHER INCOME (LOSS) | 551. |
| MONROE CAPITAL PRIVATE CREDIT FUND III - ORDINARY BUSINESS | |
| INCOME (LOSS) | -25. |
| TOTAL INCLUDED ON SCHEDULE A, PART I, LINE 5 | 121,048. |

| FORM 990-T (A) | OTHER | DEDUCTIONS | STATEMENT 9 |
|-----------------------------|-------------|------------|-------------|
| DESCRIPTION | | | AMOUNT |
| 990T PREPARATION FEES | | | 6,000. |
| TOTAL TO SCHEDULE A, PART I | II, LINE 14 | | 6,000. |

| FORM 990-T | (A) | PC | ST 2017 N | IOL SC | HEDULE | | STATEMENT 1 |
|------------------------|--------|----------------|----------------------------|--------|--------------|--------------------|------------------------|
| PRIOR YEAR 2017 NOL | | И | IOL DEDUCI | TION | | CARRYFO POST 20 | RWARD OF 17 NOL |
| | 7,966. | - | 7 | ,966. | | | 0. |
| | | - | | | | | |
| 990-T SCH A | | POST-2017 | NET OPER | RATING | LOSS DED | UCTION | STATEMENT 1 |
| TAX YEAR | LOSS | SUSTAINED | LOSS PREVIOUS APPLIE | | LOS REMAI | | AVAILABLE THIS YEAR |
| 05/31/21 | | 7,966. | | 0. | | 7,966. | 7,966 |
| NOL CARRYOV | ER AVA | AILABLE THIS Y | EAR | | | 7,966. | 7,966 |